

# Budget

2009/10



**Broads Authority**  
The Broads - a member of the  
National Park family

## **Revised Budget 2008/09 and Budget 2009/10**

June 2009

*Front cover photo: Sutton Mill by Julian Claxton*

## **Broads Authority**

Revised Budget 2008/09 and Budget 2009/10

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# Broads Authority

## Revised Budget 2008/09 and Budget 2009/10

Report by Chief Executive and Treasurer and Financial Adviser

### 1. Introduction

1.1 The Broads Authority's General Account funding is determined by Government through the National Park Grant paid to it by the Department for the Environment, Food and Rural Affairs (Defra). The Authority has been awarded a three year grant settlement for the period 2008/09 to 2010/11, which is made up as follows:

	2008/09 £	2009/10 £	2010/11 £
National Park Core Grant	3,604,337	3,722,706	3,841,581
National Park Additional Grant	500,000	400,000	400,000
Sustainable Development Fund	200,000	200,000	200,000
Total Net Expenditure	4,304,337	4,322,706	4,441,581

1.2 In his letter confirming the grant the Minister stated: *"For the Broads, implementation of the Sediment Management Strategy will bring many benefits and so for the restoration of the Broads ecosystems I will again provide £500,000 in year 1, and £400,000 in each of years 2 and 3"*.

1.3 The Authority's Navigation Account is funded by toll payers, who pay an annual toll for the use of their vessels on the Broads.

### 2. General Account: Revised Budget 2008/09

2.1 The original budget for 2008/09, adopted by the Authority at its meeting in March 2008, was set at £4,409,600. In March 2009 the Authority adopted a revised budget of £4,181,533. The details are as follows:

	2008/09 Original Budget £	2008/09 Revised Budget £
National Park Grant (including Additional Grant/SDF)	4,304,337	4,304,337
Interest on Cash Reserves	65,000	65,000
Contribution from Reserves	240,263	12,196

<u>Less</u> SDF Grant	(200,000)	(200,000)
Total Net Expenditure	4,409,600	4,181,533

2.2 The reduction in the contribution from Reserves is due to a combination of three factors: the receipt of additional income; cost savings; and the fact that a significant amount of expenditure has been carried forward into the 2009/10 budget.

2.3 As a result of the projected deficit budget of £12,916, the level of General Account Reserves was forecast to be £837,817 as at 31 March 2009.

### 3. General Account: Budget 2009/10

3.1 The budget for 2009/10, as adopted by the Authority at its meeting in March 2009, is as follows:

	<b>2009/10 Budget</b>
	<b>£</b>
National Park Grant (including Additional Grant/SDF)	4,322,706
Interest on Cash Reserves	50,000
Contribution from Reserves	334,724
<u>Less</u> SDF Grant	(200,000)
Total Net Expenditure	4,507,430

3.2 The contribution from Reserves – which is partly as a result of the amount of expenditure carried forward from 2008/09 - would reduce the forecast level of Reserves as at 31 March 2010 to £503,093.

3.3 The Authority has been awarded £602,053 in Housing and Planning Delivery Grant (HPDG) from the Department for Communities and Local Government (DCLG), to help further improve its planning service. The award is largely because of the Authority's success in plan making; around £500,000 is because it has adopted its Core Strategy.

3.4 In its letter confirming the award, DCLG stated that the grant *'is not ring-fenced, though the Government strongly encourages local authorities to invest the money in their planning services to prepare for the upturn in the housing market. Any grant*

*received, however, must be split 67.5%/32.5% between your Authority's resource and capital budgets'.*

3.5 The Authority has adopted a provisional budget for the utilisation of the Planning Delivery Grant. This is appended to the consolidated budget as Appendix 2.

#### **4. Additional National Park Grant**

4.1 The Additional National Park Grant of £1.3 million over three financial years is being spent in accordance with the Action Plan agreed by the Authority at its meeting in March 2008.

4.2 50% of the grant - £250,000 in 2008/09 and £200,000 in each of 2009/10 and 2010/11 – is ring-fenced for the increased dredging of rivers and broads in line with the Sediment Management Strategy, for water improvements within the navigation area.

