

Broads Authority Budget 2011/12

DIRECTORATE	2011/12			2012/13			2013/14			2014/15		
	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
Department												
INCOME					1.04			1.04			1.04	
National Park Grant	(4,002,149)	-	(4,002,149)	(3,774,799)	-	(3,774,799)	(3,547,447)	-	(3,547,447)	(3,320,095)	-	(3,320,095)
Navigation Charges			-			-			-			-
Hire Craft Tolls		(1,015,000)	(1,015,000)		(1,055,600)	(1,055,600)		(1,097,824)	(1,097,824)		(1,141,737)	(1,141,737)
Private Craft Tolls		(1,625,000)	(1,625,000)		(1,690,000)	(1,690,000)		(1,757,600)	(1,757,600)		(1,827,904)	(1,827,904)
Short Visit Tolls		(46,200)	(46,200)		(48,048)	(48,048)		(49,970)	(49,970)		(51,969)	(51,969)
Other Toll Income		(15,350)	(15,350)		(15,400)	(15,400)		(15,400)	(15,400)		(15,400)	(15,400)
Interest	(12,500)	(12,500)	(25,000)	(15,000)	(15,000)	(30,000)	(17,500)	(17,500)	(35,000)	(20,000)	(20,000)	(40,000)
	(4,014,649)	(2,714,050)	(6,728,699)	(3,789,799)	(2,824,048)	(6,613,847)	(3,564,947)	(2,938,294)	(6,503,241)	(3,340,095)	(3,057,010)	(6,397,105)
OPERATIONS												
Construction & Maintenance												
<u>Construction & Maintenance Salaries</u>	409,645	628,025	1,037,670	397,363	627,671	1,025,034	403,151	660,667	1,063,818	355,007	667,399	1,022,406
<u>Equipment, Vehicles & Vessels</u>						-			-			-
Vehicles	77,000	90,000	167,000	70,000	85,000	155,000	60,000	80,000	140,000	50,000	80,000	130,000
Vessels & Equipment	8,000	284,000	292,000	5,000	285,000	290,000	5,000	285,000	290,000	5,000	285,000	290,000
	494,645	1,002,025	1,496,670	472,363	997,671	1,470,034	468,151	1,025,667	1,493,818	410,007	1,032,399	1,442,406
<u>Dredging</u>												
Landowner Payments	-	60,000	60,000	-	60,000	60,000	-	60,000	60,000	-	60,000	60,000
Dredging Disposal	-	80,000	80,000	-	80,000	80,000	-	80,000	80,000	-	80,000	80,000
Restoration & Management	65,000	-	65,000	65,000	-	65,000	65,000	-	65,000	65,000	-	65,000
Sediment Removal	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
Sediment Source Control	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
	125,000	140,000	265,000	125,000	140,000	265,000	125,000	140,000	265,000	125,000	140,000	265,000
<u>Fen & Tree Management</u>												
How Hill	22,000	-	22,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000
Habitat Management & Recreation	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
Fen Management	81,000	-	81,000	65,000	-	65,000	65,000	-	65,000	60,000	-	60,000
Grazing	12,000	-	12,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
	125,000	-	125,000	105,000	-	105,000	105,000	-	105,000	100,000	-	100,000
<u>Practical Maintenance</u>												
Breydon Water	-	15,000	15,000	-	15,000	15,000	-	15,000	15,000	-	15,000	15,000
Mutford Lock	-	38,000	38,000	-	38,000	38,000	-	38,000	38,000	-	38,000	38,000
ECP Maintenance & Repair	-	-	-	-	-	-	-	-	-	-	-	-
Moorings Maintenance & Repair	-	27,000	27,000	-	27,000	27,000	-	27,000	27,000	-	27,000	27,000
Notice Boards Maintenance & Repair	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000
Other Navigation Works	-	68,000	68,000	-	68,000	68,000	-	68,000	68,000	-	68,000	68,000
PROW/Access	25,000	-	25,000	25,000	-	25,000	20,000	-	20,000	15,000	-	15,000
Site Maintenance	45,000	-	45,000	35,000	-	35,000	20,000	-	20,000	10,000	-	10,000
