# Annual Income and Expenditure Report: 2013/14 Report by Head of Finance

**Summary:** 

This report sets out a summary of the Authority's income and expenditure for the 2013/14 financial year, analysed between national park and navigation funds. Original and Latest Available Budget information is provided for comparison.

### 1 Introduction

- 1.1 The Broads Authority Act 2009 requires the Authority to prepare a report as soon as reasonably possible after the end of each financial year describing the navigation income received by it and the navigation expenditure incurred by it in that year.
- 1.2 The format of this report has been slightly amended when compared with 2012/13 following member requests to include both the Original and Latest Available Budget information. In addition, there has been a minor change in the structure of this report for 2013/14 as the Authority completed the final stage of a major restructuring, reducing to two Directorates from April 2013. This has resulted in some changes to the Directorate groupings (in particular the merger of the former Planning and Strategy and Resources Directorates), but there have been no changes within the individual budget lines compared to 2012/13.

## 2 Actual Income and Expenditure 2013/14

- 2.1 The table in Appendix 1 sets out the Authority's income and expenditure attributed to general (national park grant) and navigation funds for the financial year ended 31 March 2014. To the extent that they are included within the Authority's Statement of Accounts, these figures are subject to audit and formal approval by the Authority's external auditors. For comparative purposes, the Original and Latest Available Budget (LAB) figures are also shown. This information is published on the Authority's website.
- 2.2 The actual outturn for 2013/14 was a deficit of £42,513 for navigation compared with a budgeted LAB deficit for the year of £131,858. The original budget was for a surplus of £27,137. There has been no significant movement in actual navigation figures since the draft outturn for the year reported in the Chief Executive's Report (Item 12, 05/06/2014). The final forecast outturn reported to the Committee was a deficit of £78,714. (Item 11, 24/04/2014).

- 2.3 Total core income for the year was £2,902,778, which was £26,206 below budget, principally due to adverse variances within the Private Craft Tolls and Interest budget lines.
- 2.4 There has been some considerable success in bringing in additional, unbudgeted income during the year, and this has had an impact on the overall Directorate figures (additional income of £62,363 for Operations and £33,147 for Planning and Resources). Some expenditure has also been funded from the Authority's earmarked reserves, in particular in relation to launches (£63,536) and second replacement wherry (£29,700). The underspend within Planning and Resources is in part due to difficulties in progressing navigation projects within the allocated £35,000 budget in Project Funding.
- 2.5 Total net navigation expenditure in 2013/14 was £2,945,291.

## 3 Summary

3.1 The total navigation deficit for 2013/14 was lower than budgeted and also lower than forecast. As a result the balance of the navigation reserve at the end of 2013/14 was £289,774. This is slightly, but not significantly, below the target balance of 10% of net expenditure. The impact of this 2013/14 outturn was taken into account in the Authority's consideration of carry-forward requests and the allocation of additional budget for Stakeholder Surveys reported in Item 13 on this agenda.

Background Papers: Nil

Author: Titus Adam
Date of Report: 15 August 2014

Broads Plan Objectives: None

Appendices: APPENDIX 1 – Navigation Actual Income and Expenditure

2013/14

#### The Broads Authority – General and Navigation Income and Expenditure 2013/14

The Broads Authority Act 2009 requires the Authority to prepare a report as soon as reasonably possible after the end of each financial year describing the navigation income received by it and the navigation expenditure incurred by it in that year. The table below sets out the Authority's income and expenditure attributed to general (National Park Grant) and navigation funds for the financial year ended 31 March 2014. These figures are derived from the annual Statement of Accounts which is subject to audit and formal approval by the Authority's external auditors, Ernst & Young. For comparative purposes, the final approved budget figures are also shown.

There has been a minor change in the structure of this report for 2013/14 as the Authority completed the final stage of a major restructuring, reducing to two Directorates from April 2013. This has resulted in some changes to the Directorate groupings (in particular the merger of the former Planning & Strategy and Resources Directorates), but there have been no changes within the individual budget lines compared to 2012/13.

