# Annual Income and Expenditure Report: 2014/15 Report by Head of Finance

**Summary:** This report sets out a summary of the Authority's income and

expenditure for the 2014/15 financial year, analysed between National Park and navigation funds. Original and Latest Available

Budget information is provided for comparison.

### 1 Introduction

1.1 The Broads Authority Act 2009 requires the Authority to prepare a report as soon as reasonably possible after the end of each financial year describing the navigation income received by it and the navigation expenditure incurred by it in that year.

## 2 Actual Income and Expenditure 2014/15

- 2.1 The table in Appendix 1 sets out the Authority's income and expenditure attributed to general (National Park Grant) and navigation funds for the financial year ended 31 March 2015. To the extent that they are included within the Authority's Statement of Accounts, these figures are subject to audit and formal approval by the Authority's external auditors. For comparative purposes, the Original and Latest Available Budget (LAB) figures are also shown. This information is published on the Authority's website.
- 2.2 The actual outturn for 2014/15 was a deficit of £1,982 for navigation compared with a budgeted LAB surplus for the year of £7,449. The original budget was for a surplus of £39,558. The final forecast outturn reported to the Committee was a surplus of £16,616 (Item 15, 23/05/2014).
- 2.3 Total core income for the year was £2,975,960, which was £5,911 below budget, principally due to adverse variances within the Hire Craft Tolls, offset by favourable variances in Private Craft Tolls and adverse Interest budget lines.
- 2.4 There has been some considerable success in bringing in additional, unbudgeted income during the year, and this has had an impact on the overall Directorate figures (additional income of £62,783 for Operations and £153,054 for Planning and Resources). Some expenditure has also been funded from the Authority's earmarked reserves, in particular in relation to Mutford lock repairs (£10,511), the second replacement wherry (£54,318) and PRISMA project expenditure (£74,305). The sale of the old patrol launches meant that the income increased the Plant Vessels and Equipment Reserve by £23,960. The underspend within Planning and Resources is in part due to salary

savings on unfilled posts which in turn created capacity issues, lower billing for both insurance and legal.

2.5 Total net navigation expenditure in 2014/15 was £2,977,942.

## 3 Summary

3.1 The total navigation deficit for 2014/15 was marginally higher than budgeted and higher than forecast. As a result the balance of the navigation reserve at the end of 2014/15 was £280,138. This is slightly, but not significantly, below the target balance of 10% of net expenditure. The impact of this 2014/15 outturn was taken into account in the Authority's consideration of carryforward requests in conjunction with the 2015/16 budget which will to restore it to slightly above 10%.

Background Papers: Nil

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Date of Report: 7 August 2015

Broads Plan Objectives: None

Appendices: APPENDIX 1 – Navigation Actual Income and Expenditure

2014/15

### The Broads Authority - General and Navigation Income and Expenditure 2014/15

The Broads Authority Act 2009 requires the Authority to prepare a report as soon as reasonably possible after the end of each financial year describing the navigation income received by it and the navigation expenditure incurred by it in that year. The table below sets out the Authority's income and expenditure attributed to general (National Park Grant) and navigation funds for the financial year ended 31 March 2015. These figures are derived from the annual Statement of Accounts which is subject to audit and formal approval by the Authority's external auditors, Ernst & Young. For comparative purposes, the final approved budget figures are also shown.

Further details are available on request from the Head of Finance, Yare House, 62-64 Thorpe Road, Norwich NR1 1RY or by email from emma.krelle@broads-authority.gov.uk.

The Statement of Accounts for 2014/15 has not yet been audited.