4.3 The remaining 50% has been allocated to the following budget heads (although there has been some slippage which has distorted some of the year spend shown):

	<b>2008/09</b>	<b>2009/10</b>	<b>2010/11</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Water Framework Directive: Climate Change	45,000	30,000	25,000
Wetland Connectivity Project	20,000	40,000	-
Restoration of Ecosystems	185,000	130,000	175,000
Total Expenditure	250,000	200,000	200,000

#### **5. Navigation Account: Revised Budget 2008/09**

5.1 The original Navigation Account budget for 2008/09 was adopted by the Broads Authority at its meeting in March 2008. In November 2008 the Authority adopted a revised budget, which was subsequently amended by the addition of a further £40,000 expenditure by the Broads Authority at its meeting in March 2009, to meet the additional costs of the Broads Authority Bill.

5.2 The details of the budget are as follows:

	<b>2008/09 Original Budget</b>	<b>2008/09 Revised Budget</b>
	<b>£</b>	<b>£</b>
Income from Broads Users	2,188,800	2,194,600
Interest on Cash Reserves	30,000	30,000
Contribution from Reserves	234,053	190,627
Contribution from General Account	250,000	250,000
<b>Total Net Expenditure</b>	<b>2,702,853</b>	<b>2,665,227</b>

5.3 The 'Contribution from General Account' relates to that element of the Additional National Park Grant which is ring-fenced for the dredging of rivers and broads.

5.4 As a result of the projected deficit budget of £190,627, the level of Navigation Account Reserves was forecast to be £315,658 as at 31 March 2009.

## **6. Navigation Account: Budget 2009/10**

6.1 At its meeting in November 2008 the Broads Authority adopted a budget for 2009/10 which would allow for an overall increase in tolls of 6% for private and hire craft, with a reduction of 1% in income to accommodate reduced charges for the smallest entry level craft.

6.2 The details are as follows:

	<b>2009/10 Budget</b>
	<b>£</b>
Income from Broads Users	2,264,600
Interest on Cash Reserves	25,000
Contribution from Reserves	22,078
Contribution from General Account	200,000
<b>Total Net Expenditure</b>	<b>2,511,678</b>

6.3 The projected deficit budget of £22,078 would reduce the level of Reserves to a forecast £293,580 as at 31 March 2010.

## **7. Financial Update: June 2009**

### General Account

7.1 The provisional 2008/09 outturn figures for the General Account show a total net underspend of £141,432 against the revised budget, thus increasing General Account Reserves to £979,249 as at 31 March 2009.

7.2 However this includes a significant amount of expenditure (totalling £121,221) which will be carried forward to the 2009/10 budget and is therefore an earmarked sum of the year end Reserves.

7.3 The General Reserve is projected to be above minimum levels for 2009/10.

### Navigation Account

7.4 The provisional 2008/09 outturn figures for the Navigation Account show a total net underspend of £210,486 against the revised budget, thus increasing Navigation Account Reserves to £526,141 as at 31 March 2009.

7.5 This includes £39,523 which will be carried forward to the 2009/10 budget and is therefore an earmarked Reserve of the year end Reserves.

