**Financial Scrutiny and Audit Committee** 9 February 2016 Agenda Item No 8

#### Draft Budget 2016/17 and Financial Strategy to 2018/19 Report by Head of Finance

**Summary:** This report sets out information for the Financial Scrutiny and Audit Committee to consider the consolidated income and expenditure budget for 2016/17 and a three year Financial Strategy to 2018/19. The latter is based on the four-year settlement for National Park Grant, the adopted overall 4.5% increase in navigation charges for 2016/17 and an assumption of 2.5% per annum increase in the subsequent two years.

## **Recommendations:**

- (i) Welcomes the favourable National Park Grant settlement and notes that the Chair of the Authority has written to the National Park Minister expressing thanks from Members and officers for his efforts and personal commitment to our work.
- (ii) Scrutinises both next year's draft budget and the draft Financial Strategy and considers whether any amendments are required prior to recommending their adoption at the March meeting of the Authority.
- (iii) Considers the Earmarked Reserves Strategy for the period 2016/17 to 2018/19, and recommends that the Authority approves the proposed contributions to and from Earmarked Reserves for the period 2016/17 to 2018/19.

### 1 Introduction

- 1.1 An outline of the draft budget for 2016/17 was presented to the Authority at its meeting of 20 November 2015 in order to inform the setting of navigation charges for 2016/17. Following the Authority's decision to apply an overall increase in tolls of 4.5%, in line with the recommendations of the Navigation Committee, and the recent Ministerial letter setting out the National Park Grant settlement for the next four years, this report now sets out an updated draft budget for 2016/17 alongside a draft Financial Strategy to 2018/19.
- 1.2 The views of the Navigation Committee were sought to inform preparation of this final draft budget at the Committee's meeting of 10 December 2015. This was in advance of certainty about the future levels of National Park Grant. The draft Financial Strategy at that point indicated that the National Park side of the budget would run at a deficit for the three financial years. In the light of this the Committee proposed that the Financial Scrutiny and Audit Committee should review the budget to identify future areas for possible savings.

- 1.3 As members will be aware notification has since been received regarding the National Park Grant allocation. For the first time the notification has provided a degree of certainty for the next four years and includes a small allowance for inflation at 1.72%. The cumulative effect of this increase means that rather than a deficit the draft Financial Strategy now shows a surplus on the National Park side by the end of 2018/19.
- 1.4 This represents a very significant change in fortunes and Ministers have indicated considerable support for the work of National Park Authorities (and the Broads Authority). The Chair of the Authority has written to Rory Stewart MP, the Minister with responsibility for National Parks, to thank him for his support and confidence in us.

## 2 Overview of 2015/16 Forecast Outturn

- 2.1 Members will recall that the original budget provided for a surplus of £139,421, as approved by members on 23 January 2015. This original budget has subsequently been adjusted for the carry forwards and additional budget for Hickling giving a latest available budget (LAB) surplus of £64,084.
- 2.2 The current predictions for income in 2015/16 are for an overall decrease of £31,993. This incorporates a reduction in hire boat income of approximately £21,723, offset by a small increase for private craft and a decrease in interest income. As at 1 November 2015, boat figures show hire motor cruises reducing by 20 and private motor cruises 32 up on the 1 November 2014 figure.
- 2.3 Expenditure is broadly on target, with the exception of the Legal budget. There are a number of variances within budgets which mean that the overall forecast outturn position for 2015/16 anticipates a surplus in the consolidated budget of £17,083 (an adverse variance of £47,001 to the LAB). This would result in an overall consolidated reserve balance of approximately £1,251,000 at the end of the year, and £1,241,000 after year-end adjustments, which is in excess of the minimum recommended level for National Park. However this will mean that the Navigation reserve will fall below the recommended level of 10% to 8.9%. These balances provide the Authority with some level of protection against likely costs in subsequent years. Within the total consolidated balance, the forecast navigation balance after year-end adjustments is £268,000. The budget takes into account the forecast outturn position and makes proposals which will start to restore the balance of the navigation reserve to just below the recommended level in 2018/19.

### 3 2016/17 Budget Proposals

3.1 The draft budget for the Authority is set out in Appendix 1, alongside the financial strategy to 2018/19 to provide context. The format of the budget is in line with the monitoring presented to Authority through the financial year and reflects the Authority's organisational structure. Volunteer costs have been

transferred from Operations to Planning and Resources from 2015/16 onwards, reflecting the revised structure.

- 3.2 In line with the previously reported financial strategy, the draft budget takes account of the following three key factors:
  - 1. Resourcing the Asset Management Plan
  - 2. Allocation of Practical Work
  - 3. Reductions in Central Costs
- 3.3 Total core income for 2016/17 is budgeted to be £6,373,641, including £3,243,802 National Park Grant, £1,972,000 for private craft tolls and £1,079,000 for hire craft tolls. This income takes account of the latest available data for boat numbers, and the impact of the overall 4.5% increase in tolls approved by the Authority at its meeting of 20 November 2015 following the recommendations of the Navigation Committee. Net expenditure is budgeted at £6,376,488. After taking into account the transfer of £10,000 of interest to earmarked reserves, this will result in a consolidated budget deficit of £2,847 in 2016/17, with the result that reserves at the end of March 2017 are projected to be £1,227,829 (£948,510 National Park and £279,319 Navigation, which amounts to 29% and 9% of net expenditure for the year respectively). Table 1 sets out an overview of the proposed 2016/17 budget, which is provided in more detail in Appendix 1.

		2016/17	
	National Park	Navigation	Consolidated
	£	£	£
National Park Grant	(3,243,802)	0	(3,243,802)
Navigation Tolls	0	(3,109,839)	(3,109,839)
Other income	(10,000)	(10,000)	(20,000)
Total Income	(3,253,802)	(3,119,839)	(6,373,641)
Operations	1,020,415	2,138,295	3,158,710
Planning and Resources	1,874,019	752,129	2,626,148
Chief Executive	296,175	158,455	454,630
Corporate Items	82,200	54,800	137,000
Total Expenditure	3,272,809	3,103,679	6,376,488
Net (Surplus) / Deficit	19,008	(16,160)	2,847
Opening Reserves			
(Forecast)	(972,517)	(268,158)	(1,240,676)
(Surplus) / Deficit	19,008	(16,160)	2,847
Interest transfer	5,000	5,000	10,000
Closing Reserves			
(Forecast)	(948,510)	(279,319)	(1,227,829)

#### Table 1 - Draft 2016/17 Budget

# 4 Operations

- 4.1 The Operations budget incorporates the second stage of changes to the apportionment of practical works (mainly affecting Construction and Maintenance salary budgets), which will enable additional navigation activity to be delivered in 2016/17. The Water Management budget which incorporates the Dredging and Lake Restoration activities have been increased for the additional works at Hickling as previously agreed. The Practical Maintenance budget which incorporates Mutford Lock, Electric Charging Pillars, Moorings maintenance and repair, Notice Boards, Other Navigation works and Site maintenance has seen a decrease. This reflects the removal of the provision for the Dickey Works plus the increased maintenance costs for Mutford Lock agreed in September. In other areas the budget represents the level of funding required to enable a continuation of the levels of service delivered in the current year.
- 4.2 It is however important to recognise that the Operations budget has no capacity to take on additional projects or ad-hoc work in 2016/17.

