Row Labels	2022/23			2023/24						2024/25			2025/26			2026/27			2024/25 Apportionment	
	National Park 2022/23 (Actual)	Navigation 2022/23 (Actual)	Consolidated 2022/23 (Actual)	National Park 2023/24 (Latest Available Budget)	Navigation 2023/24 (Latest Available Budget)	Consolidated 2023/24 (Latest Available Budget)	National Park 2023/24 (Forecast)	Navigation 2023/24 (Forecast)	Consolidated 2023/24 (Forecast)	National Park 2024/25 (Budget)	Navigation 2024/25 (Budget)	Consolidated 2024/25 (Budget)	National Park 2025/26 (Budget)	Navigation 2025/26 (Budget)	Consolidated 2025/26 (Budget)	National Park 2026/27 (Budget)	Navigation 2026/27 (Budget)	Consolidated 2026/27 (Budget)	National Park	Navigation
Income																				
Income																				
National Park Grant	(4,784,591)	0	(4,784,591)	(3,414,078)	0	(3,414,078)	(3,564,078)	0	(3,564,078)	(3,414,078)	0	(3,414,078)	(3,414,078)	0	(3,414,078)	(3,414,078)	0	(3,414,078)	100%	0%
Hire Craft Tolls	0	(1,204,264)	(1,204,264)	0	(1,333,000)	(1,333,000)	0	(1,322,781)	(1,322,781)	0	(1,436,000)	(1,436,000)	0	(1,515,000)	(1,515,000)	0	(1,546,000)	(1,546,000)	0%	100%
Private Craft Tolls	0	(2,516,714)	(2,516,714)	0	(2,844,000)	(2,844,000)	0	(2,769,643)	(2,769,643)	0	(3,006,000)	(3,006,000)	0	(3,171,330)	(3,171,330)	0	(3,234,757)	(3,234,757)	0%	100%
Short Visit Tolls	0	(54,089)	(54,089)	0	(55,000)	(55,000)	0	(55,000)	(55,000)	0	(60,000)	(60,000)	0	(63,300)	(63,300)	0	(64,566)	(64,566)	0%	100%
Other Toll Income	0	(35,474)	(35,474)	0	(32,610)	(32,610)	0	(32,610)	(32,610)	0	(32,930)	(32,930)	0	(33,260)	(33,260)	0	(33,590)	(33,590)	0%	100%
Interest	(58,570)	(58,570)	(117,141)	(62,500)	(62,500)	(125,000)	(135,000)	(135,000)	(270,000)	(90,000)	(90,000)	(180,000)	(50,000)	(50,000)	(100,000)	(35,000)	(35,000)	(70,000)	50%	50%
Income Total	**(4,843,162)**	**(3,869,111)**	**(8,712,273)**	**(3,476,578)**	**(4,327,110)**	**(7,803,688)**	**(3,699,078)**	**(4,315,034)**	**(8,014,112)**	**(3,504,078)**	**(4,624,930)**	**(8,129,008)**	**(3,464,078)**	**(4,832,890)**	**(8,296,968)**	**(3,449,078)**	**(4,913,913)**	**(8,362,991)**	43%	57%
Income Total	**(4,843,162)**	**(3,869,111)**	**(8,712,273)**	**(3,476,578)**	**(4,327,110)**	**(7,803,688)**	**(3,699,078)**	**(4,315,034)**	**(8,014,112)**	**(3,504,078)**	**(4,624,930)**	**(8,129,008)**	**(3,464,078)**	**(4,832,890)**	**(8,296,968)**	**(3,449,078)**	**(4,913,913)**	**(8,362,991)**	**43%**	**57%**
Net Expenditure																				
Operations																				
Construction and Maintenance Salaries	549,462	902,955	1,452,417	599,074	998,076	1,597,150	606,384	1,011,844	1,618,229	646,965	1,066,225	1,713,190	668,333	1,106,187	1,774,520	677,329	1,119,251	1,796,580	38%	62%
Construction and Maintenance Salaries (Income)	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0%	0%