	70,000	178,000	248,000	60,000	178,000	238,000	40,000	178,000	218,000	25,000	178,000	203,000
	814,645	1,320,025	2,134,670	762,363	1,315,671	2,078,034	738,151	1,343,667	2,081,818	660,007	1,350,399	2,010,406

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DIRECTORATE	2011/12			2012/13			2013/14			2014/15		
	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
Department												
Ranger Services												
Rangers (Salaries)	211,286	323,399	534,685	182,788	311,540	494,328	178,033	329,743	507,776	165,369	335,576	500,945
Rangers	95,000	56,000	151,000	75,000	60,000	135,000	65,000	65,000	130,000	55,000	70,000	125,000
Rangers (Income)	(100,000)	-	(100,000)	(100,000)		(100,000)	(100,000)		(100,000)	(100,000)		(100,000)
Launches	-	62,000	62,000		87,500	87,500		87,500	87,500		87,500	87,500
WCP - Park Management	15,000	-	15,000	15,000		15,000	15,000		15,000	15,000		15,000
Removal of Wrecks	-	4,000	4,000		5,000	5,000		5,000	5,000		5,000	5,000
	221,286	445,399	666,685	172,788	464,040	636,828	158,033	487,243	645,276	135,369	498,076	633,445
Safety & Asset Management												
<u>Safety</u>												
Safety (Salaries)	27,831	57,745	85,576	28,113	58,170	86,283	28,684	59,027	87,711	29,267	59,900	89,167
Safety		6,100	11,550			-			-			-
H & SW	10,000	4,700	9,250	10,000	7,500	17,500	10,000	10,000	20,000	10,000	10,000	20,000
Boat Safety	-	4,800	4,800		10,000	10,000		10,000	10,000		10,000	10,000
Oil Spill Preparedness	-	1,900	1,900		2,500	2,500		2,500	2,500		2,500	2,500
	37,831	75,245	113,076	38,113	78,170	116,283	38,684	81,527	120,211	39,267	82,400	121,667
<u>Asset Management</u>												
Asset Management (Salaries)	18,637	12,425	31,062	19,432	12,954	32,386	20,422	13,614	34,036	21,461	14,307	35,768
Asset Management	16,775	10,725	27,500	15,000	15,000	30,000	15,000	15,000	30,000	15,000	15,000	30,000
Boat Houses & Billets	-	12,000	12,000		12,000	12,000		12,000	12,000		12,000	12,000
Moorings	-	18,000	18,000		30,000	30,000		40,000	40,000		50,000	50,000
	35,412	53,150	88,562	34,432	69,954	104,386	35,422	80,614	116,036	36,461	91,307	127,768
	73,243	128,395	201,638	72,545	148,124	220,669	74,106	162,141	236,247	75,728	173,707	249,435
Volunteers												
Volunteers (Salaries)	23,098	5,775	28,873	26,507	8,836	35,343	25,243	10,819	36,062	23,917	12,878	36,795
Volunteers	4,000	1,000	5,000	5,000	5,000	10,000	7,500	7,500	15,000	10,000	10,000	20,000
Recruitment & Training	4,000	1,000	5,000	5,000	5,000	10,000	5,000	5,000	10,000	5,000	5,000	10,000
	31,098	7,775	38,873	36,507	18,836	55,343	37,743	23,319	61,062	38,917	27,878	66,795
Management & Admin												
Operations Management & Admin (Salaries)	58,235	87,353	145,588	58,833	88,249	147,082	60,040	90,060	150,100	61,271	91,906	153,177
Operations Management & Admin	5,085	9,915	15,000	4,000	8,000	12,000	4,000	8,000	12,000	4,000	8,000	12,000
	63,320	97,268	160,588	62,833	96,249	159,082	64,040	98,060	162,100	65,271	99,906	165,177
OPERATIONS TOTAL	1,203,592	1,998,862	3,202,454	1,107,036	2,042,920	3,149,956	1,072,073	2,114,430	3,186,503	975,291	2,149,967	3,125,258

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DIRECTORATE Department	2011/12			2012/13			2013/14			2014/15		
	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
PLANNING & STRATEGY												
Development Management												