Further details are available on request from the Head of Finance, Yare House, 62-64 Thorpe Road, Norwich NR1 1RY or by email from titus.adam@broads-authority.gov.uk.

#### The Statement of Accounts for 2013/14 has not yet been audited.

| DIRECTORATE         | Original Budget 2013/14 |             |              | Latest Available Budget 2013/14 |             |              | Actual Income and Expenditure 2013/14 |             |              |
|---------------------|-------------------------|-------------|--------------|---------------------------------|-------------|--------------|---------------------------------------|-------------|--------------|
|                     | General                 | Navigation  | Consolidated | General                         | Navigation  | Consolidated | General                               | Navigation  | Consolidated |
| INCOME              |                         |             |              |                                 |             |              |                                       |             |              |
| National Park Grant | (3,547,447)             | =           | (3,547,447)  | (3,547,447)                     | -           | (3,547,447)  | (3,580,545)                           | -           | (3,580,545)  |
| Navigation Charges  |                         |             |              |                                 |             |              |                                       |             |              |
| Hire Craft Tolls    | -                       | (1,092,830) | (1,092,830)  | ı                               | (1,092,830) | (1,092,830)  | -                                     | (1,084,910) | (1,084,910)  |
| Private Craft Tolls | -                       | (1,758,210) | (1,758,210)  | -                               | (1,758,210) | (1,758,210)  | -                                     | (1,746,898) | (1,746,898)  |
| Short Visit Tolls   | -                       | (36,694)    | (36,694)     | -                               | (36,694)    | (36,694)     | -                                     | (39,813)    | (39,813)     |
| Other Toll Income   | -                       | (18,750)    | (18,750)     | ı                               | (18,750)    | (18,750)     | -                                     | (20,383)    | (20,383)     |
|                     |                         |             |              |                                 |             |              |                                       |             |              |
| Interest Received   | (22,500)                | (22,500)    | (45,000)     | (22,500)                        | (22,500)    | (45,000)     | (10,773)                              | (10,773)    | (21,546)     |
| INCOME TOTAL        | (3,569,947)             | (2,928,984) | (6,498,931)  | (3,569,947)                     | (2,928,984) | (6,498,931)  | (3,591,318)                           | (2,902,778) | (6,494,096)  |