## 5 Planning and Resources

5.1 There has been one change within the Planning and Resources area of the navigation budget when compared to 2015/16. This principally relates to the Volunteer costs now falling as part of Strategy and Projects. The 2016/17 budget also allows for £50,000 annually for two years supporting the development phase of the HLF Landscape Partnership project. Within the Communications budget the additional £5,000 agreed last year for the branding has been carried forward into 2016/17, this is subject to the decision on the judicial review this month. Similarly to Operations there is little capacity to take on additional projects or other ad-hoc work.

### 6 Central and Shared Costs and Cost Apportionment

- 6.1 Apportionments between Navigation and National Park have been adjusted within the Operations Directorate to reflect the proposed apportionment for practical works supported by the Navigation Committee and subsequently approved by the Authority in 2014. In addition the apportionment of Legal budgets has been adjusted to reflect the latest actual split of activity (legal costs are always apportioned in line with actual use). All other apportionments are consistent with the principles agreed by the Resources Allocation Working Group.
- 6.2 Full details of apportionments by budget line for 2016/17 are set out in Appendix 1. The overall split of proposed net expenditure in 2016/17 is 51% National Park and 49% navigation, which is very much consistent with the forecast split of income standing at 53% to 47% for the same period.
- 6.3 Table 2 below provides further details of central and shared costs. These should not be seen as being synonymous with overheads, but have been identified in line with those areas specifically examined for apportionment by the Resource Allocation Working Group. As such they reflect costs across the

Authority that are included within the budgets of both the Operations and Planning and Resources directorates, and from the Chief Executive's section.

# Table 2 – Central and Shared Costs

		2016/17			2017/18			2018/19	
	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Share of central and shared costs	1,293	911	2,204	1,300	919	2,218	1,312	929	2,241
Pension contribution lump-sum	82	55	137	100	67	167	122	82	204
Total	1,375	966	2,341	1,400	985	2,385	1,435	1,011	2,445
Percentage split of central and shared costs	59%	41%	100%	59%	41%	100%	59%	41%	100%
Total core income	(3,254)	(3,120)	(6,374)	(3,315)	(3,182)	(6,496)	(3,376)	(3,245)	(6,621)
Central and shared costs as percentage of core income	42%	31%	37%	42%	31%	37%	42%	31%	37%

6.4 Central and shared costs have been defined in line with the work of the Resource Allocation Working Group to include: operational property; finance and insurance; communications (which includes, education and tourism); collection of tolls; ICT; legal; head office, office expenses and pool vehicles; directorate management and administration costs; human resources and training; governance and members' allowances; and the Chief Executive, all of which play a vital role in supporting the delivery of front line services. Central and shared costs also include the lump sum pension contribution which is made annually to reduce the Authority's share of the pension deficit as calculated by the pension fund actuary. As a percentage of income, central and shared costs are broadly static and remain at the same level as 2015/16.

# 7 Budget Assumptions

7.1 The following key assumptions have been applied in developing the draft budget:

- Navigation tolls will be collected in line with budget and an overall increase applied for 2016/17 with the reduction in the multiplier between Hire Craft and Private Craft from 2.62 to 2.55; (Note: there may be changes to future years as a result of the recommendations from the Tolls Working Group which will have to be taken into account).
- Based on information from the Broads Hire Boat Federation it has been assumed that hire boat numbers will continue to decrease at a rate of 20 per annum, and it is therefore thought prudent to budget for a reduction in annual Hire Boat income of £20,000 per annum (note from the Stakeholder survey, 6 of the 25 yards who responded indicated that their fleets will decline over the next five years);
- Continuation of the discretionary support provided to the hire boat industry in terms of the staged payments facility and early payment discount. This is where there is an annual hire tolls liability of £1,300 or more. For bills between £1,300 and £4,000 there is an option to pay in two instalments and for those above £4,000 four payments was provided as an option. To encourage payment in full on or before 1 April, which makes the administration much simpler, a 2% discount was provided. This process continues to work extremely well and received a positive response from the industry. The cost of the discount provided, in terms of lost revenue, was £11,797.33;
- Salary increases have been allowed for in 2016/17 onwards based on the public sector indications of 1% over the next three years;
- Changes to National Insurance arrangements as a result of the cessation of the contracted out rate for the state second pension will go ahead from 2016/17 onwards;
- Pension lump sum deficit will continue to increase at 22% per annum, although the next triennial valuation will set the contribution for the next three years from 1 April 2017; and
- The forecast outturn position for 2015/16 will be delivered in line with budget holders' projections.
- 7.2 A detailed sensitivity analysis for some of these key assumptions is set out below.

Assumption	Change in assumption	Approximate financial impact of change £ (+/-)
National Park budget for 2015/16 will be delivered in line with forecast outturn.	1% under / over-spend against National Park budget.	32,000
Navigation budget for 2015/16 will be delivered in line with forecast outturn.	1% under / over-spend against Navigation budget.	30,000

# Table 3 – Budget Sensitivity Analysis

Overall salary increase of 1% in 2016/17.	1% change in salary inflation.	40,000
Boat numbers and distribution remain predicted; overall increase in navigation tolls income 4.5% 2016/17.	1% change in navigation toll income.	30,000
National Park Grant in line with notified allocations and no further reduction applied in 2016/17.	1% change in National Park Grant allocation.	32,000

### 8 Earmarked Reserves

- 8.1 The Authority's earmarked reserves strategy for the period 2016/17 2018/19 is set out in Appendix 2. The strategy details the actual balance of earmarked reserves at the end of December 2015, planned contributions and expenditure until the end of the financial year, and also provides an analysis of movements in reserves split between national park and navigation in all years to 2018/19.
- 8.2 Earmarked reserves stand at £1,363,592 (navigation £699,394) at the end of December 2015 and are forecast to reduce slightly (to £1,287,327) by the end of the financial year.
- 8.3 Appendix 2 reflects the contributions to reserves allowed for in the budget and financial strategy set out in Appendix 1. Planned expenditure from reserves is itemised within Appendix 2 and includes in 2016/17:
  - Final payment of the 2<sup>nd</sup> launch fit out;
  - Replacement of four vehicles;
  - Repairs to Irstead Boat house;
  - Dockyard old workshop refurbishment;
  - Contribution to the Three Rivers Way cycle scheme partnership with Norfolk County Council;
  - Document Management System;
  - The Broads Plan and Local Plan final production costs; and
  - Heritage Lottery Fund development phase grant expenditure.
- 8.4 Significant planned expenditure from earmarked reserves in 2017/18 and 2018/19 includes the Local Plan Inspection, replacement of five operational vehicles at an estimated total cost of £62,000, a new Wherry estimated total cost of £107,000 and the relocation of the Dockyard Wet Shed estimated to a total cost of £60,000.
- 8.5 Taking account of all these items, the forecast balance of earmarked reserves at the end of 2018/19 is £1,630,684 (navigation £890,980), although it should

be noted that expenditure plans for 2017/18 and beyond are likely to be further refined when the financial strategy for 2017/18 is developed later on this year.