Development Management (Salaries)	237,332	-	237,332	236,938	-	236,938	251,181	-	251,181	262,659	-	262,659
Development Management	30,000	-	30,000	27,500	-	27,500	27,500	-	27,500	25,000	-	25,000
Development Management (Income)	(85,000)	-	(85,000)	(85,000)	-	(85,000)	(85,000)	-	(85,000)	(85,000)	-	(85,000)
	182,332	-	182,332	179,438	-	179,438	193,681	-	193,681	202,659	-	202,659
Strategy & Projects												
<u>Strategy & Projects Salaries</u>	367,607	78,553	446,160	396,712	79,366	476,078	369,015	77,839	446,854	347,712	73,639	421,351
	367,607	78,553	446,160	396,712	79,366	476,078	369,015	77,839	446,854	347,712	73,639	421,351
<u>Biodiversity Strategy</u>												
Fen Strategy	93,638	-	93,638	40,000	-	40,000	30,000	-	30,000	25,000	-	25,000
Conservation of Water Bodies	17,500	-	17,500	17,500	-	17,500	15,000	-	15,000	15,000	-	15,000
Biodiversity Strategy	25,000	-	25,000	20,000	-	20,000	15,000	-	15,000	10,000	-	10,000
Biodiversity Strategy (Income)	(25,000)	-	(25,000)	(20,000)	-	(20,000)	(15,000)	-	(15,000)	(10,000)	-	(10,000)
	111,138	-	111,138	57,500	-	57,500	45,000	-	45,000	40,000	-	40,000
<u>Partnerships/HLF</u>												
Trinities	29,142	-	29,142	22,500	-	22,500	22,500	-	22,500	22,500	-	22,500
Trinities (Income)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)
Lound	41,718	-	41,718	22,500	-	22,500	22,500	-	22,500	22,500	-	22,500
Lound (Income)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)
	(19,140)	-	(19,140)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)
<u>Strategy & Projects</u>												
Climate Change	20,000	-	20,000	15,000	-	15,000	12,500	-	12,500	10,000	-	10,000
Tourism	20,000	-	20,000	15,000	-	15,000	10,000	-	10,000	5,000	-	5,000
Cultural Heritage	30,000	-	30,000	25,000	-	25,000	20,000	-	20,000	15,000	-	15,000
Policy Planning	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
Broads Plan	15,000	-	15,000	-	-	-	-	-	-	-	-	-
	95,000	-	95,000	65,000	-	65,000	52,500	-	52,500	40,000	-	40,000
<u>Waterways & Recreation Strategy</u>												
Recreation Strategy	6,000	-	6,000	6,000	-	6,000	6,000	-	6,000	6,000	-	6,000
Waterways Strategy	-	9,000	9,000	-	9,000	9,000	-	9,000	9,000	-	9,000	9,000
	6,000	9,000	15,000	6,000	9,000	15,000	6,000	9,000	15,000	6,000	9,000	15,000
<u>Project Funding</u>												
Upper Thurne Enhancement Scheme	73,463	-	73,463	19,000	-	-	19,000	-	-	19,000	-	-
Upper Thurne Enhancement Scheme (Income)	(19,000)	-	(19,000)	(19,000)	-	-	(19,000)	-	-	(19,000)	-	-
Other Projects	105,000	-	105,000	125,000	-	125,000	125,000	-	125,000	75,000	-	75,000
	159,463	-	159,463	125,000	-	125,000	125,000	-	125,000	75,000	-	75,000

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DIRECTORATE Department	2011/12			2012/13			2013/14			2014/15		
	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
<u>SDF</u>												
SDF	150,000	-	150,000	150,000		150,000	150,000		150,000	150,000		150,000
	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000
	870,068	87,553	957,621	755,212	88,366	843,578	702,515	86,839	789,354	613,712	82,639	696,351
Management & Admin												
Planning & Strategy Management & Admin (Salaries)	109,224	16,949	126,173	106,422	6,793	113,215	108,612	6,933	115,545	113,775	7,262	121,037
Planning & Strategy Management & Admin	-	-	-	10,000		10,000	10,000		10,000	10,000		10,000