7.6 The Navigation Reserve is projected to be above the minimum levels for 2009/10.

John Packman  
Chief Executive

John Duvall  
Treasurer and Financial Adviser





	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>INCOME</b>					
64880025 National Park Grant	(3,426,763)	(3,604,337)	(3,604,337)	(3,722,706)	ZP
64882025 Additional National Park Grant	(500,000)	(500,000)	(500,000)	(400,000)	ZP
64880925 Interest Received	(51,886)	(65,000)	(65,000)	(50,000)	ZP
<b>TOTAL INCOME</b>	<b>(3,978,649)</b>	<b>(4,169,337)</b>	<b>(4,169,337)</b>	<b>(4,172,706)</b>	
<b>A. CORPORATE SERVICES</b>					
<b>Management and Administrative Support</b>					
44710018 Salaries	162,330	153,900	125,770	135,200	RGH
44710519 Agency Staff	5,538	-	19,000	-	RGH
* 44714018 Other Employee Costs/Expenses	5,063	8,500	3,000	3,100	RGH
44751019 Employee Training	4,890	3,000	3,000	3,100	RGH
* 44177819 Colegate Dual Fuel Car	1,325	2,000	2,000	5,000	JWO
* 44752619 Stationery/Office Expenses	15,259	15,500	15,500	15,900	JWO
* 44752819 Office Furniture/Equipment	12,500	12,700	10,000	10,300	JWO
* 44753019 Telephones	19,171	22,500	20,000	20,500	JWO
44751819 Mobile Phone Upgrade Fund	2,547	8,200	-	-	
* 44753219 Postages	11,839	14,000	15,000	15,400	JWO
44753419 Best Value	2,700	3,000	-	-	
44753718 ANPA/LGA/EERA	28,737	29,000	33,000	33,800	JWO
44751119 Conference/Workshop Fees	-	-	5,000	5,100	JWO
44751419 Miscellaneous Expenses	13,469	14,000	12,500	12,800	JWO
<b>Income</b>					
44182119 Whitlingham Service Recharge	(5,000)	(5,000)	(5,000)	(5,000)	JWO
44182019 Receptionist Recharge	-	-	-	(8,500)	JWO
Mobile Phone Refund	(115)	-	-	-	
	<b>280,255</b>	<b>281,300</b>	<b>258,770</b>	<b>246,700</b>	
<b>Finance</b>					
44310019 Salaries	68,787	83,400	79,290	68,700	RGH
44310519 Agency Staff	4,914	5,900	25,000	-	ZP
* 44314019 Other Employee Costs/Expenses	5,224	3,000	5,000	4,000	RGH
* 44348019 Insurance	59,699	63,000	70,000	75,000	ZP
* 44348219 Audit Fees	29,913	26,800	26,800	27,500	ZP
* 44348419 Bank Charges/Interest	8,199	8,800	8,800	9,000	ZP
* 44348619 Financial Services	15,550	16,500	16,500	16,900	ZP
	<b>192,287</b>	<b>207,400</b>	<b>231,390</b>	<b>201,100</b>	
<b>Human Resources and Staff Training</b>					
44610019 Salaries	40,628	48,100	61,580	60,800	RGH
* 44614019 Other Employee Costs/Expenses	2,121	2,000	2,000	2,100	RGH
* 44651219 Personnel Services	11,028	8,300	19,500	17,500	HDH
22140715 Volunteers	2,362	2,500	2,500	2,600	HDH
44651019 Corporate Training	21,422	25,000	25,000	25,600	HDH
44651319 Health and Safety at Work	5,163	7,500	7,500	7,700	HDH
Bowser	2,376	-	-	-	
<b>Income</b>					
Miscellaneous Income	(1,085)	-	-	-	
	<b>84,013</b>	<b>93,400</b>	<b>118,080</b>	<b>116,300</b>	