8.6 Within the Authority's revenue budgets, provision has been made for the annualised cost of asset management, in line with the Authority's Asset Management Strategy. It should be recognised that this Strategy represents the whole life costs of maintaining the Authority's assets and as such the actual expenditure may vary from year to year depending on requirements. The total budget however represents the level of funding required over the life of the asset. As such, these sums need to be available in future years to meet the liabilities which will arise. 2016/17 sees the addition of £46,000 per annum to the reserve to cover the future costs of the Countryside asset costs.

#### 9 Summary

- 9.1 The draft budget presented here incorporates the 4.5% increase in navigation charges for 2016/17 and is designed to allow the Authority to continue to deliver priority navigation activities at the required level, whilst also making prudent provision for asset maintenance over the life of the strategy and beyond. Minor adjustments have also been made to reflect the latest staffing forecasts. As a result of all these factors there is no capacity within the budget for additional projects. The National Park budget similarly provides for the continuation of priority works in 2016/17 and to support the delivery phase of the Heritage Lottery Fund Landscape Partnership project.
- 9.2 It is important to recognise that the budget as a whole is highly sensitive to changes in salary inflation, as a result of the significant proportion of the budget that is made up of staff costs. The budget is based on a 1% increase in salaries for the period April 2016 to March 2019, however there remains considerable uncertainty in respect of likely future year awards.
- 9.3 The navigation surplus of £16,160 in 2016/17 is essential to start to restore the balance of the navigation reserve and provide some flexibility to respond to any higher than anticipated salary inflation in future years. It remains the case that the indicative tolls increases in 2017/18 and beyond will need to be revisited during next year's budget setting process to ensure they remain appropriate. This could be as a result of any variations from current assumptions or changes in outturn figures for 2015/16 and the recommendations from the Toll Review Working Group.
- 9.4 On the National Park side, the reserve remains above the minimum recommended levels despite running at a deficit for the next two financial years. The National Park Grant settlement for the next four years means that the Authority can confidently plan for this period.

Background Papers:	Nil
Author: Date of Report:	Emma Krelle 26 January 2016
Broads Plan Objectives:	None
Appendices:	APPENDIX 1 – Draft Budget 2016/17 and Financial Strategy to 2018/19
	APPENDIX 2 – Earmarked Reserves to 2018/19