	109,224	16,949	126,173	116,422	6,793	123,215	118,612	6,933	125,545	123,775	7,262	131,037
PLANNING TOTAL	1,161,624	104,502	1,266,126	1,051,072	95,159	1,146,231	1,014,808	93,772	1,108,580	940,146	89,901	1,030,047

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DIRECTORATE	2011/12			2012/13			2013/14			2014/15			
	Department	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
RESOURCES													
Human Resources													
Human Resources (Salaries)	47,675	32,922	80,597	44,119	30,659	74,778	36,681	25,490	62,171	37,834	26,291	64,125	
Human Resources	8,873	6,127	15,000	7,500	7,500	15,000	7,500	7,500	15,000	8,247	6,753	15,000	
Staff Training	44,364	30,636	75,000	40,000	25,000	65,000	35,000	27,500	62,500	32,988	27,012	60,000	
	100,912	69,685	170,597	91,619	63,159	154,778	79,181	60,490	139,671	79,069	60,056	139,125	
Finance & Insurance													
Finance (Salaries)	66,732	41,827	108,559	68,333	43,688	112,021	69,888	44,682	114,570	71,836	45,928	117,764	
Finance	46,103	28,897	75,000	45,000	27,500	72,500	42,500	27,500	70,000	38,238	31,762	70,000	
Insurance	92,206	57,794	150,000	87,500	62,500	150,000	82,500	67,500	150,000	81,938	68,062	150,000	
	205,041	128,518	333,559	200,833	133,688	334,521	194,888	139,682	334,570	192,012	145,752	337,764	
Governance													
Governance (Salaries)	72,476	36,407	108,883	76,229	37,546	113,775	78,237	38,535	116,772	79,831	39,320	119,151	
Governance	10,000	5,000	15,000	10,000	5,000	15,000	10,000	5,000	15,000	10,000	5,000	15,000	
Members Allowance & Expenses	30,667	15,333	46,000	30,667	15,333	46,000	30,667	15,333	46,000	30,667	15,333	46,000	
	113,143	56,740	169,883	116,896	57,879	174,775	118,904	58,868	177,772	120,498	59,653	180,151	
Communications													
<u>Communications</u>													
Communications (Salaries)	158,955	50,198	209,153	160,820	50,785	211,605	144,247	45,552	189,799	133,799	42,252	176,051	
Communications	40,494	10,000	50,494	30,000	10,000	40,000	30,000	10,000	40,000	30,000	10,000	40,000	
Events	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	
Education	21,500	-	21,500	15,000	-	15,000	10,000	-	10,000	10,000	-	10,000	
	230,949	60,198	291,147	215,820	60,785	276,605	194,247	55,552	249,799	183,799	52,252	236,051	
<u>Visitor Centres & Yacht Stations</u>													
Visitor Centres (Salaries)	156,822	-	156,822	179,875	-	179,875	185,365	-	185,365	192,116	-	192,116	
Visitor Centres	85,000	-	85,000	85,000	-	85,000	85,000	-	85,000	85,000	-	85,000	
Visitor Centres (Income)	(40,000)	-	(40,000)	(45,000)	-	(45,000)	(45,000)	-	(45,000)	(50,000)	-	(50,000)	
Boat Trips	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	
Boat Trips (Income)	(40,000)	-	(40,000)	(40,000)	-	(40,000)	(40,000)	-	(40,000)	(42,000)	-	(42,000)	
WCP - Flint Barn Management (Income)	(18,800)	-	(18,800)	(18,800)	-	(18,800)	(18,800)	-	(18,800)	(18,800)	-	(18,800)	
Yacht Stations (Salaries)	21,908	65,724	87,632	22,407	67,222	89,629	23,016	69,048	92,064	23,493	70,480	93,973	
Yacht Stations	10,000	30,000	40,000	10,000	30,000	40,000	10,000	30,000	40,000	10,000	30,000	40,000	
Yacht Stations (Income)	-	(96,000)	(96,000)	(25,000)	(75,000)	(100,000)	(25,000)	(75,000)	(100,000)	(25,000)	(75,000)	(100,000)	
	199,930	(276)	199,654	193,482	22,222	215,704	199,581	24,048	223,629	199,809	25,480	225,289	