| DIRECTORATE                         | Original Budget 2013/14 |            |              | Latest A  | vailable Budge | t 2013/14    | Actual Income and Expenditure 2013/14 |            |              |
|-------------------------------------|-------------------------|------------|--------------|-----------|----------------|--------------|---------------------------------------|------------|--------------|
|                                     | General                 | Navigation | Consolidated | General   | Navigation     | Consolidated | General                               | Navigation | Consolidated |
| OPERATIONS                          |                         |            |              |           |                |              |                                       |            |              |
| Construction & Maintenance Salaries | 491,908                 | 564,552    | 1,056,460    | 491,908   | 564,552        | 1,056,460    | 497,067                               | 573,415    | 1,070,482    |
| Equipment, Vehicles & Vessels       | 64,600                  | 269,400    | 334,000      | 64,618    | 269,532        | 334,150      | 68,127                                | 297,573    | 365,700      |
| Water Management                    | 6,000                   | 90,000     | 96,000       | 9,527     | 90,000         | 99,527       | 11,407                                | 132,037    | 143,443      |
| Land Management                     | 90,500                  | -          | 90,500       | 97,968    | -              | 97,968       | 84,567                                | -          | 84,567       |
| Practical Maintenance               | 35,000                  | 254,200    | 289,200      | 35,000    | 377,200        | 412,200      | 37,102                                | 354,491    | 391,594      |
| Rangers Salaries                    | 203,449                 | 329,671    | 533,120      | 216,806   | 351,314        | 568,120      | 223,114                               | 361,535    | 584,649      |
| Ranger Services                     | 26,000                  | 121,000    | 147,000      | 26,000    | 121,000        | 147,000      | 40,068                                | 161,455    | 201,523      |
| Safety                              | 33,245                  | 71,195     | 104,440      | 21,695    | 47,745         | 69,440       | 25,353                                | 48,553     | 73,906       |
| Asset Management                    | 31,592                  | 68,348     | 99,940       | 31,592    | 68,348         | 99,940       | 37,414                                | 78,058     | 115,473      |
| Volunteers                          | 38,108                  | 16,332     | 54,440       | 43,708    | 18,732         | 62,440       | 41,524                                | 17,796     | 59,320       |
| Management & Admin                  | 57,413                  | 73,072     | 130,485      | 53,893    | 68,592         | 122,485      | 52,462                                | 66,770     | 119,232      |
|                                     | ·                       | •          | ·            |           | •              |              |                                       | •          |              |
| Operations Income                   | (189,238)               | (25,262)   | (214,500)    | (189,238) | (25,262)       | (214,500)    | (225,985)                             | (87,625)   | (313,610)    |
| ODED ATIONS TOTAL                   |                         | 4 000 505  | 2 724 225    |           | 4 054 550      | 0.055.000    |                                       |            |              |
| OPERATIONS TOTAL                    | 888,578                 | 1,832,507  | 2,721,085    | 903,478   | 1,951,752      | 2,855,230    | 892,221                               | 2,004,058  | 2,896,279    |
| PLANNING & RESOURCES                |                         |            |              |           |                |              |                                       |            |              |
| Development Management              | 279,770                 | -          | 279,770      | 279,770   | -              | 279,770      | 296,687                               | -          | 296,687      |
| Strategy & Projects Salaries        | 208,298                 | 19,612     | 227,910      | 254,571   | 24,188         | 278,759      | 270,115                               | 23,733     | 293,848      |
| Biodiversity Strategy               | 60,000                  | =          | 60,000       | 60,000    | -              | 60,000       | 74,505                                | -          | 74,505       |
| Strategy & Projects                 | 72,341                  | 3,199      | 75,540       | 72,341    | 3,199          | 75,540       | 104,948                               | 3,926      | 108,874      |
| Waterways & Recreation Strategy     | 42,290                  | 53,010     | 95,300       | 42,290    | 53,010         | 95,300       | 37,523                                | 54,989     | 92,512       |
| Project Funding                     | 270,093                 | 3,963      | 274,056      | 242,424   | 38,963         | 281,387      | 189,415                               | 4,926      | 194,340      |
| SDF transfer to reserves            | 150,000                 | -          | 150,000      | 150,000   | -              | 150,000      | 150,000                               | -          | 150,000      |
| SDF                                 | -                       | -          | -            | -         | -              | -            | 149,504                               | -          | 149,504      |
| Finance & Insurance                 | 180,983                 | 148,077    | 329,060      | 180,983   | 148,077        | 329,060      | 193,886                               | 158,634    | 352,521      |
| Communications                      | 250,742                 | 84,768     | 335,510      | 250,742   | 84,768         | 335,510      | 268,801                               | 88,057     | 356,858      |
| Visitor Centres & Yacht Stations    | 324,463                 | 124,838    | 449,300      | 324,463   | 124,838        | 449,300      | 312,028                               | 121,301    | 433,329      |
| Collection of Tolls                 | -                       | 108,500    | 108,500      | -         | 108,500        | 108,500      | -                                     | 115,955    | 115,955      |
| ICT                                 | 185,447                 | 91,443     | 276,890      | 185,447   | 91,443         | 276,890      | 190,336                               | 80,144     | 270,480      |
| Legal                               | 82,000                  | 20,500     | 102,500      | 82,000    | 20,500         | 102,500      | 86,028                                | 24,435     | 110,462      |
| Premises                            | 241,519                 | 202,250    | 443,769      | 238,679   | 201,090        | 439,769      | 292,973                               | 221,428    | 514,401      |
| Management & Admin                  | 188,911                 | 76,600     | 265,510      | 191,578   | 77,933         | 269,510      | 197,090                               | 76,253     | 273,343      |
| Diamina 9 December 19 anns          | (040 405)               | (70.075)   | (200.022)    | (040 405) | (70.075)       | (200,022)    | (454.000)                             | (442.000)  | (507.000)    |
| Planning & Resources Income         | (240,125)               | (79,875)   | (320,000)    | (240,125) | (79,875)       | (320,000)    | (454,268)                             | (113,022)  | (567,290)    |
| PLANNING AND RESOURCES TOTAL        | 2,296,733               | 856,883    | 3,153,616    | 2,315,163 | 896,633        | 3,211,796    | 2,359,569                             | 860,760    | 3,220,330    |