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Phone and Resource         Control         Contro         Control         Control																					
Derectionerst Management Managem	Operations Total	1,130,877	2,180,242	3,311,119	975,096	2,059,486	3,034,581	981,196	2,057,786	3,038,981	1,020,415	2,138,295	3,158,710	1,031,724	2,178,447	3,210,170	1,045,316	2,198,725	3,244,040	32%	68%
Development Hansgement (norms)         (78,850)         (90,000) <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>																					
Battely and Projects         Battely a	· •		0			0			0			0			0			0			
Statesy and Projects         98,047         0         98,047         40,000         40,000         40,000         76,200         3,300         77,220         3,370         82,200         61,550         (1,50)         0         3,550         (1,50)         0         3,550         (1,50)         0         3,550         (1,50)         0         0         1,000         0        <			59 553			77 072			77 073			76 434			77 483			78 438			
Biteling and Projects (income)         (24,046)         (25,051)         (25,051)         (27,150) <th< td=""><td></td><td></td><td>00,000</td><td></td><td></td><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>			00,000			0															
Biodiversity Strategy         0			(388)			0			0			0			0			0		100%	
Legal         67,59         97,75         0        0 </td <td></td> <td>57,196</td> <td>0</td> <td>57,196</td> <td></td> <td>0</td> <td></td> <td></td> <td>0</td> <td></td> <td>10,000</td> <td>0</td> <td>10,000</td> <td>10,000</td> <td>0</td> <td>10,000</td> <td>10,000</td> <td>0</td> <td>10,000</td> <td></td> <td></td>		57,196	0	57,196		0			0		10,000	0	10,000	10,000	0	10,000	10,000	0	10,000		
Waterways and Recreation Strategy         1.127         8.383         9.500         9.000         9.500         500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500         9.000         9.500		0	0	0	(10,000)	0	(10,000)	(10,000)	0	(10,000)	0	0	0	0	0	0	0	0	0		
Project Funding         Table 325         Table 325 <thtable 325<="" th=""></thtable>					0	0	0 500	0	14 122	14 622	0	0	0 500	0	0	0 500	0	0	0 500		
Project Funding (income)         (d2.489)         (d         (d2.489)         (d)         (d) </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>9,000</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>9,000</td> <td></td> <td></td> <td>9,000</td> <td></td> <td></td> <td>9,000</td> <td></td> <td></td> <td></td>						9,000						9,000			9,000			9,000			
Sustanable Development Fund         46,940         0         46,940         0			20,070			0			-			0			0			0			
Volunteers (nonce)         0			0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Finance and Insurance         174,075         144,001         322,168         172,2769         158,151         330,920         174,875         172,875         172,875         172,875         172,875         172,2769         158,151         330,920         174,875         182,875         327,50         179,291         62,216         327,50         179,291         62,216         327,50         179,291         62,216         327,50         179,291         62,216         327,50         179,291         62,216         327,50         179,291         62,217,50         166,330         227,563         427,563         177,70         162,875         327,85         127,985         453,683         227,850         127,985         453,683         227,850         (161,750)         (161,7		0	0	0																	
Communications         240,654         7.87         318,87         197,782         62,048         259,830         197,422         63,260         260,750         194,273         63,218         257,790         197,221         64,399         261,690         76%         24%           Communications (ncome)         112,559         423,680         122,459         423,680         127,935         447,430         325,635         127,995         453,630         322,725         127,935         453,680         322,725         127,935         453,680         322,725         127,935         453,680         322,725         127,935         453,680         322,725         127,935         453,680         322,725         127,935         453,680         322,725         126,000         122,230         100,122,930         122,930         125,930         122,830         125,930         126,100         122,930         125,930         125,830		0	0	0				• • •													
Communications (income)         (2,198)         0         (2,198)         0																					
Visitor Centres and Yacht Stations         309,621         122,599         421,280         328,050         130,470         458,520         321,955         127,995         443,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,995         453,830         325,725         127,935         145,740         122,230         122,230         122,230         122,230         122,230         122,430         124,810         125,835         127,935         122,450         137,87         135,835         127,935         137,87         135,835         127,935         137,87         135,835         127,930 <th< td=""><td></td><td></td><td>10,387</td><td></td><td>197,762</td><td>02,048</td><td>239,630</td><td>194,202</td><td>00,548</td><td>254,030</td><td>197,145</td><td>03,005</td><td>200,750 N</td><td>194,373</td><td>03,218</td><td>257,790</td><td>0 197,291</td><td>04,399</td><td>201,090</td><td></td><td></td></th<>			10,387		197,762	02,048	239,630	194,202	00,548	254,030	197,145	03,005	200,750 N	194,373	03,218	257,790	0 197,291	04,399	201,090		
Visior Centres and Yacht Stations (Income)         (183,044)         (185,942)         (248,986)         (181,750)         (56,250)         (218,000)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,200)         (172,500)         (60,000)         (222,20)         (172,500)         (60,000)         (222,30)         (172,500)         (60,000)         (222,30)         (172,500)         (60,000)         (222,30)         (172,500)         (172,500)         (172,500)         (182,044)         (227,30)         (182,044)         (227,30)         (182,044)         (227,30)         (182,044)         (227,30)         (182,044)         (227,30)         (182,044)         (227,30)         (182,044)         (227,30)         (218,000)         (222,30)         (218,000)         (222,30)         (218,010)         (212,30)         (212,30)         (218,010)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212,30)         (212	· · · · · ·		122,559		328,050	130,470	458,520	328,050	130,470	458,520	321,595	125,835	447,430	325,635	127,995	453,630	325,725	127,935	453,660		
ICT         187,710         73,406         221,116         185,845         199,048         297,080         297,080         297,080         297,080         297,080         297,080         297,080         297,080         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         227,830         97,018         324,848         122,780         324,848         227,830         97,018         324,848         122,780         324,848         227,830         97,018         324,848         122,780         337,87         173,90         42,653         1	Visitor Centres and Yacht Stations (Income)		(65,942)	(248,986)		(56,250)	(218,000)		(56,250)	(218,000)		(60,000)	(232,500)	(172,500)	(60,000)	(232,500)		(60,000)	(232,500)		26%
Head Office Logeneses and Pool Vehicles         209,588         89,905         229,493         229,220         102,628         341,848         227,830         97,018         324,848         227,830         37,017         325,867         34,849         326,848         12,800         12,80,97         36,814         46,966         117,730         69,414		0			0			0			0			0	123,610		) Ó				
Planning and Resources Management and Admin         121,130         51,531         172,661         116,870         51,390         188,260         122,120         53,777         175,900         123,787         54,543         178,300         69%         31%           Planning and Resources Total         1,900,405         1,900,405         2,678,807         1,833,743         751,184         2,559,927         755,711         2,579,935         1,874,019         752,219         2,628,44         1,804,922         759,916         2,654,838         1,864,922         768,316         2,633,238         77%         175,900         123,787         175,900         123,787         175,900         123,787         175,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         123,787         176,900         162,653         160,923         163,813																					
Planning and Resources Total       1,960,405       718,402       2,678,807       1,883,743       751,184       2,638,927       1,823,924       755,711       2,579,635       1,874,019       752,129       2,626,148       1,894,922       759,916       2,654,838       1,864,922       768,316       2,633,238       71%       2,933,238         Human Resources       83,313       57,986       141,209       66,354       45,727       111,530       66,334       46,096       112,430       69,461       82,890       109,970       81,822       28,658       110,480       82,170       28,830       111,000       74%       26%         Governance       113,288       55,798       169,086       80,259       39,531       119,790       82,604       40,686       123,200       83,609       41,181       124,790       83,615       41,725       126,440       67%       33%         Chief Executive       64,095       41,867       106,062       61,313       40,147       101,460       62,630       41,010       63,264       41,827       160,425       162,495       465,370       66%       33%         Chief Executive Total       64,095       267,141       157,272       28,003       110,100       62,630       41,010 <td></td>																					
