Financial Scrutiny and Audit Committee 22 September 2015 Agenda Item No 13

Consolidated Income and Expenditure: 1 April to 31 July 2015 Actual and 2015/16 Forecast Outturn Report by Head of Finance

| Summary: | This report provides the Committee with details of the actual income and expenditure for the four month period to 31 July 2015, and provides a forecast of the projected expenditure at the end of the financial year (31 March 2016). |
|-----------------|--|
| Recommendation: | Members are asked to note the position in respect of Hickling and Mutford Lock in regards to 2015/16 and consider whether to support the additional budget request for referral to the Authority as set out in paragraph 6.2 and 7.1. |

1 Introduction

- 1.1 Following on from member feedback there has been a slight change in presentation to the figures within this report. Colours have been removed and all figures are now in black. Where variances are reported brackets have been removed and replaced with a -/+. Where a variance has a this means an adverse variance, and a + means a favourable variance. Budgeted and Actual Income still remain in brackets to be consistent with the presentation of the Financial Statement of Accounts.
- 1.2 In addition reserve expenditure has now been reflected within the Latest Available Budget (LAB) to help budget holders with the monitoring of their budgets. This expenditure is then offset within the Projects, Corporate Items and Contributions from Earmarked Reserves line.

2 Overview of Actual Income and Expenditure

Table 1 – Actual Consolidated I&E by Directorate to 31 July 2015

| | Profiled Latest Available Budget | Actual Income and Expenditure | Actual Variance |
|-------------------------------|--|-------------------------------------|-----------------|
| Income | (4,466,379) | (4,412,429) | - 53,951 |
| Operations | 1,309,027 | 1,246,031 | + 62,996 |
| Planning and Resources | 1,054,733 | 956,583 | + 98,150 |
| Chief Executive | 147,347 | 132,161 | + 15,186 |
| Projects, Corporate Items and | | | |

| Contributions from | | | |
|-------------------------|-------------|-------------|----------|
| Earmarked Reserves | (239,983) | (173,297) | - 66,686 |
| Net (Surplus) / Deficit | (2,195,256) | (2,250,951) | + 55,695 |

- 2.1 Core navigation income is behind of the profiled budget at the end of month four. The overall position as at 31 July 2015 is an adverse variance of £53,951 or 1.2% difference from the profiled LAB. This is principally due to:
 - An overall adverse variance of £58,598 within toll income:
 - Hire Craft Tolls £57,559 below the profiled budget
 - Private Craft Tolls £3,749 above the profiled budget
 - A favourable variance within Operations budgets relating to:
 - Construction and Maintenance salaries is under the profiled budget by £10,174 due to staff vacancies.
 - Equipment, Vehicle and Vessels is under the profiled budget by £28,617 due to timing differences between the profiled budget and actual receipt of the Linkflote and 3rd Wherry invoices
 - Water Management is under the profiled budget by £26,767 due to timing differences between the profiled budget and actual receipt of invoices
 - Land Management is above the profiled budget by £25,926 due to delayed income for the HLS
 - Practical Maintenance is under the profiled budget by £39,374 in part due to timing differences between the profiled budget and actual receipt of the Turntide Jetty works invoices. This is partly offset by the Mutford Lock spend (see section 7 of this report for further details)
 - A favourable variance within Planning and Resources budgets relating to:
 - Development Management is under profiled budget by £46,514 due to additional income being received for Section 106 agreements.
 - Strategy and Projects is over profiled budget by £15,124 due to timing differences on income
 - Project Funding is under profiled budget by £16,969 due to timing differences on the receipt of income and expenditure
 - Visitor Centres and Yacht Stations is under profiled budget by £26,624 due to variances within income, salaries and expenditure
 - A favourable variance within Chief Executive budgets relating to:
 - Staff Training is under profiled expenditure by £13,140 due to the additional income received from hosting the SNPS conference. This variance will reduce as the invoices are received and the surplus funds paid over to SNPS
 - An adverse variance within Projects, Corporate Items and Contributions from Earmarked reserves. This relates entirely to expenditure from Earmarked reserves:
 - Plant, Vessels and Equipment reserve is behind profiled expenditure due to delayed billing for the Linkflotes and the 3rd Wherry. An overall variance of £37,885
 - The Section 106 agreement reserve did not have a budget set as it is difficult to predict when these agreements will arise, this has resulted in a variance of £31,666

2.2 The charts at Appendix 1 provide a visual overview of actual income and expenditure compared with both the original budget and the LAB.

3 Latest Available Budget

3.1 The Authority's income and expenditure is being monitored against a latest available budget (LAB) in 2015/16. The LAB is based on the original budget for the year, with adjustments for known and approved budget changes such as carry-forwards and budget virements. Details of the movements from the original budget are set out in Appendix 2.

Table 2 – Adjustments to Consolidated LAB

| | Ref | £ |
|-----------------------------------|---------------------|-----------|
| Original budget 2015/16 – surplus | Item 12 23/01/15 | (139,421) |
| | (BA) 10/07/15 | |
| Approved budget carry-forwards | Item 11 (BA) | 54,337 |
| LAB at 31 July 2015 – surplus | | (85,084) |

3.2 Taking account of the budget adjustments, the LAB therefore provides for a consolidated surplus of £85,084 in 2015/16 as at 31 July 2015.