| DIRECTORATE                         | Original Budget 2014/15 |                      |                     |               |                       | 2014/15       | Actual Income and Expenditure 2014/15 |             |              |
|-------------------------------------|-------------------------|----------------------|---------------------|---------------|-----------------------|---------------|---------------------------------------|-------------|--------------|
|                                     | General                 | Navigation           | Consolidated        | General       | Navigation            | Consolidated  | General                               | Navigation  | Consolidated |
| INCOME                              |                         |                      |                     |               |                       |               |                                       |             |              |
| National Park Grant                 | (3,245,393)             | -                    | (3,245,393)         | (3,245,393)   | -                     | (3,245,393)   | (3,245,393)                           | -           | (3,245,393)  |
| Navigation Charges                  |                         |                      |                     |               |                       |               |                                       |             |              |
| Hire Craft Tolls                    | -                       | (1,118,300)          | (1,118,300)         | -             | (1,118,300)           | (1,118,300)   | -                                     | (1,073,764) | (1,073,764)  |
| Private Craft Tolls                 | -                       | (1,792,100)          | (1,792,100)         | -             | (1,792,100)           | (1,792,100)   | -                                     | (1,833,042) | (1,833,042)  |
| Short Visit Tolls                   | -                       | (37,721)             | (37,721)            | -             | (37,721)              | (37,721)      | -                                     | (41,521)    | (41,521)     |
| Other Toll Income                   | -                       | (18,750)             | (18,750)            | -             | (18,750)              | (18,750)      | -                                     | (17,907)    | (17,907)     |
| Interest Received                   | (15,000)                | (15,000)             | (30,000)            | (15,000)      | (15,000)              | (30,000)      | (9,726)                               | (9,726)     | (19,452)     |
| INCOME TOTAL                        | (3,260,393)             | (2,981,871)          | (6,242,264)         | (3,260,393)   | (2,981,871)           | (6,242,264)   | (3,255,119)                           | (2,975,960) | (6,231,079)  |
| OPERATIONS                          |                         |                      |                     |               |                       |               |                                       |             |              |
| Construction & Maintenance Salaries | 499,036                 | 575,734              | 1,074,770           | 499,036       | 575,734               | 1,074,770     | 492,858                               | 567,975     | 1,060,833    |
| Equipment, Vehicles & Vessels       | 108,891                 | 296,109              | 405,000             | 106,807       | 280,743               | 387,550       | 142,986                               | 374,765     | 517,751      |
| Water Management                    | 5,000                   | 62,500               | 67,500              | 5,000         | 76,850                | 81,850        | 2,781                                 | 55,619      | 58,400       |
| Land Management                     | 49,000                  | -                    | 49,000              | 63,850        | -                     | 63,850        | 133,991                               | -           | 133,991      |
| Practical Maintenance               | 29,000                  | 317,035              | 346,035             | 29,000        | 324,205               | 353,205       | 28,634                                | 357,643     | 386,277      |
| Rangers Salaries                    | 232,004                 | 348,006              | 580,010             | 232,004       | 348,006               | 580,010       | 245,912                               | 368,868     | 614,780      |
| Ranger Services                     | 20,400                  | 97,600               | 118,000             | 20,400        | 97,600                | 118,000       | 25,650                                | 89,055      | 114,705      |
| Safety                              | 22,572                  | 63,328               | 85,900              | 22,572        | 63,328                | 85,900        | 21,677                                | 60,411      | 82,088       |
| Asset Management                    | 40,220                  | 65,430               | 105,650             | 40,220        | 65,430                | 105,650       | 50,082                                | 73,799      | 123,881      |
| Volunteers                          | 43,638                  | 18,702               | 62,340              | 43,638        | 18,702                | 62,340        | 40,876                                | 17,518      | 58,394       |
| Operational Premises                | 84,547                  | 78,623               | 163,170             | 89,024        | 85,338                | 174,362       | 88,091                                | 88,701      | 176,792      |
| Management & Admin                  | 56,118                  | 71,422               | 127,540             | 56,118        | 71,422                | 127,540       | 55,379                                | 70,483      | 125,862      |
| Operations Income                   | (126,554)               | (27,646)             | (154,200)           | (126,554)     | (27,646)              | (154,200)     | (198,042)                             | (18,941)    | (216,983)    |
| OPERATIONS TOTAL                    | 1,063,872               | 1,966,843            | 3,030,715           | 1,081,115     | 1,979,712             | 3,060,827     | 1,130,875                             | 2,105,896   | 3,236,771    |
| PLANNING & RESOURCES                | S.A.Fina                | ancol Conoroll VE 20 | 15\Statement of Acc | 2014 15 Navia | ration 18 F Dancet (1 | In a codita d |                                       |             |              |