Chief Executive         Chief Exec																					
Human Resources         83,313         57,896         141,209         65,803         45,727         111,530         66,334         46,096         112,430         69,461         48,269         117,730         70,741         49,159         119,900         72,086         50,094         122,180         59%         41%           Legal         66,445         1,611         8,056         79,664         27,596         107,260         94,664         32,596         127,260         81,480         28,490         109,970         81,822         28,658         110,480         82,170         28,830         111,000         74%         26%           Governance         113,280         54,996         160,062         61,313         40,147         101,460         62,303         410,400         63,264         41,427         14,470         84,715         41,846         105,506         41,846         106,401         103,240         63,403         41,427         44,475         41,427         44,475         41,427         41,427         44,475         41,427         44,476         106,40         40,640         40,640         40,640         41,427         41,427         41,424         41,427         44,476         40,6940         296,175         158,455 <t< td=""><td>5</td><td>1,000,400</td><td>, 10,402</td><td>2,070,007</td><td>1,000,143</td><td>101,104</td><td>2,000,021</td><td>1,020,024</td><td>,,,,,,,</td><td>2,073,030</td><td>1,074,079</td><td>102,129</td><td>2,020,140</td><td>1,004,022</td><td>, 55,570</td><td>2,004,030</td><td>1,007,022</td><td>100,010</td><td>2,000,200</td><td>, 170</td><td>20/0</td></t<>	5	1,000,400	, 10,402	2,070,007	1,000,143	101,104	2,000,021	1,020,024	,,,,,,,	2,073,030	1,074,079	102,129	2,020,140	1,004,022	, 55,570	2,004,030	1,007,022	100,010	2,000,200	, 170	20/0
Legal       6,445       1,611       8,056       79,664       27,596       107,260       94,664       32,596       127,260       81,820       28,690       110,480       88,2170       28,830       111,000       74%       26%         Governance       113,288       55,798       169,086       80,259       39,531       119,790       82,604       40,686       123,290       83,609       41,181       124,790       84,715       41,725       126,440       67%       33%         Chief Executive Total       267,141       157,272       42,443       287,039       153,001       440,040       30,257       158,375       456,450       213,640       120,000       66,800       167,000       22,875       169,455       169,455       66%       40%       30%       40,447       40,404       30,277       158,375       451,460       236,675       456,850       456,860       411,810       24,830       411,800       66,863       40,664       40,664       40,664       40,664       40,664       40%       40,604       40%       40,604       30,276       460,90       276,775       456,857       456,865       456,860       456,860       456,860       456,860       456,860       450,866       450,866		83,313	57,896	141,209	65,803	45,727	111,530	66,334	46,096	112,430	69,461	48,269	117,730	70,741	49,159	119,900	72,086	50,094	122,180	59%	41%
Chief Executive         64,095         41,967         106,062         61,313         40,147         101,460         62,630         41,010         103,640         63,264         41,427         104,690         63,904         41,846         105,750         60%         40%           Chief Executive Total         267,141         157,272         424,413         287,039         153,001         440,040         302,570         158,350         460,940         296,175         158,455         454,630         299,435         160,425         459,860         302,875         162,495         465,370         65%         35%           Corporate Items         (212,976)         (77,974)         (290,950)         67,200         44,800         112,000         82,200         54,800         137,000         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%           Corporate Items Total         212,000         67,200         44,800         112,000         82,200         54,800         137,000         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%         40%         40%         40%         40%         40%         40%         40% <th< td=""><td></td><td>6,445</td><td>1,611</td><td>8,056</td><td>79,664</td><td>27,596</td><td>107,260</td><td></td><td>32,596</td><td></td><td>81,480</td><td>28,490</td><td>109,970</td><td>81,822</td><td></td><td>110,480</td><td>82,170</td><td>28,830</td><td>111,000</td><td></td><td>26%</td></th<>		6,445	1,611	8,056	79,664	27,596	107,260		32,596		81,480	28,490	109,970	81,822		110,480	82,170	28,830	111,000		26%
Chief Executive Total Corporate Items       267,141       157,272       424,413       287,039       153,001       440,040       302,570       158,350       460,940       299,135       160,425       459,860       302,875       162,495       465,370       65%       35%         Corporate Items       (212,976)       (77,974)       (290,950)       67,200       44,800       112,000       67,200       44,800       112,000       62,200       54,800       137,000       100,200       66,800       167,000       122,400       81,600       204,000       60%       40%         Net Expenditure Total       3,145,447       2,977,942       6,123,389       3,08,671       6,176,549       3,174,890       3,016,667       6,191,557       3,272,809       3,103,679       6,376,488       3,326,281       3,165,587       6,491,868       3,335,513       3,211,135       6,546,648       51%       49%																					
Corporate Items         (21,976)         (77,974)         (290,950)         67,200         44,800         112,000         67,200         44,800         112,000         67,200         54,800         103,000         66,800         167,000         122,400         81,600         204,000         60%         40%           Corporate Items         (212,976)         (77,974)         (290,950)         67,200         44,800         112,000         62,200         54,800         137,000         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%           Net Expenditure Total         3,145,447         2,977,942         6,123,389         3,008,471         6,176,549         3,174,890         3,016,667         6,191,557         3,272,809         3,103,679         6,376,488         3,326,281         3,165,587         6,491,868         3,335,513         3,211,135         6,546,645         51%         49%																					
Corporate Items         (21,976)         (77,974)         (290,950)         67,200         44,800         112,000         82,200         54,800         137,000         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%           Corporate Items Total         (21,976)         (77,974)         (290,950)         67,200         44,800         112,000         82,200         54,800         137,000         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%           Net Expenditure Total         3,145,447         2,977,942         6,123,389         3,08,678         3,016,667         6,191,557         3,272,809         3,103,679         6,376,488         3,326,281         3,165,587         6,491,868         3,335,513         3,211,135         6,546,648         51%         49%		207,141	137,272	424,413	287,039	153,001	440,040	302,570	100,370	400,940	290,175	156,455	404,030	299,435	100,425	459,860	302,875	102,495	400,370	00%	33%
Corporate Items Total         (212,976)         (77,974)         (290,950)         67,200         44,800         112,000         82,200         54,800         100,200         66,800         167,000         122,400         81,600         204,000         60%         40%           Net Expenditure Total         3,145,447         2,977,942         6,123,389         3,088,078         3,008,671         6,176,549         3,174,890         3,016,667         6,191,557         3,272,809         3,103,679         6,376,488         3,326,281         3,165,587         6,491,868         3,335,513         3,211,135         6,546,648         51%         49%	•	(212,976)	(77,974)	(290.950)	67.200	44,800	112.000	67.200	44,800	112.000	82.200	54.800	137.000	100.200	66.800	167.000	122,400	81.600	204.000	60%	40%
														100,200	66,800					60%	40%
Grand Total (Surplus) / Deficit (109,672) 1,982 (107,690) (38,374) (25,709) (64,083) (24,062) 6,980 (17,082) 19,008 (16,160) 2,847 11,686 (16,029) (4,343) (40,835) (33,678) (74,513)			, ,				, ,											, ,			
	Grand Total (Surplus) / Deficit	(109,672)	1,982	(107,690)	(38,374)	(25,709)	(64,083)	(24,062)	6,980	(17,082)	19,008	(16,160)	2,847	11,686	(16,029)	(4,343)	(40,835)	(33,678)	(74,513)		

