

Directorate	Code	Type	Budget 2013/14		
			National Park	Navigation	Consolidated
<b>Income</b>					
National Park Grant	NPG	I	(3,547,447)	0	(3,547,447)
Navigation Charges					
Hire Craft Tolls	HCT	I	0	(1,092,830)	(1,092,830)
Private Craft Tolls	PCT	I	0	(1,758,210)	(1,758,210)
Short Visit Tolls	SVT	I	0	(36,694)	(36,694)
Other Toll Income	OTI	I	0	(18,750)	(18,750)
Interest	INR	I	(22,500)	(22,500)	(45,000)
<b>Total Income</b>		<b>T</b>	<b>(3,569,947)</b>	<b>(2,928,984)</b>	<b>(6,498,931)</b>
<b>Expenditure</b>					
<b>Operations</b>					
Dredging (Salaries)	DRS	S	124,910	187,365	312,275
Fen & Tree Management (Salaries)	FTS	S	18,107	27,161	45,268
Practical Maintenance (Salaries)	PMS	S	210,243	315,364	525,607
Environment and Design (Salaries)	CWS	S	138,648	34,662	173,310
Vehicles	VEH	E	37,600	56,400	94,000
Vessels & Equipment	VES	E	27,000	213,000	240,000
Vessels & Equipment (Income)	VES	I	(38)	(962)	(1,000)
PRISMA (Salaries)	PRS	S	0	32,440	32,440
PRISMA (Transfer to Reserve Account)	PRS	E	0	0	0
PRISMA (Income)	PRS	I	0	0	0
Contribution to Fen Mgt Equipment Reserve		E	0	0	0
<b>Subtotal Construction and Maintenance</b>		<b>St</b>	<b>556,470</b>	<b>865,430</b>	<b>1,421,900</b>
Dredging Disposal	DRD	E	0	90,000	90,000
Dredging Disposal (Income)	DRD	I	0	0	0
Lake Restoration & Management	RAM	E	5,000	0	5,000
Conservation of Water Bodies	CWS	E	0	0	0
Dredging Salaries - Staff Travel Expense	DRS	E	0	0	0
Dredging Salaries - Recharges External	DRS	I	0	0	0
Restoration & Management (Income)	RAM	I	0	0	0
Sediment Removal/Mud Pumping	SED	E	1,000	0	1,000
Sediment Source Control	SSC	E	0	0	0
<b>Subtotal Water Management</b>		<b>St</b>	<b>6,000</b>	<b>90,000</b>	<b>96,000</b>
How Hill	HOW	E	0	0	0
Habitat Management & Recreation	HMR	E	10,000	0	10,000
Fen Management	FMG	E	50,000	0	50,000
Fen Management (Income)	FMG	I	(90,000)	0	(90,000)
Trinities (Salaries)	TRN	S	0	0	0
Trinities	TRN	E	22,500	0	22,500
Trinities (Income)	TRN	I	(45,000)	0	(45,000)
Grazing	GRZ	E	8,000	0	8,000
Grazing (Income)	GRZ	I	0	0	0
Fen & Tree Management (Travel Expenses)	FTS	E	0	0	0
<b>Subtotal Land Management</b>		<b>St</b>	<b>(44,500)</b>	<b>0</b>	<b>(44,500)</b>
Breydon Water	BRW	E	0	63,200	63,200
Breydon Water (Income)	BRW	I	0	0	0
Mutford Lock	MLK	E	0	15,000	15,000
Mutford Lock (Income)	MLK	I	0	0	0
ECP Maintenance & Repair	ECP	E	0	20,000	20,000
ECP Maintenance & Repair (Income)	ECP	I	0	0	0
Moorings Maintenance & Repair	MMR	E	0	120,000	120,000
Moorings Maintenance & Repair (Income)	MMR	I	0	0	0
Notice Boards Maintenance & Repair	NBM	E	0	8,000	8,000
Other Navigation Works	ONW	E	0	28,000	28,000
Other Navigation Works (Income)	ONW	I	0	(2,000)	(2,000)

PROW/Access	PRW	E	0	0	0
PROW/Access (Income)	PRW	I	0	0	0
CROW Act Implementation	CRW	E	0	0	0
Practical Maintenance	PMS	E	0	0	0
Practical Maintenance (Income)	PMS	I	0	0	0
Site Maintenance	SIM	E	35,000	0	35,000
Site Maintenance (Income)	SIM	I	0	0	0
<b>Subtotal Practical Maintenance</b>		St	<b>35,000</b>	<b>252,200</b>	<b>287,200</b>
Rangers (Salaries)	RAN	S	203,448	329,672	533,120
Rangers (Lump Sum)	RAN	X	0	0	0
Rangers	RAN	E	26,000	39,000	65,000