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|---------------------------------------|-----------|----------|-----------|-----------|----------|-----------|-----------|----------|-----------|
| Development Management                | 284,910   | -        | 284,910   | 284,910   | -        | 284,910   | 280,212   | -        | 280,212   |
| Strategy & Projects Salaries          | 236,658   | 22,417   | 259,075   | 244,435   | 23,186   | 267,621   | 294,736   | 21,939   | 316,675   |
| Biodiversity Strategy                 | 35,000    | -        | 35,000    | 77,298    | -        | 77,298    | 68,696    | -        | 68,696    |
| Strategy & Projects                   | 80,859    | 4,041    | 84,900    | 82,879    | 4,041    | 86,920    | 92,454    | 4,018    | 96,472    |
| Waterways & Recreation Strategy       | 40,960    | 43,960   | 84,920    | 40,960    | 43,960   | 84,920    | 32,843    | 40,100   | 72,943    |
| Project Funding                       | 107,020   | 13,760   | 120,780   | 136,665   | 30,730   | 167,395   | 170,266   | 31,682   | 201,948   |
| Partnerships /HLF                     | 50,000    | -        | 50,000    | 50,000    | -        | 50,000    | -         | -        | -         |
| SDF transfer to reserves              | 12,000    | -        | 12,000    | 12,000    | -        | 12,000    | 12,000    | -        | 12,000    |
| SDF                                   | -         | -        | -         | -         | -        | -         | 34,940    | -        | 34,940    |
| Finance & Insurance                   | 178,382   | 158,187  | 336,569   | 188,382   | 158,187  | 346,569   | 177,361   | 148,346  | 325,707   |
| Communications                        | 238,212   | 78,048   | 316,260   | 238,212   | 78,048   | 316,260   | 249,050   | 78,446   | 327,496   |
| Visitor Centres & Yacht Stations      | 324,932   | 123,727  | 448,659   | 325,432   | 125,228  | 450,660   | 309,621   | 122,559  | 432,180   |
| Collection of Tolls                   | -         | 113,660  | 113,660   | -         | 113,660  | 113,660   | -         | 113,770  | 113,770   |
| ICT                                   | 179,439   | 88,381   | 267,820   | 179,439   | 88,381   | 267,820   | 187,739   | 73,420   | 261,159   |
| Legal                                 | 78,000    | 42,000   | 120,000   | 78,000    | 42,000   | 120,000   | 104,368   | 16,945   | 121,313   |
| Head Office Premises                  | 170,400   | 69,600   | 240,000   | 170,400   | 69,600   | 240,000   | 160,104   | 65,394   | 225,498   |
| Management & Admin                    | 188,193   | 85,757   | 273,950   | 188,193   | 85,757   | 273,950   | 184,205   | 81,872   | 266,077   |
|                                       |           |          |           |           |          |           |           |          |           |
| Planning & Resources Income           | (263,249) | (56,250) | (319,499) | (263,249) | (56,250) | (319,499) | (394,074) | (78,478) | (472,552) |
| PLANNING AND RESOURCES TOTAL          | 1,941,716 | 787,288  | 2,729,004 | 2,033,956 | 806,528  | 2,840,484 | 1,964,521 | 720,013  | 2,684,534 |
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| CHIEF EXECUTIVE                       |           |          |           |           |          |           |           |          |           |
| Human Resources                       | 78,553    | 54,587   | 133,140   | 78,553    | 54,587   | 133,140   | 83,313    | 57,896   | 141,209   |
| Governance                            | 114,174   | 56,236   | 170,410   | 114,174   | 56,236   | 170,410   | 113,439   | 55,873   | 169,312   |
| Chief Executive                       | 61,331    | 40,159   | 101,490   | 61,331    | 40,159   | 101,490   | 64,095    | 41,967   | 106,062   |
| Chief Executive Income                | -         | -        | -         | -         | -        | -         | (152)     | (75)     | (227)     |
| CHIEF EXECUTIVE TOTAL                 | 254,058   | 150,982  | 405,040   | 254,058   | 150,982  | 405,040   | 260,695   | 155,661  | 416,356   |
| CORPORATE ITEMS                       |           |          |           |           |          |           |           |          |           |
|                                       | 55.000    | 07.000   | 00.000    | 55.000    | 07.000   | 22.222    | 55.000    | 07.000   | 00.000    |
| Pension Lump Sum Payments             | 55,800    | 37,200   | 93,000    | 55,800    | 37,200   | 93,000    | 55,800    | 37,200   | 93,000    |
| Redundancy and Reorganisation costs   | -         | -        | -         | -         | -        | -         | -         | -        | -         |
| STEP                                  | -         | -        | -         | -         | -        | -         | 2,332     | -        | 2,332     |
| PRISMA                                | -         | -        | -         | -         | -        | -         | -         | 74,346   | 74,346    |
|                                       |           |          |           |           |          |           |           |          |           |
| Contributions from Earmarked Reserves |           |          |           |           |          |           |           |          |           |
| Property                              | -         | -        | -         | -         | -        | -         | -         | (10,511) | (10,511)  |
| Plant, Vessels & Equipment            | -         | -        | -         | -         | -        | -         | (103,844) | (30,358) | (134,202) |
| Premises                              | -         | -        | -         | -         | -        | -         | -         | -        | -         |
| Planning Delivery Grant               | -         | -        | -         | -         | -        | -         | (97,008)  | -        | (97,008)  |
| Mobile Phone                          |           |          |           |           |          |           |           |          |           |
| MODIIC I HOLIC                        | -         | -        | -         | -         | -        | -         | (13,102)  | -        | (13,102)  |

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| PRISMA                 | -         | -         | -         | -         | -         | -         | -         | (74,305)  | (74,305)  |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Section 106 Agreements | -         | -         | -         | -         | -         | -         | 11,311    | -         | 11,311    |
| STEP                   | -         | -         | -         | -         | -         | -         | (2,332)   | -         | (2,332)   |
| Upper Thurne           | -         | -         | -         | -         | -         | -         | (28,861)  | -         | (28,861)  |
|                        |           |           |           |           |           |           |           |           |           |
| CORPORATE ITEMS TOTAL  | 55,800    | 37,200    | 93,000    | 55,800    | 37,200    | 93,000    | (210,644) | (3,628)   | (214,272) |
| NET EXPENDITURE        | 3,315,446 | 2,942,313 | 6,257,759 | 3,424,929 | 2,974,422 | 6,399,351 | 3,145,447 | 2,977,942 | 6,123,389 |
|                        |           |           |           |           |           |           |           |           |           |
| (SURPLUS) / DEFICIT    | 55,053    | (39,558)  | 15,495    | 164,536   | (7,449)   | 157,087   | (109,672) | 1,982     | (107,690) |