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Communications</b>					
44210014 Salaries	136,784	143,100	147,460	195,700	RGH
* 44214014 Other Employee Costs/Expenses	4,069	3,000	2,500	2,600	RGH
44247014 Publications/Information	27,840	27,600	27,600	28,300	KAS
44247214 Other Information and Interpretation Services	12,432	29,000	29,000	29,700	KAS
Website Support	-	30,000	-	-	
44210614 Public Affairs Support	-	-	10,000	-	KAS
<b>Income</b>					
Miscellaneous Income	(108)	-	-	-	
	<b>181,018</b>	<b>232,700</b>	<b>216,560</b>	<b>256,300</b>	
<b>Information Technology</b>					
44510019 Salaries	109,954	115,100	111,470	140,800	RGH
Transfer to Tolls Computer and Website	(26,843)	-	-	-	
Salary funded from Navigation account	-	(15,000)	-	-	
* 44514019 Other Employee Costs/Expenses	1,129	1,800	1,500	1,500	RGH
* 44550119 Computer Services	59,607	62,000	66,000	67,700	SWPH
44550419 Tolls Computer and Website (AGF)	29,343	15,000	657	-	SWPH
44550219 GIS/OS Maps and Licences	11,999	12,000	12,000	12,300	SWPH
<b>Income</b>					
44582019 Miscellaneous Income	-	(1,000)	(1,000)	(1,000)	SWPH
	<b>185,189</b>	<b>189,900</b>	<b>190,627</b>	<b>221,300</b>	
<b>Legal Services</b>					
45210019 Salaries	32,763	30,000	30,520	7,700	RGH
45214019 Other Employee Costs/Expenses	2,109	2,800	1,000	-	RGH
44753819 Professional Fees	49,878	35,000	45,000	75,000	KRH
44754019 Private Bill	100,000	40,000	120,000	-	KRH
	<b>184,750</b>	<b>107,800</b>	<b>196,520</b>	<b>82,700</b>	
<b>Member Services</b>					
45310018 Salaries	81,525	87,500	80,800	94,300	RGH
45314018 Other Employee Costs/Expenses	450	500	7,500	500	RGH
44753518 Printing/Room Hire	19,590	18,500	17,500	15,500	JWO
44753618 Member Allowances and Expenses	38,175	45,000	45,000	50,000	JWO
22240518 Local Access Forum	785	1,500	1,500	1,500	JWO
<b>Income</b>					
44782018 Miscellaneous Income	(3,671)	(500)	(500)	(500)	JWO
	<b>136,853</b>	<b>152,500</b>	<b>151,800</b>	<b>161,300</b>	
<b>Premises and Property Management</b>					
* 44152019 Office Accommodation: Rent, Rates, and Water	63,700	65,400	53,000	322,500	JWO
* 44152219 Office Accommodation: Repairs and Overheads	22,500	24,800	24,800	5,000	JWO
44152319 Transfer to New Office Accommodation Reserve Account	150,000	150,000	150,000	-	JWO
* 44152419 Car Parking	33,000	33,000	23,000	-	JWO
44754119 Professional Fees	14,701	15,000	12,500	15,450	JWO
<b>Income</b>					
44185318 Car Parking Income	-	-	-	(5,000)	JWO
	<b>283,901</b>	<b>288,200</b>	<b>263,300</b>	<b>337,950</b>	
<b>Sustainable Development Fund</b>					
44128011 Transfer to Sustainable Development Reserve A/C	200,000	200,000	200,000	200,000	RGH
<b>Income</b>					
44185911 Defra Sustainable Development Fund Grant	(200,000)	(200,000)	(200,000)	(200,000)	RGH
	-	-	-	-	
<b>Net Expenditure Corporate Services</b>	<b>1,528,266</b>	<b>1,553,200</b>	<b>1,627,047</b>	<b>1,623,650</b>	