Rangers (Income)	RAN	I	(53,500)	(8,000)	(61,500)
Launches	LAU	E	0	118,000	118,000
Launches (Income)	LAU	I	0	(40,000)	(40,000)
Contribution to Vessel Replacement Fund		E	0	0	0
WCP - Park Management	WPM	E	0	0	0
Removal of Wrecks	ROW	E	0	4,000	4,000
<b>Subtotal Ranger Services</b>		St	<b>175,948</b>	<b>442,672</b>	<b>618,620</b>
Safety (Salaries)	SAF	S	23,245	47,195	70,440
Safety	SAF	E	0	0	0
Safety Management (Income)	SAF	I	0	0	0
Health & Safety at Work	HSW	E	10,000	5,000	15,000
Boat Safety	BST	E	0	12,000	12,000
Boat Safety Income	BST	I	0	(5,000)	(5,000)
Oil Spill Preparedness	OSP	E	0	7,000	7,000
<b>Subtotal Safety</b>		St	<b>33,245</b>	<b>66,195</b>	<b>99,440</b>
Asset Management (Salaries)	ASS	S	17,842	14,598	32,440
Asset Management	ASS	E	13,750	11,250	25,000
Asset Management (Income)	ASS	I	0	(9,000)	(9,000)
Boat Houses & Billets	BHB	E	0	12,500	12,500
Land Based Management	LBM	E	0	3,000	3,000
Moorings	MOO	E	0	27,000	27,000
<b>Subtotal Asset Management</b>		St	<b>31,592</b>	<b>59,348</b>	<b>90,940</b>
Volunteers (Salaries)	VOL	S	22,708	9,732	32,440
Volunteers	VOL	E	7,000	3,000	10,000
(Income)	VOL	I	(700)	(300)	(1,000)
Recruitment & Training	VRT	E	8,400	3,600	12,000
<b>Subtotal Volunteers</b>		St	<b>37,408</b>	<b>16,032</b>	<b>53,440</b>
Operations Management and Admin (Salaries)	OMA	S	51,957	66,128	118,085
Operations Management and Admin	OMA	E	5,456	6,944	12,400
Operations Management and Admin (Income)	OMA	I	0	0	0
<b>Subtotal Management and Administration</b>		E	<b>57,413</b>	<b>73,072</b>	<b>130,485</b>
<b>Total Operations</b>		T	<b>888,576</b>	<b>1,864,949</b>	<b>2,753,525</b>
<b>Planning and Resources</b>					
Development Management (Salaries)	DVM	S	252,270	0	252,270
Development Management (Lump Sum)	DVM	X	0	0	0
Development Management	DVM	E	27,500	0	27,500
Development Management (Income)	DVM	I	(85,000)	0	(85,000)
<b>Subtotal Development Management</b>		St	<b>194,770</b>	<b>0</b>	<b>194,770</b>
Biodiversity (Salaries)	BIS	S	66,621	6,589	73,210
Lound (Salaries)	LOU	S	0	0	0
Strategy & Projects (Salaries)	SPS	S	94,640	9,360	104,000
Cultural Heritage (Salaries)	CUL	S	32,341	3,199	35,540
Policy Planning (Salaries)	POL	S	37,037	3,663	40,700
STEP (Salaries)	STP	S	0	0	0

Recreation (Salaries)	REC	S	36,290	0	36,290
Waterways Strategy (Salaries)	WST	S	0	44,010	44,010
Other Projects (Salaries)	OPJ	S	40,067	3,963	44,030
<b>Subtotal Strategy and Projects (Salaries)</b>		<b>St</b>	<b>306,997</b>	<b>70,783</b>	<b>377,780</b>
Fen Strategy	FST	E	30,000	0	30,000
Fen Strategy (Income)	FST	I	0	0	0
Conservation of Water Bodies	CWB	E	15,000	0	15,000
Conservation of Water Bodies (Income)	CWB	I	0	0	0
Biodiversity	BIS	E	0	0	0
Biodiversity Strategy	BIO	E	15,000	0	15,000
Biodiversity Strategy (Income)	BIO	I	0	0	0
<b>Subtotal Biodiversity Strategy</b>		<b>St</b>	<b>60,000</b>	<b>0</b>	<b>60,000</b>
Lound	LOU	E	0	0	0
Lound (Income)	LOU	I	0	0	0
HLF	HLF	E	0	0	0
HLF (Income)	HLF	I	0	0	0
<b>Subtotal Partnerships / HLF</b>		<b>St</b>	<b>0</b>	<b>0</b>	<b>0</b>
Climate Change	CCH	E	20,000	0	20,000
Climate Change (Income)	CCH	I	0	0	0
Tourism	TOU	E	0	0	0
Tourism (Income)	TOU	I	0	0	0