Equipment, Vehicles and Vessels	161,938	377,856	539,794	231,201	539,469	770,670	231,201	539,469	770,670	184,980	431,620	616,600	176,580	412,020	588,600	179,580	419,020	598,600	30%	70%
Equipment, Vehicles and Vessels (Income)	(5,343)	(12,468)	(17,811)	(300)	(700)	(1,000)	(300)	(700)	(1,000)	(360)	(840)	(1,200)	(360)	(840)	(1,200)	(360)	(840)	(1,200)	30%	70%
Water Management	2,245	50,311	52,557	4,700	84,000	88,700	4,700	84,000	88,700	5,500	75,000	80,500	5,500	75,000	80,500	5,500	75,000	80,500	7%	93%
Water Management (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Land Management	68,861	0	68,861	56,355	0	56,355	55,355	0	55,355	57,350	0	57,350	57,350	0	57,350	57,350	0	57,350	100%	0%
Land Management (Income)	(102,663)	0	(102,663)	(87,500)	0	(87,500)	(87,500)	0	(87,500)	(78,235)	0	(78,235)	(78,235)	0	(78,235)	(78,235)	0	(78,235)	100%	0%
Waterways and Recreation Strategy	64,055	6,992	71,047	0	8,000	8,000	0	8,000	8,000	82,851	6,400	89,251	0	6,400	6,400	0	6,400	6,400	93%	7%
Waterways and Recreation Strategy (Income)	(64,055)	0	(64,055)	0	0	0	0	0	0	(82,851)	0	(82,851)	0	0	0	0	0	0	100%	0%
Practical Maintenance	122,812	491,986	614,799	240,900	407,760	648,660	90,900	407,760	498,660	327,140	393,250	720,390	123,140	408,250	531,390	123,140	408,250	531,390	45%	55%
Practical Maintenance (Income)	0	(16,709)	(16,709)	0	(56,185)	(56,185)	0	(56,185)	(56,185)	0	(26,425)	(26,425)	0	(26,425)	(26,425)	0	(26,425)	(26,425)	0%	100%
Ranger Services	277,222	751,208	1,028,430	215,433	934,557	1,149,990	218,595	947,205	1,165,800	231,031	1,192,875	1,423,906	235,146	1,039,334	1,274,480	238,783	1,053,882	1,292,665	16%	84%
Ranger Services (Income)	(101)	(235)	(335)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Safety	66,224	87,252	153,476	46,363	97,453	143,815	46,270	97,566	143,835	47,390	100,280	147,670	44,529	100,471	145,000	44,910	101,910	146,820	32%	68%
Safety (Income)	(1,005)	(937)	(1,942)	0	(500)	(500)	0	(500)	(500)	0	(500)	(500)	0	(500)	(500)	0	(500)	(500)	0%	100%
Project Funding	11,370	1,126	12,496	129,475	1,125	130,600	129,475	1,125	130,600			0			0			0	0%	0%
Project Funding (Income)	(7,500)	0	(7,500)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Operational Property	87,097	113,745	200,842	103,074	193,976	297,050	103,074	193,976	297,050	47,812	78,708	126,520	70,087	108,933	179,020	70,087	108,933	179,020	38%	62%
Operational Property (Income)	(3,436)	(8,017)	(11,453)	(780)	(1,820)	(2,600)	(780)	(1,820)	(2,600)	(780)	(1,820)	(2,600)	(780)	(1,820)	(2,600)	(780)	(1,820)	(2,600)	30%	70%
Operations Management and Admin	93,942	46,270	140,213	60,052	90,078	150,130	59,928	89,892	149,820	62,768	94,152	156,920	64,540	96,810	161,350	65,960	98,940	164,900	40%	60%
Operations Management and Admin (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Operations Total	***1,321,126***	***2,791,335***	***4,112,461***	***1,598,047***	***3,295,288***	***4,893,335***	***1,457,302***	***3,321,632***	***4,778,934***	***1,531,562***	***3,408,924***	***4,940,486***	***1,365,830***	***3,323,820***	***4,689,650***	***1,383,264***	***3,362,001***	***4,745,265***	**31%**	**69%**