Opening Reserves (804,72	) (289,773)	(1,094,497)	(953,456) (280,13	8) (1,233,594)	(972,517)	(268,158)	(1,240,676)	(948,510)	(279,319)	(1,227,829)	(929,324)	(287,848)	(1,217,172)	78%	22%
(Surplus) / Deficit for the year (109,62)	) 1,982	(107,690)	(24,062) 6,98	80 (17,082)	19,008	(16,160)	2,847	11,686	(16,029)	(4,343)	(40,835)	(33,678)	(74,513)	668%	-568%
Interest transfer to earmarked reserves 3,9	7,653	11,623	5,000 5,00	0 10,000	5,000	5,000	10,000	7,500	7,500	15,000	10,000	10,000	20,000	50%	50%
Closure of SDF earmarked reserve (43,03	) 0	(43,030)	0	0 0	0	0	0	0	0	0	0	0	0		
Closing Reserves (953,4	) (280,138)	(1,233,594)	(972,517) (268,15	8) (1,240,676)	(948,510)	(279,319)	(1,227,829)	(929,324)	(287,848)	(1,217,172)	(960,160)	(311,526)	(1,271,685)	77%	23%

	<u>т                                    </u>						<del></del>			<del></del>			<b></b>			<del></del>		
Earmarked Reserves	Property Reserve - National Park	Property Reserve - Navigation	Property Reserve - TOTAL	Plant, Vessels and Equipment Reserve - National Park	Plant, Vessels and Equipment Reserve - Navigation	Plant, Vessels and Equipment Reserve - TOTAL	Premises Reserve - National Park	Premises Reserve - Navigation	Premises Reserve - TOTAL	Earma :s - Na Park	Other Earmarked Reserves - Navigation	Other Earmarked Reserves - TOTAL	STEP	HLF	PRISMA	Total Earmarked Reserves - National Park	Total Earmarked Reserves - Navigation	GRAND TOTAL Earmarked Reserves
			'			!												
Balance 31 March 2014	(76,081)		(568,100)								0	. , ,	(7,983)		(244,953)			
Balance 31 March 2015	(76,081)	L) (506,508)	(582,589)	) (38,114)	(200,966)	(239,080)	(90,729)	(77,994)	(168,723)	) (463,794)	0	(463,794)	0	0	(170,648)	) (668,717)	(956,115)	(1,624,833)
	176 625	(510 121)	(500 750)	(20.207)	(202,402)	(2 12 700)	(01.270)	(70 550)	(100 000)	(424.000)		(424.000)	<u> </u>		1471 000	(620.470)	(0.02.05.4)	(4 502 424)
Balance 01 April 2015	(76,625)	5) (510,131)	(586,756)	(38,387)	(202,403)	(240,790)	(91,378)	(78,552)	(169,930)	) (424,080)	0	(424,080)	0	0	(171,869)	) (630,470)	(962,954)	(1,593,424)
			J	1		I	1		ļ			ļ	1					ļ
Contributions to Reserves to 31/12/15		~ 0	. ,	(6.000)	(62,100)	(60,000)		0	· ~		0	,		0	(	(6.000)	(62,100)	(50,000)
Vessels and Equipment (VES000451)	0			<b>0</b> (6,900)	(62,100)			0	-	0	0	U OI	0	0	0		(62,100)	
Vehicles (VEH000451)	0		-	<b>0</b> (5,775)	(10,725)			0	-	0	0	U OI	0	0	0		(10,725)	(16,500)
Mutford Lock (MLK000451)	0				0	· ·	0	0	-	0	0	U	0	0	0	-	(18,750)	(18,750)
Mutford Lock Rent (MLK000451)	0	• • •			0	-	0	0	-	0	0	U	0	0	0		(1,462)	
Launches (LAU000451)	0	• •	-	0 0	(11,250)			0	-	0	0	01	0	0	0		(11,250)	
Ranger Vehicles (RAN000451)	0			0 (3,900)				0	-	0	0	01	0	0	0		(5,850)	(9,750)
Dockyard Site (PRM009451)	0	0 0		0 0	0	•	(7,875)	(14,625)			0	01	0	0	0		(14,625)	(22,500)
Pool Vehicles (PCP000451)	0	• •	-	0 (7,035)	(3,465)	(10,500)	0	0	-	0	0	01	0	0	0	.,,	(3,465)	(10,500)
PRISMA Income (PRS607451)	0	• •		0	0	0,	0	0	-	0	0	0	0	0	0		0	0
Section 106 Income (DVM000451)	0	0 0	-	0 0	0	0	0	0	-	<b>)</b> (63,405)	0	(63,405)		0	0	(,	0	(63,405)
Heritage Lottery Fund Income (HLF61X552)	0			0 0	0	0	0	0	-	0	0	0	0	(7,500)	0		0	(7,500)
Heritage Lottery Fund (HLF000451)	0	0 0	01	0	0	0	0 0	0	0	0	0	0	0	(25,000)	0	0 (25,000)	0	(25,000)
Contributions from Reserves to 31/12/15			I	1		I	1		P			ļ	1					ļ
Transfer PRISMA balance (PRI to VES)	0	0 0	. c'	<b>0</b> 0	0	. 0	0	0	, o	0	0	0	0	0	0	o <b>o</b>	0	0
PRISMA external shared project mgmt costs (PRS)	0			0 0	0	-	0	0	-	0	0	- 1	0	0	-		6,671	
Fit out 2nd launch hull (LAU000450)	0				26,592	-	-	0	-		0	- 0	0	0	0,071		26,592	
Mutford Lock bearings repair (MLK000450)	0			-	20,332	20,332	0	0	-		0	- 0	0	0	0	-	37,886	
Turntide Jetty repiling (Code MMR000450)	0	,			0	0	0	0	-		0	õ	0	0	0	-	45,000	
Document Management System (ICT000450)	0		-		0	Ů		0	•	313	0	313	-	0	0	-	43,000	
Grant Finder licence (PMA000450)	-	0 0		<b>b</b> 0	0	-	0	0	-	3,108	0	3,108		0	0		0	3,108
Acorn Profiler Software (TEL000450)	0		-	0	0	v		0	-	<b>1 3</b> ,108 <b>4</b> 69	0	469		0	0	-,	0	469
Purchase of Linkflotes (VES000450)	0			<b>9</b> ,430	•	-		0	-	0 409	0	-05	0	0	0		84,870	
Land Purchases (Codes DRD000450)	0				04,870	-	0	0	-		0	- 0	0	0	0		123,426	
Replace CM&E Van YC09 WJD (VEH000450)	0		-	<b>5</b> 5,183	•	-		0	-		0	0	0	0	0		9,625	
3rd Wherry (VES000450)	0		-	<b>3</b> 1,080				0	•		0	0	0	0	0		9,625 57,719	
Project Officer (SPS000450)	0			0 51,080	57,719		0	0	-	<b>2</b> 4,575	0	0 24,575	•	0	0		57,719	24,575
Norfolk CC Archaeology SLA (CUL000450)	0		-	0	0			0	-	<b>3</b> ,500	0	3,500		0	0	,	0	3,500
Cockshoot replacement cancelled	0		_		0		0	0	-	0 3,500	0	3,300	0	0	0		0	3,500
Habitats Regulation Assessment (BPL, POL & TOU000450)					0			0	•	0	0	0	0	0	0	-	0	0
Broads Plan (BPL000450)	ο, Ο		-	0	0			0	-	<b>b</b> 44	0	44	. 0	0	0		0	44
Local Plan (POL000450)	0		-		0			0	-	<b>7</b> 13	0	713	•	0	0		0	44 713
	0	0 0	-		0			0	°	<b>1</b> 1,300	0	11,300		0	0		0	11,300
Sustainable Tourism Strategy (TOU000450) Planning injunction costs (DVM000450)	0		-		0			0	-	0 11,300	0	11,300	0	0	0	,	0	11,300
	0		-		0	•		0	•	<b>3</b> ,600	0	3,600	•	0	0	-	0	3,600
Section 106 Expenditure (DVM000450) Heritage Lottery Fund costs (HLFXXX450)	0	0 0	· ·		0	•		0	° °	3,600 0 0	0			0	-	-,	0	
Heritage Lottery Fund Costs (HEFAAA430)	0	0 0	U.		U		0	0	•	0	0	-	Ū	546	0	0 348 0	0	348 0
Actual Balance 31/12/15	(76,625)	5) (324,030)	(400,655)	(16,305)	(116,987)	(133,292)	(99,253)	(93,177)	(192,430)	(439,862)		(439,862)	0	(32,152)	(165,198)	) (664,197)	(699,392)	(1,363,589)
Contributions to Reserves to 31/03/16			I	1		I	1		P			ļ	1					I
Vessels and Equipment (VES000451)	0	0 0	0	(2,300)	(20,700)	(23,000)	0	0	· · ·	0	0	, 	0	0	0	0 (2,300)	(20,700)	(23,000)
Vesicles (VEH000451)	0			<b>0</b> (2,300) <b>0</b> (1,925)				0	•	0	0	0	0	0	0	(_//	(20,700) (3,575)	
Mutford Lock (MLK000451)	0		-					0	-	0	0	0	0	0	0			
				-				0		0	0	ې ۱	0	0	0	-	(6,250)	
Mutford Lock Rent (MLK000451)	0			-	(2 750)			0	-		0	9	0	0	0		(538)	
Launches (LAU000451)	0		-	0 (1 200)	(3,750)	., .	-	-	•	0 0	0	0 U		•		-	(3,750)	
Ranger Vehicles (RAN000451)	0			<b>0</b> (1,300)					-		-	9	0	0	0		(1,950)	
Dockyard Site (PRM009451)	0	0 0	01	0 0	0	(2.500)	(2,625)	(4,875)	(7,500)	) 0	0	01	0	0	0	0 (2,625)	(4,875)	(7,500)