Cultural Heritage	CUL	E	20,000	0	20,000
Policy Planning	POL	E	10,000	0	10,000
Policy Planning (Income)	POL	I	0	0	0
Strategy and Projects	SPS	E	0	0	0
Strategy and Projects (Income)	SPS	I	(3,500)	0	(3,500)
Broads Plan	BPL	E	0	0	0
STEP	STP	E	0	0	0
STEP (Income)	STP	I	0	0	0
Contribution to STEP Reserve Account	STP	E	0	0	0
<b>Subtotal Strategy and Projects</b>		<b>St</b>	<b>46,500</b>	<b>0</b>	<b>46,500</b>
Recreation Strategy	REC	E	6,000	0	6,000
Waterways Strategy	WST	E	0	9,000	9,000
Waterways Strategy (Income)	WST	I	0	0	0
<b>Subtotal Waterways and Recreation Strategy</b>		<b>St</b>	<b>6,000</b>	<b>9,000</b>	<b>15,000</b>
Upper Thurne Enhancement Scheme	UTE	E	96,026	0	96,026
Upper Thurne Enhancement Scheme (Income)	UTE	I	(19,000)	0	(19,000)
Other Projects	OPJ	E	134,000	0	134,000
Other Projects (Lump Sum)	OPJ	X	0	0	0
Other Projects (Income)	OPJ	I	0	0	0
<b>Subtotal Project Funding</b>		<b>St</b>	<b>211,026</b>	<b>0</b>	<b>211,026</b>
Sustainable Development Fund (SDF)	SUS	E	0	0	0
Sustainable Development Fund (SDF) Transfer to Reserve	SUS	E	150,000	0	150,000
<b>Subtotal Sustainable Development Fund</b>		<b>St</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>
Finance (Salaries)	FIN	S	70,983	58,077	129,060
Finance	FIN	E	38,500	31,500	70,000
Insurance	INS	E	71,500	58,500	130,000
<b>Subtotal Finance and Insurance</b>		<b>St</b>	<b>180,983</b>	<b>148,077</b>	<b>329,060</b>
Communications (Salaries)	COM	S	164,492	81,018	245,510
Communications (Tourism)	COM	E	13,333	6,667	20,000
Events	EVE	E	20,000	0	20,000
Events (Income)	EVE	I	0	0	0
Design & Interpretation	DAI	E	17,500	7,500	25,000
Education	EDU	E	10,000	0	10,000
Education (Income)	EDU	I	0	0	0

Public Relations	PUB	E	10,500	4,500	15,000
Public Relations (Income)	PUB	I	0	0	0
Communications (Income)	COM	I	0	0	0
<b>Subtotal Communications</b>		St	<b>235,825</b>	<b>99,685</b>	<b>335,510</b>
Visitor Centres (Salaries)	VIS	S	172,100	0	172,100
Visitor Centres	VIS	E	85,000	0	85,000
Visitor Centres (Income)	VIS	I	(49,000)	0	(49,000)
Boat Trips (Salaries)	BTP	S	0	0	0
Boat Trips	BTP	E	25,750	0	25,750
Boat Trips (Income)	BTP	I	(32,000)	0	(32,000)
WCP - Flint Barn Management	FLM	E	0	0	0
Whitlingham Country Park (Income)	FLM	I	(24,000)	0	(24,000)
Yacht Stations (Salaries)	YHT	S	31,313	93,938	125,250
Yacht Stations	YHT	E	10,300	30,900	41,200
Yacht Stations (Income)	YHT	I	(25,625)	(76,875)	(102,500)
<b>Subtotal Visitor Centres</b>		St	<b>193,838</b>	<b>47,963</b>	<b>241,800</b>
Collection of Tolls (Salaries)	COT	S	0	96,100	96,100
Collection of Tolls	COT	E	0	12,400	12,400
Collection of Tolls (Income)	COT	I			0
<b>Subtotal Collection of Tolls</b>		St	<b>0</b>	<b>108,500</b>	<b>108,500</b>
ICT (Salaries)	ICT	S	104,714	51,576	156,290
ICT	ICT	E	67,000	33,000	100,000
ICT (Income)	ICT	I	0	0	0
Telephones	TEL	E	13,733	6,867	20,600
<b>Subtotal ICT</b>		St	<b>185,447</b>	<b>91,443</b>	<b>276,890</b>
Legal	LEG	E	82,000	20,500	102,500
Legal (Income)	LEG	I	0	0	0
<b>Subtotal Legal</b>		St	<b>82,000</b>	<b>20,500</b>	<b>102,500</b>
Dragonfly House Running Costs	DFH	E	0	0	0
Yare House Running Costs	YAH	E	101,367	41,403	142,770
Yare House Fit Out Costs	YAH	E	0	0	0