Strategic Services																				
Development Management	485,026	4,590	489,616	502,089	4,921	507,010	506,418	4,912	511,330	552,955	5,126	558,080	555,287	5,263	560,550	563,860	5,370	569,230	99%	1%
Development Management (Income)	(83,608)	0	(83,608)	(87,500)	0	(87,500)	(90,500)	0	(90,500)	(90,500)	0	(90,500)	(90,500)	0	(90,500)	(90,500)	0	(90,500)	100%	0%
Strategy and Projects Salaries	120,544	10,005	130,550	139,129	28,181	167,310	125,543	25,880	151,423	144,253	29,287	173,540	184,573	30,073	214,646	210,815	30,686	241,500	83%	17%
Strategy and Projects	91,738	1	91,740	112,280	0	112,280	123,800	0	123,800	172,728	0	172,728	112,454	0	112,454	93,000	0	93,000	100%	0%
Strategy and Projects (Income)	(25,500)	0	(25,500)	(15,000)	0	(15,000)	(15,000)	0	(15,000)	(30,798)	0	(30,798)	(36,446)	0	(36,446)	(59,670)	0	(59,670)	100%	0%
Biodiversity Strategy	18,858	0	18,858	9,300	0	9,300	20,988	0	20,988	8,520	0	8,520	8,000	0	8,000	8,000	0	8,000	100%	0%
Biodiversity Strategy (Income)	(14,290)	0	(14,290)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
NCPGS Discovery Grant	682,033	0	682,033	0	0	0	19,580	0	19,580	10,070	0	10,070	0	0	0	0	0	0	100%	0%
NCPGS Discovery Grant (Income)	(709,347)	0	(709,347)	0	0	0	(19,580)	0	(19,580)	0	0	0	0	0	0	0	0	0	0%	0%
NCPGS Restoration Grant	0	0	0	0	0	0				147,120		147,120	0	0	0	0	0	0	100%	0%
NCPGS Restoration Grant (Income)	0	0	0	0	0	0				(157,190)	0	(157,190)	0	0	0	0	0	0	100%	0%
Palludiculture Exploration Fund	0	0	0	0	0	0	27,420	0	27,420	43,450	0	43,450	0	0	0	0	0	0	100%	0%
Palludiculture Exploration Fund (Income)	0	0	0	0	0	0	(27,420)	0	(27,420)	(43,450)	0	(43,450)	0	0	0	0	0	0	100%	0%
FiPL	169,121	0	169,121	194,000	0	194,000	350,611	0	350,611	488,220	0	488,220	27,700	0	27,700	29,000	0	29,000	100%	0%
FiPL Grant (income)	(169,121)	0	(169,121)	(194,000)	0	(194,000)	(339,833)	0	(339,833)	(480,320)		(480,320)	0	0	0	0	0	0	100%	0%
Environment Land Management System	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0	0	0%	0%
Environment Land Management System (Income)	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0	0	0%	0%
Water Environment Grant	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0	0	0%	0%
Water Environment Grant (Income)	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0	0	0%	0%
Communications	294,050	85,351	379,402	292,554	90,148	382,702	318,426	90,636	409,062	285,569	96,141	381,710	289,186	97,415	386,600	293,981	99,249	393,230	75%	25%
Communications (Income)	(3,680)	0	(3,680)	(250)	0	(250)	(16,000)	0	(16,000)	(250)	0	(250)	(250)	0	(250)	(250)	0	(250)	100%	0%
Generation Green (income)	(5,965)	0	(5,965)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Generation Green	5,659	0	5,659	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