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APPENDIX 2

EK/RG/fsac090216/page 11 of 12/010216

Yea

2013/

2014/15

Pool Vehicles (PCP000451)

Heritage Lottery Fund Income (HLF61X552)

Contributions from Reserves to 31/03/16 Transfer PRISMA balance (PRI to VES)

Mutford Lock bearings repair (MLK000450)

Sustainable Tourism Strategy (TOU000450)

Planning injunction costs (DVM000450)

Forecast Balance 01 April 2016

Heritage Lottery Fund costs (HLFXXX450)

PRISMA external shared project mgmt costs (PRS)

Habitats Regulation Assessment (BPL, POL & TOU000450

Heritage Lottery Fund (HLF000451)

Fit out 2nd launch hull (LAU000450)

3rd Wherry (VES000450)

Broads Plan (BPL000450)

Local Plan (POL000450)

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2015/16

S:\Finance\General\Earmarked Reserves\Earmarked Reserves 2015-16 v3

							APPENDI
Other Earmarked Reserves - TOTAL	STEP	HLF		PRISMA	Total Earmarked Reserves - National Park	Total Earmarked Reserves - Navigation	GRAND TOTAL Earmarked Reserves
0		D	0	0	(27,600)	(64,400)	(92,000)
0		D	0	0		(15,400)	(22,000)
0		D	0	0	0	(25,000)	(25,000)
0		D	0	0	-	(2,000)	(2,000)
0	(	0	0	0	0	(15,000)	(15,000)