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>B. CONSERVATION &amp; COUNTRYSIDE MANAGEMENT</b>					
<b>Management and Administrative Support</b>					
24710011 Salaries	96,760	119,400	119,250	122,900	SKH
* 24714011 Other Employee Costs/Expenses	8,391	7,500	7,500	7,700	SKH
24751019 Employee Training	4,476	6,500	6,500	6,700	SKH
<b>Income</b>					
24782119 Whitlingham Service Recharge	(12,500)	(12,500)	(12,500)	(12,500)	SKH
Volunteers Income	(377)	-	-	-	
	<b>96,751</b>	<b>120,900</b>	<b>120,750</b>	<b>124,800</b>	
<b>CONSERVATION</b>					
<b>Fen and Grazing Marshes</b>					
21410011 Salaries	220,787	244,200	237,720	256,600	SKH
21414011 Other Employee Costs/Expenses	17,960	16,500	16,500	16,900	SKH
* 21422011 Vehicle Costs	23,593	25,700	25,700	26,300	AK
<b>Estate Management</b>					
* 11125911 Accommodation Costs: Horning	4,678	13,500	13,500	13,500	RA
21434611 Marsh Cutting at How Hill	5,958	6,500	6,500	6,500	RA
11434711 How Hill Management	16,520	15,000	15,000	15,000	RA
<b>Fen Management</b>					
11432011 Fen Management	58,460	25,000	25,000	95,000	RA
11532411 Fen Grazing	10,296	10,200	11,750	11,750	SS
11532611 Fen Mowing	4,225	5,000	5,000	5,000	SS
11532311 Fen Strategy	6,207	6,000	7,000	7,000	SS
<b>Research &amp; Monitoring</b>					
11532511 Fen and Drained Marshes: Research and Monitoring	18,060	17,000	17,000	17,000	SS
11532711 Biodiversity	-	3,500	13,000	13,000	AK
11535211 Mink Management	20,052	-	-	-	
Ant Valley Project	5,221	-	-	-	
11534911 Fen Ecological Survey	67,377	70,500	71,100	84,600	SS
Bittern II EU Life Project	1,148	-	-	-	
11545911 Water Framework Directive - Climate Change (AGF)	-	45,000	45,000	30,000	SKH
11545811 Wetland Connectivity Project (AGF)	-	17,000	15,200	61,800	AK
11230211 Upper Thurne Research & Development	21,666	5,000	5,000	5,100	AK
<b>Income</b>					
Bittern II EU Life Project	(963)	-	-	-	
11481211 Buttles Marsh Rent	(3,444)	(3,400)	(3,400)	(3,500)	RA
11482011 Miscellaneous	(47,163)	(8,500)	(8,500)	(8,700)	RA
11585011 Mink Management Income	(3,400)	-	-	-	
11588811 Fen Management Income	-	-	(35,000)	(35,000)	RA
11590411 Biodiversity Income	-	-	(13,700)	-	AK
11589511 Fen Ecological Survey Income	(58,350)	(50,500)	(50,500)	(62,400)	AK
11485211 Fen Grazing Income	-	(1,400)	(1,400)	(1,400)	RA
11485311 Wetland Connectivity Project (AGF) Income	-	(17,000)	(17,000)	-	AK
Upper Thurne Research and Management	(10,767)	-	-	-	
	<b>378,122</b>	<b>444,800</b>	<b>400,470</b>	<b>554,050</b>	
<b>LAND BASED RECREATION</b>					
<b>Events</b>					
25410011 Salaries	55,439	52,700	63,870	65,600	SKH
* 25414011 Other Employee Costs/Expenses	2,980	2,800	2,800	2,900	SKH
* 25422013 Vehicle Costs	8,956	11,300	11,300	11,600	BH
22240214 Events	10,586	10,000	10,000	10,300	BH
22240218 Events - 60th Anniversary	-	-	-	25,000	BH
<b>Income</b>					
22282814 Events	(2,314)	(2,500)	(2,500)	(2,600)	BH
22282818 Defra Additional Grant - Events			(25,000)		BH
	<b>75,646</b>	<b>74,300</b>	<b>60,470</b>	<b>112,800</b>	

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Visitor Facilities</b>					
25510011 Salaries	125,379	143,000	141,110	142,100	SKH
* 25514011 Other Employee Costs/Expenses	5,218	4,500	4,500	4,600	SKH
* 25522013 Vehicle Costs	21,448	25,700	25,700	26,300	NS
22127113 Accommodation Costs: Oby	26,371	28,000	28,000	28,700	IW
22127013 Accommodation Costs: Beccles	9,882	10,000	10,000	10,300	IW
22240113 Visitor Management Facilities	43,864	45,000	45,000	46,100	NS
22241613 Asset Management/Access (AGF)	24,215	11,000	15,785	-	NS
	<b>256,376</b>	<b>267,200</b>	<b>270,095</b>	<b>258,100</b>	
<b>Public Rights of Way</b>					
25610011 Salaries	72,408	91,800	78,320	79,900	SKH
* 25614011 Other Employee Costs/Expenses	2,399	5,000	5,000	5,100	SKH
* 25622013 Vehicle Costs	17,731	19,600	19,600	20,100	NS
22240013 PRoW/Access	6,200	10,000	10,000	10,300	NS
PRoW/Access Improvements	2,961	-	-	-	
22241513 CRoW Act Implementation	-	2,000	2,000	2,100	NS
22240413 Countryside Ranger Running Costs	3,544	5,000	5,000	5,100	NS
<b>Income</b>					
22282013 Miscellaneous Income	(2,990)	(1,000)	(1,000)	(1,000)	NS
	<b>102,254</b>	<b>132,400</b>	<b>118,920</b>	<b>121,600</b>	
<b>Landscape and Projects</b>					
22510012 Salaries	222,148	231,600	228,560	239,300	SKH
22514012 Other Employee Costs/Expenses	20,084	17,000	17,000	17,400	SKH
* 22522015 Vehicle Costs	35,045	35,000	35,000	35,900	LM
* 22126013 Accommodation Costs: Ludham	21,040	31,300	31,300	32,100	IW
22544212 Town, Village and Staithe Enhancement	5,987	20,000	15,000	-	LM
Landscape Design	4,000	-	-	-	
22544312 Upper Thurne Enhancement Schemes	27,611	18,000	-	36,500	LM
22544412 Project Team Tools and Equipment	7,963	8,000	8,000	8,200	LM
22510812 Transfer to Asset Management Reserve Account	-	-	33,400	-	TW
<b>Income</b>					
22583212 Environment Agency: Potter Heigham Chalets	(18,000)	(18,000)	(18,000)	(18,500)	LM
22582012 Mud Pumping Salary Recharge	(4,020)	-	(33,400)	-	LM
	<b>321,857</b>	<b>342,900</b>	<b>316,860</b>	<b>350,900</b>	
<b>Projects</b>					
Project Expenditure	-	-	-	80,000	SKH
	-	-	-	<b>80,000</b>	
<b>TOURISM</b>					
<b>Tourism Development</b>					
21910013 Salaries	38,965	39,500	40,190	40,600	SKH
21914013 Other Employee Costs/Expenses	3,990	4,300	4,300	4,400	SKH
11935013 Tourism Promotion and Corporate Events	30,435	25,600	25,600	35,000	BH
11941713 Branding	-	8,800	8,800	9,000	SKH
<b>Income</b>					
Sustainable Tourism: Leader +	(1,874)	-	-	-	
	<b>71,516</b>	<b>78,200</b>	<b>78,890</b>	<b>89,000</b>	
<b>Visitor Services</b>					
25710014 Salaries	146,362	170,200	146,730	157,900	SKH
25714014 Other Employee Costs/Expenses	5,604	4,800	4,800	4,900	SKH
* 25722014 Vehicle Costs	4,009	4,100	4,100	4,200	SB
22240314 Visitor Centres	52,070	76,000	76,000	62,830	SB
22241811 How Hill Grant Aid	30,701	21,000	21,000	21,500	JWO