UK NP Communications Team	121,428	0	121,428	11,522	0	11,522	67,987	0	67,987	0	0	0	0	0	0	0	0	0	0%	0%
UK NP Communications Team (Income)	(87,800)	0	(87,800)	0	0	0	(33,895)	0	(33,895)	0	0	0	0	0	0	0	0	0	0%	0%
Visitor Centres and Yacht Stations	325,412	172,598	498,009	235,703	336,022	571,725	253,709	337,545	591,254	240,677	346,483	587,160	247,596	363,664	611,260	250,654	367,066	617,720	41%	59%
Visitor Centres and Yacht Stations (Income)	(123,479)	(63,867)	(187,346)	(109,540)	(197,010)	(306,550)	(109,540)	(197,010)	(306,550)	(107,040)	(143,960)	(251,000)	(107,040)	(197,010)	(304,050)	(107,040)	(197,010)	(304,050)	43%	57%
Human Resources	103,739	74,581	178,320	84,141	77,669	161,810	84,214	77,736	161,950	91,442	84,408	175,850	93,324	86,146	179,470	94,510	87,240	181,750	52%	48%
Human Resources (Income)	(1,654)	(3,823)	(5,477)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Volunteers	42,234	28,156	70,390	55,013	20,347	75,360	55,444	20,507	75,950	61,043	22,577	83,620	60,181	22,259	82,440	63,415	23,455	86,870	73%	27%
Volunteers (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Strategic Services Management and Admin	87,077	37,319	124,396	92,932	39,828	132,760	89,730	38,456	128,186	98,056	42,024	140,080	100,590	43,110	143,700	102,564	43,956	146,520	70%	30%
Strategic Services Management and Admin (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Strategic Services Total	***1,322,473***	***344,911***	***1,667,384***	***1,322,373***	***400,106***	***1,722,479***	***1,392,101***	***398,662***	***1,790,764***	***1,434,554***	***482,086***	***1,916,640***	***1,444,654***	***450,920***	***1,895,574***	***1,452,338***	***460,012***	***1,912,350***	**75%**	**25%**
Finance and Support Services																				
Legal	133,793	44,780	178,573	80,000	30,000	110,000	100,000	40,000	140,000	110,000	40,000	150,000	110,000	40,000	150,000	110,000	40,000	150,000	73%	27%
Legal (Income)	0	(5,264)	(5,264)	0	(6,000)	(6,000)	0	(6,000)	(6,000)	0	(5,000)	(5,000)	0	(5,000)	(5,000)	0	(5,000)	(5,000)	0%	100%
Governance	155,082	76,353	231,436	120,632	124,718	245,350	118,476	122,774	241,250	128,764	132,947	261,710	132,588	137,092	269,680	135,287	139,963	275,250	49%	51%
Chief Executive	75,347	49,428	124,775	80,408	52,652	133,060	79,033	51,753	130,786	82,004	53,696	135,700	84,161	55,109	139,270	85,847	56,213	142,060	60%	40%
Asset Management	62,326	67,360	129,686	96,651	81,529	178,180	96,772	81,628	178,400	74,650	80,741	155,390	63,475	81,416	144,890	64,129	81,951	146,080	48%	52%
Asset Management (Income)	(22,112)	(7,584)	(29,696)	(21,165)	(3,135)	(24,300)	(21,165)	(3,135)	(24,300)	(21,165)	(4,135)	(25,300)	(21,165)	(3,135)	(24,300)	(21,165)	(3,135)	(24,300)	84%	16%
Finance and Insurance	1,616,089	218,122	1,834,211	223,624	271,886	495,510	383,454	284,396	667,850	259,951	318,119	578,070	264,509	323,921	588,430	268,386	328,854	597,240	45%	55%
Finance and Insurance (Income)	0	0	0	0	0	0	(10,000)	0	(10,000)	0	0	0	0	0	0	0	0	0	0%	0%