Year	Earmarked Reserves	Property Reserve - National Park	Property Reserve - Navigation	Property Reserve - TOTAL	Plant, Vessels and Equipment Reserve - National Park	Plant, Vessels and Equipment Reserve - Navigation	Plant, Vessels and Equipment Reserve - TOTAL	Premises Reserve - National Park	Premises Reserve - Navigation	Premises Reserve - TOTAL	Other Earmarked Reserves - National Park	Other Earmarked Reserves - Navigation	Other Earmarked Reserves - TOTAL	STEP	HLF	PRISMA	Total Earmarked Reserves - National Park	Total Earmarked Reserves - Navigation	GRAND TOTAL Earmarked Reserves
5/17	Contributions to Reserves to 31/03/17 Vessels and Equipment (VES000451) Vehicles (VEH000451) Mutford Lock (MLK000451) Mutford Lock Rent (MLK000451) Launches (LAU000451) Dockyard Site (PRM009451) Pool Vehicles (PCP000451) Asset Management for Countryside sites (SIM00451) Launch sale (LAU000451) Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552) Heritage Lottery Fund (HLF000451)	0 0 0 0 0 0 0 (46,000) 0 0 0 0 0 0 0 0 0 0 0	0 (25,000) (2,000) 0 0 0 0 0 0 0 0 0 0 0 0	0 (25,000) (2,000) 0 0 0 (46,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(27,600) (6,600) 0 0 (5,200) (9,380) 0 (9,380) 0 0 0 0 0 0 0 0 0 0 0	(64,400) (15,400) 0 (15,000) (7,800) 0 (4,620) 0 (12,000) 0 0 0 0 0 0 0 0 0	(92,000) (22,000) 0 (15,000) (13,000) 0 (14,000) 0 (12,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (9,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (21,000) 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 (30,000) 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 (19,000) 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 (19,000) 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(182,886)	0 0 0 0 0 0 0 0 0 0 0 0 0	(27,600) (6,600) 0 (5,200) (9,080) (46,000) 0 (19,000) (182,886) (50,000)	(64,400) (15,400) (25,000) (15,000) (7,800) (21,000) (4,620) 0 (12,000) 0 0 0 0 0 0	(92,000) (22,000) (25,000) (15,000) (15,000) (13,000) (14,000) (14,000) (12,000) (12,000) (182,886) (50,000)
2016/17	Contributions from Reserves to 31/03/17 Fit out 2nd launch hull final 40% (LAU000450) Norfolk CC Archaeology SLA (CUL000450) Replace AP56 EJN - Pool Van (PCP000450) Replace DU11 EFL - Rangers (RAN000450) Replace CM&E AO06 XPF / DU61 NUX (VEH000450) Irstead Boat House repairs (BHB000450) Old workshop refurbishment (PRM009450) 3 Rivers way cycle scheme Document Management System (ICT000450) Broads Plan (BPL000450) Local Plan (POL000450) Re-thatch John Cobbs Cottage costs unknown Heritage Lottery Fund costs (HLFXXX450)			0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		35,455 0 3,960 7,200 23,100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	35,455 0 12,000 18,000 33,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 12,000 9,600 0 0 0 0 0 0 0 0 0 0	0 0 0 18,000 14,400 0 0 0 0 0 0 0 0	0 0 0 30,000 24,000 0 0 0 0 0 0 0 0	0 3,500 0 0 0 65,000 24,687 3,000 38,000 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,500 0 0 0 0 65,000 24,687 3,000 38,000 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 202,886	0 0 0 0 0 0 0 0 0 0 0 0 0	0 3,500 8,040 10,800 9,900 12,000 9,600 65,000 24,687 3,000 38,000 0 202,886	35,455 0 3,960 7,200 23,100 14,400 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	35,455 3,500 12,000 18,000 30,000 24,000 65,000 24,687 3,000 38,000 0 202,886
	Forecast Balance 01 April 2017	(122,625)	(308,485)	(431,110)	(35,629)	(320,283)	(355,912)	(89,278)	(86,652)	(175,930)	(277,733)	0	(277,733)	0	(80,000)	0	(605,265)	(715,420)	(1,320,684)
/18	Contributions to Reserves to 31/03/18 Vessels and Equipment (VES000451) Vehicles (VEH000451) Mutford Lock (MLK000451) Mutford Lock Rent (MLK000451) Launches (LAU000451) Ranger Vehicles (RAN000451) Dockyard Site (PRM009451) Pool Vehicles (PCP000451) Asset Massegment for Counterside sites (CM004E1)	0 0 0 0 0 0	0 (25,000) (2,000)	0 (25,000) (2,000) 0 0 0 0 0	(27,600) (6,600) 0 0 (5,200) 0	(64,400) (15,400) 0 (15,000) (7,800) 0	(92,000) (22,000) 0 (15,000) (13,000) 0	0 0 0 0 0 (9,000)	0 0 0 0 0 (21,000)	0 0 0 0 (30,000)	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	(27,600) (6,600) 0 0 (5,200)	(64,400) (15,400) (25,000) (2,000) (15,000) (7,800) (21,000)	(92,000) (22,000) (25,000) (2,000) (15,000) (13,000) (30,000)
2017/	Asset Management for Countryside sites (SIM00451) Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552) Heritage Lottery Fund (HLF000451)	0 (46,000) 0 0 0	0 0 0	(46,000) 0 0 0	(9,380) 0 0 0 0	(4,620) 0 0 0 0	(14,000) 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 (19,000) 0 0	0 0 0 0	0 0 (19,000) 0 0	0 0 0 0 0	(27,144)	0 0 0 0	(9,000) (9,380) (46,000) (19,000) (27,144) (50,000)	(4,620) 0 0 0 0	(14,000) (46,000) (19,000) (27,144) (50,000)
	Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552)	(46,000) 0 0		0	0 0 0 0	0 0 0	0	0 0 0	0 0 0	0	0 (19,000) 0	0 0 0	0	0 0 0 0	0 0 (27,144) (50,000) 0 0 0 0 0 0	0	(9,380) (46,000) (19,000) (27,144)	0 0 0	(46,000) (19,000) (27,144)
	Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552) Heritage Lottery Fund (HLF000451) <u>Contributions from Reserves to 31/03/18</u> Local Plan Inspection Norfolk CC Archaeology SLA (CUL000450) Replace CM&E Van (VEH000450) Replace Wherry Onward (VES000450) Replace Wherry Onward (VES000450)	(46,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 3,600 42,800 0	0 0 0 0 8,400 64,200 0	0 0 0 0 12,000	0 0 0 0 0 0 0 18,000	0 0 0 0 0 0 42,000 0	0 0 0 0 0 0	0 (19,000) 0 0 60,000 3,500 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 60,000		0 0 (27,144) (50,000) 0 0 0 0 0 0	0 0 0 0 0 0	(9,380) (46,000) (19,000) (27,144) (50,000) 3,500 3,500 3,500 42,800 18,000	0 0 0 0 8,400 64,200 42,000	(46,000) (19,000) (27,144) (50,000) 3,500 12,000 107,000 60,000 27,144
	Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552) Heritage Lottery Fund (HLF000451) <u>Contributions from Reserves to 31/03/18</u> Local Plan Inspection Norfolk CC Archaeology SLA (CUL000450) Replace CM&E Van (VEH000450) Replace Wherry Onward (VES000450) Relocate Dockyard Wet Shed Heritage Lottery Fund costs (HLFXXX450)	(46,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 3,600 42,800 0	0 0 0 8,400 64,200 0	0 0 0 0 12,000 107,000 0 0	0 0 0 0 0 0 0 18,000 0	0 0 0 0 0 0 42,000 0	0 0 0 0 60,000 0	0 (19,000) 0 60,000 3,500 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	60,000 3,500 0 0 0		0 0 (27,144) (50,000) 0 0 0 0 27,144 (130,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	(9,380) (46,000) (19,000) (27,144) (50,000) 3,500 3,500 42,800 18,000 27,144	0 0 0 8,400 64,200 42,000 0	(46,000) (19,000) (27,144) (50,000) 3,500 12,000 107,000 60,000 27,144
201	Potter Heigham Chalet Income (UTE000451) Heritage Lottery Fund Income (HLF61X552) Heritage Lottery Fund (HLF000451) Contributions from Reserves to 31/03/18 Local Plan Inspection Norfolk CC Archaeology SLA (CUL000450) Replace CM&E Van (VEH000450) Replace Wherry Onward (VES000450) Relocate Dockyard Wet Shed Heritage Lottery Fund costs (HLFXXX450) <b>Forecast Balance 01 April 2018</b> Contributions to Reserves to 31/03/19 Vessels and Equipment (VES000451) Vehicles (VEH000451) Mutford Lock (MLK000451) Launches (LAU000451) Banger Vehicles (PCP000451) Dockyard Site (PRM009451) Pool Vehicles (PCP000451) Asset Management for Countryside sites (SIM00451)	(46,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 3,600 42,800 0 (27,600) (6,600) 0 (5,200) 0 (5,200) 0 (5,200) 0 (9,380) 0 0 (9,380) 0 0 (9,380) 0 0 0 24,120 0 0 24,120 0 0 0	0 0 0 8,400 64,200 0 ( <b>(354,903)</b> ( <b>(5,400)</b> 0 ( <b>(15,400)</b> 0 ( <b>(15,000)</b> ( <b>(7,800)</b> 0 ( <b>(4,620)</b> 0 ( <b>(4,620)</b> 0 0 ( <b>11,880</b> 8,400 0 0	0 0 0 12,000 107,000 0 (392,912) (92,000) (22,000) 0 0 0 (15,000) (13,000) 0	(9,000) (9,000) (0,000) (9,000) (0,00) (0,000)	(65,652) (21,000) (21,000) 0 0 0 0 0 0 0 0 0 0 0 0 0	(145,930) (145,930) (145,930) (30,000) (30,000) (30,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 (19,000) 0 660,000 3,500 0 0 0 0 (233,233) 0 (233,233) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		60,000 3,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 (27,144) (50,000) 0 0 0 0 27,144 (130,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(9,380) (46,000) (19,000) (27,144) (50,000) 3,500 3,500 42,800 18,000 27,144 (650,145) (27,600) (6,600) 0 0 (5,200) (9,380) (46,000) (19,000) 3,500 24,120 5,600 0 0	0 0 0 0 8,400 64,200 42,000 0 (756,040) (15,400) (15,400) (25,000) (25,000) (25,000) (25,000) (25,000) (21,000) (21,000) (4,620) 0	(46,000) (19,000) (27,144) (50,000) 3,500 12,000 107,000 27,144 (1,406,184) (92,000) (22,000) (22,000) (22,000) (22,000) (25,000) (22,000) (15,000) (13,000) (14,000) (19,000) 3,500 36,000 14,000 0

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