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Income</b>					
22282914 Visitor Centre Sales	(79,782)	(75,000)	(75,000)	(76,900)	SB
	<b>158,964</b>	<b>201,100</b>	<b>177,630</b>	<b>174,430</b>	
<b>PARTNERSHIPS</b>					
<b>Whitlingham Country Park</b>					
25810013 Salaries	78,949	78,800	82,020	73,900	SKH
25814013 Other Employee Costs/Expenses	786	800	800	800	SKH
* 22126014 Accommodation Costs	50,591	45,000	45,000	46,100	LH
* 25822013 Vehicle Costs	11,507	14,400	14,400	14,800	LH
25898413 Site Management Costs	5,732	13,500	13,500	13,800	LH
<b>Income</b>					
22182113 Whitlingham Charitable Trust Recharge	(96,973)	(107,500)	(107,500)	(110,200)	LH
Flint Barn Rent	(14,257)	-	-	-	
22882113 Catering Franchise	(70)	(3,000)	(3,000)	(3,100)	LH
22782113 Flint barn rent misc income	(2,000)	(15,000)	(15,000)	(15,400)	LH
	<b>34,264</b>	<b>27,000</b>	<b>30,220</b>	<b>20,700</b>	
<b>Trinity Broads Conservation</b>					
21610011 Salaries	31,222	30,200	32,670	34,000	SKH
11632911 Site Management Costs	81,752	40,100	17,100	59,500	HG
11631111 Survey Costs		11,000	1,800	20,500	HG
Filby Project	-	-	-	-	
<b>Income</b>					
11683711 Essex and Suffolk Water Recharge	(70,492)	(55,900)	(55,900)	(75,400)	HG
11685311 Natural England: Trinity Broads Environment Agency: Trinity Broad	-	(5,000)	(5,000)	-	HG
	<b>42,482</b>	<b>20,400</b>	<b>(9,330)</b>	<b>38,600</b>	
<b>Lound Lake Conservation</b>					
25910011 Salaries	29,837	47,500	46,070	47,900	SKH
25931911 Site Management Costs	16,227	14,100	12,100	17,200	HG
<b>Income</b>					
11282311 Lound Essex and Suffolk Water Recharge	(54,198)	(57,200)	(57,200)	(64,900)	HG
	<b>(8,134)</b>	<b>4,400</b>	<b>970</b>	<b>200</b>	
<b>Trinity &amp; Lound Catchment</b>					
<b>Income</b>					
21785311 Trinity & Lound Catchment Income (AGF)	-	-	(8,700)	(5,000)	RHolland
	-	-	<b>(8,700)</b>	<b>(5,000)</b>	
<b>Heritage Lottery Scheme</b>					
26010012 Salaries	47,221	49,300	50,190	-	SKH
26014012 Other Employee Costs/Expenses	3,071	3,100	3,100	-	SKH
22585112 Bursary Scheme Recharge	(50,292)	-	-	-	GB
22544912 Bursary Scheme	205,627	197,600	197,600	-	GB
<b>Income</b>					
22584712 Bursary Scheme	(207,283)	(250,000)	(250,000)	-	GB
	<b>(1,656)</b>	-	<b>890</b>	-	
<b>Net Expenditure Countryside Management</b>					
	<b>1,528,443</b>	<b>1,713,600</b>	<b>1,558,135</b>	<b>1,920,180</b>	