| DIRECTORATE                                    | Original Budget 2013/14 |            |              | Latest A  | vailable Budge | t 2013/14    | Actual Income and Expenditure 2013/14 |            |              |
|--|-------------------------|------------|--------------|-----------|----------------|--------------|---------------------------------------|------------|--------------|
|  | General                 | Navigation | Consolidated | General   | Navigation     | Consolidated | General                               | Navigation | Consolidated |
| CHIEF EXECUTIVE                                |                         |            |              |           |                |              |                                       |            |              |
| Human Resources                                | 74,500                  | 54,060     | 128,560      | 74,500    | 54,060         | 128,560      | 87,471                                | 64,231     | 151,702      |
| Governance                                     | 114,230                 | 57,030     | 171,260      | 114,230   | 57,030         | 171,260      | 111,544                               | 55,761     | 167,305      |
| Chief Executive                                | 60,670                  | 39,727     | 100,397      | 60,670    | 39,727         | 100,397      | 62,216                                | 40,810     | 103,026      |
| Chief Executive Income                         | -                       | -          | -            | -         | -              | -            | (160)                                 | (80)       | (239)        |
| CHIEF EXECUTIVE TOTAL                          | 249,400                 | 150,816    | 400,217      | 249,400   | 150,816        | 400,217      | 261,071                               | 160,723    | 421,794      |
| CORPORATE ITEMS                                |                         |            |              |           |                |              |                                       |            |              |
| Pension Lump Sum Payments                      | 43,800                  | 29,200     | 73,000       | 43,800    | 29,200         | 73,000       | 43,800                                | 29,200     | 73,000       |
| Redundancy and Reorganisation costs            | -                       | _          | -            |           | -              | -            | 131                                   | 91         | 222          |
| STEP   | _                       |            | _            | _         |                |              | 67,040                                | 914        | 67,954       |
| PRISMA   | -                       | 32,440     | 32,440       | -         | 32,440         | 32,440       | -                                     | (32,507)   |              |
|  |                         |            |              |           |                |              |                                       |            |              |
| Contributions from Earmarked Reserves Property | _                       |            | _            |           |                | _            | _                                     | (16,524)   | (16,524)     |
| Plant, Vessels & Equipment                     |                         |            | -            |           |                | -            |                                       | (93,236)   |              |
| Premises                                       |                         |            |              |           |                |              |                                       | (93,230)   |              |
| Planning Delivery Grant                        | _                       |            | _            |           |                | _            | (53,692)                              | (340)      | (53,692)     |
| Mobile Phone                                   |                         |            | -            |           |                |              | (7,413)                               |            | (7,413)      |
| Sustainable Development                        | _                       | _          | _            | _         | _              | _            | (149,504)                             | _          | (149,504)    |
| PRISMA   | _                       | _          | _            | _         | _              | _            | -                                     | 32,753     | 32,753       |
| Section 106 Agreements                         | -                       | _          | -            | _         | -              | -            | 3,547                                 | -          | 3,547        |
| STEP   | -                       | -          | -            | -         | -              | -            | (57,800)                              | -          | (57,800)     |
| CORPORATE ITEMS TOTAL                          | 43,800                  | 61,640     | 105,440      | 43,800    | 61,640         | 105,440      | (153,891)                             | (80,250)   | (234,141)    |
| NET EXPENDITURE                                | 3,478,511               | 2,901,846  | 6,380,358    | 3,511,841 | 3,060,842      | 6,572,683    | 3,358,971                             | 2,945,291  | 6,304,262    |
| (SURPLUS) / DEFICIT                            | (91,436)                | (27,137)   | (118,573)    | (58,106)  | 131,858        | 73,752       | (232,348)                             | 42,513     | (189,834)    |