Dockyard Running Costs	PRM	E	0	0	0
Dockyard Development	PRM	E	54,400	81,600	136,000
Other Premises	PRM	E	83,750	76,250	160,000
Other Premises (Income)	PRM	I	0	0	0
<b>Subtotal Premises</b>		St	<b>239,517</b>	<b>199,253</b>	<b>438,770</b>
Resources Management & Admin (Salaries)	RMA	S	20,475	10,085	30,560
Resources Management & Admin	RMA	E	28,300	2,600	30,900
Resources Management & Admin (Income)	RMA	I	0	0	0
Pool Cars & Car Parking	PCP	E	14,000	7,000	21,000
Pool Cars & Car Parking (Income)	PCP	I	0	0	0
Office Expenses	OEX	E	40,000	20,000	60,000
Office Expenses (Income)	OEX	I	0	0	0
Planning and Strategy Management & Admin (Salaries)	PMA	S	78,925	33,825	112,750
Planning and Strategy Management & Admin	PMA	E	7,210	3,090	10,300
Planning and Strategy Management & Admin (Income)	PMA	I	0	0	0
<b>Subtotal Management and Administration</b>		St	<b>188,910</b>	<b>76,600</b>	<b>265,510</b>
<b>Total Planning and Resources</b>		T	<b>2,281,813</b>	<b>871,804</b>	<b>3,153,616</b>
<b>Chief Executive</b>					
Human Resources (Salaries)	HUM	S	37,500	26,060	63,560
Human Resources	HUM	E	7,500	7,500	15,000
Staff Training	STR	E	29,500	20,500	50,000
Staff Training (Income)	STR	I	0	0	0
<b>Subtotal Human Resources</b>		St	<b>74,500</b>	<b>54,060</b>	<b>128,560</b>

Governance (Salaries)	GOV	S	74,946	36,914	111,860
Governance	GOV	E	8,000	4,000	12,000
Governance (Income)	GOV	I	0	0	0
Members Allowance & Expenses	MAE	E	31,284	16,116	47,400
<b>Subtotal Governance</b>		St	<b>114,230</b>	<b>57,030</b>	<b>171,260</b>
Operations Chief Exec (Salaries)	OCE	S	14,578	18,553	33,131
Operations Chief Exec	OCE	E			0
Planning and Strategy Chief Exec (Salaries)	PCE	S	23,895	10,241	34,135
Planning and Strategy Chief Exec	PCE	E			0
Resources Chief Executive (Salaries)	RCE	S	22,198	10,933	33,131
Resources Chief Executive	RCE	E			0
<b>Subtotal Chief Executive</b>		St	<b>60,670</b>	<b>39,727</b>	<b>100,397</b>
<b>Total Chief Executive</b>		T	<b>249,401</b>	<b>150,816</b>	<b>400,217</b>
Additional Lump Sum Pension Payments	RMA	X	43,800	29,200	73,000
Severance Costs	HUM	X	0	0	0
Reorganisation Costs		E	0	0	0
<b>Subtotal Other Costs</b>		St	<b>43,800</b>	<b>29,200</b>	<b>73,000</b>
Planning Delivery Grant		R			0
New Office Accommodation		R			0
Mobile Phone		R			0
IEG		R			0
Sustainable Development		R			0
PRISMA		R			0
Asset Management		R			0
Section 106 Reserve		R			0
Fen Management Equipment		R			0
STEP		R			0
Launch Replacement		R			0
Mutford Lock		R			0
Dredging Disposal		R			0
Dockyard Vessels & Equipment		R			0
Dockyard Site Maintenance		R			0
<b>Subtotal Use of Earmarked Reserves</b>		St	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>		T	<b>3,463,589</b>	<b>2,916,769</b>	<b>6,380,358</b>
<b>(Surplus) / Deficit for the Year</b>		T	<b>(106,358)</b>	<b>(12,215)</b>	<b>(118,573)</b>
General Reserves Brought Forward			(571,444)	(251,539)	(822,983)
In-year movement ((Surplus) / Deficit for the Year)			(106,358)	(12,215)	(118,573)
Interest transfer to earmarked reserves			10,000	10,000	20,000
<b>General Reserves Carried Forward</b>			<b>(667,802)</b>	<b>(253,754)</b>	<b>(921,556)</b>