4 Overview of Forecast Outturn 2015/16

- 4.1 Budget holders have been asked to comment on the expected expenditure at the end of the financial year in respect of all the budget lines for which they are responsible. These forecast outturn figures should be seen as estimates and they will be refined and clarified through the financial year.
- 4.2 As at the end of July 2015, the forecast outturn indicates:
 - The total forecast income is £6,208,160, or £32,472 behind the LAB.
 - Total expenditure is forecast to be £6,160,681.
 - The resulting surplus for the year is forecast to be £47,479.
- 4.3 The forecast outturn expenditure takes account of adjustments to the LAB and in addition reflects the changes shown in Table 3. The forecast surplus represents an adverse variance of £37,605 against the LAB.

| Item | £ |
|----------------------------------|----------|
| Forecast outturn surplus per LAB | (85,084) |
| | |
| Increase in Private Craft Income | (5,685) |
| Decrease in Hire Craft Income | 23,157 |

Table 3 – Adjustments to Forecast Outturn

| Decrease in Interest Income | 15,000 |
|---|----------|
| Increase in Waterways Strategy expenditure | 5,133 |
| | |
| Forecast outturn surplus as at 31 July 2015 | (47,479) |

4.4 The main reason for the difference between the forecast outturn and the LAB is the change in predictions for navigation toll income and interest, which are based on the latest actual income figures and show a net overall decrease of £32,472 in forecast toll and interest income for the year.

5 Reserves

| | Balance at 1 April 2015 | In-year movements | Current reserve balance |
|---------------------------------|----------------------------|----------------------|-------------------------|
| | £ | £ | £ |
| Property | (586,757) | 81,607 | (505,150) |
| Plant, Vessels and Equipment | (240,790) | 59,515 | (181,275) |
| Premises | (169,930) | (7,500) | (177,430) |
| Planning Delivery Grant | (353,676) | 18,123 | (335,554) |
| Mobile Phone Upgrade | (469) | 469 | - |
| Upper Thurne Enhancement | (53,285) | - | (53,285) |
| Section 106 | (16,652) | (31,666) | (48,318) |
| PRISMA | (171,869) | 14,899 | (156,970) |
| Total | (1,593,427) | 135,446 | (1,457,981) |

Table 4 – Consolidated Earmarked Reserves

5.1 £824,597 of the current reserve balance relates to navigation reserves.

6 Hickling

- 6.1 Last October the Navigation committee was asked to consider whether to raise Tolls to generate sufficient income to fund works on Hickling Broad. The project was still in development and the committee recommended a 1.7% increase in Tolls without making any provision for Hickling. This recommendation was accepted by the Broads Authority.
- 6.2 Considerable progress has been made this year in developing the proposed enhancement scheme for Hickling but there is no financial provision in this year's budget to pursue the strategic objective. To take the project forward £34,500 is required, however savings made elsewhere reduces this figure to £21,000.
- 6.3 If members approve this additional expenditure this would mean that the forecast would reduce further to a £26,479 surplus. This would affect the year end position of the Navigation reserve which would result in a year end

reserve of £272,242 before yearend adjustments. This would mean that the Navigation reserve balance would see a reduction and would fall below the 10% recommended minimum to 9.1%.

- 6.4 Funding additional expenditure out of the Navigation reserve is not sustainable in the long run without making savings or increasing income or a change in reserve policy. There is not an opportunity in 2015/16 to make additional savings elsewhere due to expenditure already being committed. The Hickling project may also require contributions in 2016/17 and 2017/18 of up to £60,000 (50% National Park/50% Navigation) which are not reflected in the current Financial Strategy.
- 6.5 Agenda item number 15 looks to obtain members views on a possible change in reserve policy.

7 Mutford Lock

7.1 When the budget was originally set it was unknown the extent of the repairs that Mutford lock would require without further investigation so the expenditure from the reserve was set as zero. However a clearer idea of works required is now known and it is proposed that an additional £87,220 will be required from the reserve. This covers the £31,220 already spent relating to the gate failure and urgent repairs and the £56,000 required later on in the year for additional non-routine maintenance works. This additional spend will not affect the year end position on the Navigation reserve as it will be fully funded from the Property reserve which contains provision for Mutford lock. It is predicted that the proportion relating specifically to Mutford would stand at £262,327 at the end of March 2016.

8 Summary

8.1 The current forecast outturn position for the year suggests a surplus of £34,375 for the national park side and a surplus of £13,104 on navigation resulting in an overall surplus of £47,479 within the consolidated budget, which would indicate a general fund reserve balance of approximately £988,000 and a navigation reserve balance of approximately £293,000 at the end of 2015/16. This will mean that the navigation reserve will fall slightly below the recommended level of 10% of net expenditure during 2015/16.

| Background papers: | None |
|----------------------------|--|
| Author: Date of report: | Emma Krelle 08 September 2015 |
| Broads Plan Objectives: | None |
| Appendices: | APPENDIX 1 – Consolidated Actual Income and Expenditure Charts to 31 July 2015 APPENDIX 2: Financial Monitor: Consolidated Income and Expenditure 2015/16 |

APPENDIX 1