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>C. PLANNING AND STRATEGY</b>					
<b>Management and Administrative Support</b>					
34710012 Salaries	91,655	110,100	105,180	122,100	AL
34796719 Recharge to New Office Accommodation Reserve A/c	(2,429)	(16,400)	(16,400)	-	AL
* 34714012 Other Employee Costs/Expenses	23,975	23,500	23,500	24,100	AL
34751019 Employee Training	914	2,000	2,000	2,100	AL
	<b>114,115</b>	<b>119,200</b>	<b>114,280</b>	<b>148,300</b>	
<b>Broads Plan</b>					
31210010 Salaries	31,278	33,100	31,440	31,900	AL
11230611 External Funding Officer	9,408	13,500	13,500	13,800	AL
31214010 Other Employee Costs/Expenses	382	500	500	500	AL
11230010 Broads Plan	88	200	-	-	
	<b>41,156</b>	<b>47,300</b>	<b>45,440</b>	<b>46,200</b>	
<b>Cultural Heritage</b>					
33410012 Salaries	32,346	33,600	32,490	32,800	AL
33410512 Consultancy Fees	41,780	45,000	45,000	46,100	BH
33414012 Other Employee Costs/Expenses	2,746	2,800	2,800	2,900	BH
33446612 Landscape and Cultural Strategy	4,707	15,400	15,400	15,800	BH
33446712 Cultural Heritage	9,485	10,000	10,000	10,300	BH
	<b>91,064</b>	<b>106,800</b>	<b>105,690</b>	<b>107,900</b>	
<b>Development Control</b>					
33210016 Salaries	141,423	157,400	140,280	147,600	AL
33214016 Other Employee Costs/Expenses	12,738	6,500	6,500	6,700	AL
33345117 Transfer to PDG Reserve Account (FP)	108,677	-	602,053	-	AL
Bringing Planning Service In-House	-	-	-	-	
33245016 Fees/Miscellaneous Costs	12,053	32,000	32,000	32,800	CS
<b>Income</b>					
Salary Recharge to Bringing Planning Service In-House	-	-	-	-	
33282216 DCLG Planning Delivery Grant	(122,510)	-	(602,053)	-	AL
33282016 Miscellaneous Income	(490)	(400)	(400)	(400)	AL
33285716 Planning Fees	(61,823)	(80,000)	(125,000)	(150,000)	AL
	<b>90,068</b>	<b>115,500</b>	<b>53,380</b>	<b>36,700</b>	
<b>Forward Planning</b>					
33310017 Salaries	44,556	37,100	28,610	53,400	AL
Salary Costs Recharged to PDG Reserve Account	(7,782)	-	-	-	
33314017 Other Employee Costs/Expenses	1,827	1,900	1,900	1,900	AL
33346117 Local Development Framework	35,003	35,000	-	-	
Transfer to Planning Delivery Grant Reserve Account	52,923	-	-	-	
<b>Income</b>					
33382217 DCLG Planning Delivery Grant	(54,069)	(10,000)	(10,000)	-	AL
Other Income	(2,857)	-	-	-	
	<b>69,602</b>	<b>64,000</b>	<b>20,510</b>	<b>55,300</b>	
<b>Net Expenditure Planning</b>	<b>406,004</b>	<b>452,800</b>	<b>339,300</b>	<b>394,400</b>	
<b>D. WATERWAYS</b>					
<b>Management and Administrative Support</b>					
14710011 Salaries	16,221	16,400	16,760	28,400	TW
* 14714011 Other Employee Costs/Expenses	1,299	1,300	1,300	1,300	TW
14751019 Employee Training	1,998	1,000	1,000	1,000	TW
	<b>19,518</b>	<b>18,700</b>	<b>19,060</b>	<b>30,700</b>	