Collection of Tolls	0	196,866	196,866	0	208,680	208,680	0	210,930	210,930	0	228,380	228,380	0	235,520	235,520	0	240,130	240,130	0%	100%
Collection of Tolls (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
ICT	236,177	116,326	352,503	200,252	204,848	405,100	206,103	210,249	416,352	236,750	234,115	470,865	218,148	201,367	419,515	221,294	204,271	425,565	50%	50%
Office Expenses	21,580	10,629	32,209	20,100	9,900	30,000	20,100	9,900	30,000	17,420	8,580	26,000	17,420	8,580	26,000	17,420	8,580	26,000	67%	33%
Office Expenses (Income)	(111)	(55)	(165)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Head Office	204,937	81,488	286,425	117,080	44,860	161,940	481,136	44,860	525,996	97,680	50,320	148,000	97,680	50,320	148,000	97,680	50,320	148,000	66%	34%
Head Office (Income)	(113)	(46)	(159)			0	0	0	0	0	0	0			0			0	0%	0%
Finance and Support Services Total	***2,482,998***	***848,402***	***3,331,400***	***917,583***	***1,019,937***	***1,937,520***	***1,453,910***	***1,047,354***	***2,501,264***	***986,052***	***1,137,763***	***2,123,815***	***966,815***	***1,125,190***	***2,092,005***	***978,877***	***1,142,148***	***2,121,025***	**46%**	**54%**
Corporate Items																				
Projects and Corporate Items	94,459	53,690	148,149	3,417	3,283	6,700	3,417	3,283	6,700	4,437	4,263	8,700	4,590	4,410	9,000	4,845	4,655	9,500	51%	49%
National Heritage Lottery Funding	472,745	0	472,745	96,460	0	96,460	86,240	0	86,240	30,000	0	30,000	0	0	0	0	0	0	100%	0%
National Heritage Lottery Funding (Income)	(632,482)	0	(632,482)	(91,535)	0	(91,535)	(91,535)	0	(91,535)	(121,875)	0	(121,875)	0	0	0	0	0	0	100%	0%
EU Funding - CANAPE	39,937	39,937	79,874	8,500	8,500	17,000	8,500	8,500	17,000	0	0	0	0	0	0	0	0	0	0%	0%
EU Funding - CANAPE (Income)	(28,535)	(28,535)	(57,070)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%
Contributions from Earmarked reserves	(8,749)	(35,117)	(43,866)	(415,364)	(344,685)	(760,049)	(681,470)	(351,612)	(1,033,082)	(375,403)	(522,400)	(897,803)	(93,954)	(112,800)	(206,754)	(72,300)	(110,700)	(183,000)	42%	58%
Corporate Items Total	**(62,625)**	**29,975**	**(32,650)**	**(398,522)**	**(332,902)**	**(731,424)**	**(674,848)**	**(339,829)**	**(1,014,677)**	**(462,841)**	**(518,137)**	**(980,978)**	**(89,364)**	**(108,390)**	**(197,754)**	**(67,455)**	**(106,045)**	**(173,500)**	47%	53%
Net Expenditure Total	**5,063,972**	**4,014,624**	**9,078,596**	**3,439,480**	**4,382,430**	**7,821,910**	**3,628,465**	**4,427,819**	**8,056,284**	**3,489,327**	**4,510,636**	**7,999,963**	**3,687,935**	**4,791,540**	**8,479,475**	**3,747,024**	**4,858,116**	**8,605,140**	**44%**	**56%**
Grand Total (Surplus) / Deficit	**220,810**	**145,512**	**366,322**	**(37,098)**	**55,320**	**18,222**	**(70,613)**	**112,785**	**42,172**	**(14,751)**	**(114,294)**	**(129,045)**	**223,857**	**(41,350)**	**182,507**	**297,946**	**(55,796)**	**242,149**		