	430,879	59,922	490,801	409,302	83,007	492,309	393,828	79,600	473,428	383,608	77,732	461,340	

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DIRECTORATE	2011/12			2012/13			2013/14			2014/15			
	Department	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated	National Park	Navigation	Consolidated
Collection of Tolls													
Collection of Tolls (Salaries)	-	92,384	92,384	-	99,246	99,246	-	89,169	89,169	-	87,084	87,084	
Collection of Tolls	-	13,500	13,500		12,000	12,000		12,000	12,000		10,000	10,000	
	-	105,884	105,884	-	111,246	111,246	-	101,169	101,169	-	97,084	97,084	
ICT													
ICT (Salaries)	86,844	43,422	130,266	87,254	42,976	130,230	69,965	34,461	104,426	72,610	35,763	108,373	
ICT	69,000	34,500	103,500	65,000	35,000	100,000	60,000	40,000	100,000	60,000	40,000	100,000	
Telephones	14,333	7,167	21,500	13,333	6,667	20,000	13,333	6,667	20,000	13,333	6,667	20,000	
	170,177	85,089	255,266	165,587	84,643	250,230	143,298	81,128	224,426	145,943	82,430	228,373	
Legal													
Legal	80,500	19,500	100,000	80,000	20,000	100,000	80,000	20,000	100,000	80,000	20,000	100,000	
	80,500	19,500	100,000	80,000	20,000	100,000	80,000	20,000	100,000	80,000	20,000	100,000	
Premises													
Dragonfly House	338,200	136,800	475,000	338,200	136,800	475,000	338,200	136,800	475,000	338,200	136,800	475,000	
Other Premises	91,750	77,250	169,000	50,000	65,000	115,000	50,000	65,000	115,000	50,000	65,000	115,000	
Other Premises (Income)				(22,500)	(7,500)	(30,000)	(22,500)	(7,500)	(30,000)	(22,500)	(7,500)	(30,000)	
	429,950	214,050	644,000	365,700	194,300	560,000	365,700	194,300	560,000	365,700	194,300	560,000	
Management & Admin													
Resources Management & Admin (Salaries)	78,877	38,981	117,858	78,971	38,896	117,867	40,219	19,810	60,029	42,125	20,748	62,873	
Resources Management & Admin	27,498	2,502	30,000	27,498	2,502	30,000	27,498	2,502	30,000	27,498	2,502	30,000	
Resources Management & Admin (Income)	(13,963)	-	(13,963)	(14,000)	-	(14,000)	(14,500)	-	(14,500)	(15,000)	-	(15,000)	
Pool Cars & Car Parking	4,690	2,310	7,000	4,690	2,310	7,000	4,690	2,310	7,000	4,690	2,310	7,000	
Office Expenses	48,240	23,760	72,000	46,666	23,334	70,000	46,666	23,334	70,000	46,666	23,334	70,000	
	145,342	67,553	212,895	143,825	67,042	210,867	104,573	47,956	152,529	105,979	48,894	154,873	
RESOURCES TOTAL	1,675,944	806,941	2,482,885	1,573,762	814,964	2,388,726	1,480,373	783,192	2,263,565	1,472,809	785,901	2,258,710	
Adjustment for contribuion to Asset management res	-	-	-										
Additional lump sum pension payments	25,307	17,693	43,000	34,800	23,200	58,000	43,800	29,200	73,000	43,800	29,200	73,000	
Contribution to Navigation Account	-	-	-										
Contribution to STEP Reserve	-	-	-										
Redundancy / Early Retirement / Compensation Costs	55,000	-	55,000	50,000	-	50,000							
Reorganisation Costs	100,000		100,000										
NET EXPENDITURE	4,221,467	2,927,998	7,149,465	3,816,670	2,976,243	6,792,913	3,611,054	3,020,594	6,631,648	3,432,045	3,054,970	6,487,015	
(SURPLUS) / DEFICIT	206,818	213,948	420,766	26,871	152,195	179,066	46,107	82,300	128,407	91,950	(2,040)	89,910	

Reserves	513,496			486,625			440,518			348,568			
		568,054			415,859			333,559			335,599		
			1,081,550			902,484			774,077			684,167	