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Broadland Flood Alleviation Project</b>					
16110011 Salaries	31,122	32,500	33,060	34,400	TW
16114011 Other Employee Costs/Expenses	3,202	3,900	3,900	4,000	TW
12037113 Broadland Flood Alleviation Strategy	8,101	17,500	12,500	27,000	AC
12037013 Broadland Flood Alleviation Strategy (AGF)	5,624	20,500	500	-	AC
<b>Income</b>					
12083813 Environment Agency Contribution	(43,752)	(40,000)	(40,000)	(40,000)	AC
	<b>4,298</b>	<b>34,400</b>	<b>9,960</b>	<b>25,400</b>	
<b>Conservation of Water Bodies</b>					
11310011 Salaries	55,125	57,400	42,710	55,200	TW
11110311 Salary Recharge to PSA Targets	(24,306)	(25,500)	(25,500)	-	DH
11314011 Other Employee Costs/Expenses	4,471	6,300	6,300	6,500	TW
11331011 Restoration and Management	19,131	21,600	19,900	24,000	DH
11331111 Research and Monitoring	27,075	29,300	25,700	22,000	DH
11331811 PSA Targets/Water Framework Directive (AGF)	72,506	56,000	84,194	-	DH
<u>Restoration of Ecosystems (AGF)</u>	-	-	-	15,200	DH
11345411 Implementation of the sediment man strat		135,000	92,500	94,200	DH
11345611 Lake Restoration - Habitats and Species (AGF)		55,000	33,100	45,200	DH
11345711 Lake Restoration - Nutrient Control (AGF)			19,400	15,400	DH
<b>Income</b>					
Lake Restoration Income	(390)	-	-	(38,000)	DH
	<b>153,611</b>	<b>335,100</b>	<b>298,304</b>	<b>239,700</b>	
<b>Dredging</b>					
22444020 Dredging (AGF)	250,000	250,000	250,000	200,000	RR
22443220 Dredging	-	-	7,500	7,500	RS
Mutford Lock (AGF)	-	-	-	-	
	<b>250,000</b>	<b>250,000</b>	<b>257,500</b>	<b>207,500</b>	
<b>Moorings and Yacht Stations</b>					
Mooring Interpretation	6,572	-	-	-	
New Moorings	15,283	-	-	-	
	<b>21,854</b>	-	-	-	
<b>Navigation Safety and Policy</b>					
11834320 Port Marine Safety Code (AGF)	30,273	-	9,727	-	SB
	<b>30,273</b>	-	<b>9,727</b>	-	
<b>Patrolling</b>					
22310014 Boat Trips: Salaries	39,258	45,200	55,900	59,200	AV
22314014 Boat Trips: Employee Expenses	1,328	1,200	1,200	1,200	AV
22342914 Boat Trips	12,459	16,400	16,400	16,800	RGF
<b>Income</b>					
22386114 Boat Trips	(9,458)	(11,000)	(11,000)	(11,300)	RGF
	<b>43,587</b>	<b>51,800</b>	<b>62,500</b>	<b>65,900</b>	
<b>Net Expenditure Waterways</b>	<b>523,141</b>	<b>690,000</b>	<b>657,051</b>	<b>569,200</b>	
<b>TOTAL NET EXPENDITURE</b>	<b>3,985,854</b>	<b>4,409,600</b>	<b>4,181,533</b>	<b>4,507,430</b>	
<b>INCOME LESS NET EXPENDITURE (Surplus)/Deficit</b>	<b>7,205</b>	<b>240,263</b>	<b>12,196</b>	<b>334,724</b>	
General Account Reserves as at 31/3/08	(850,013)				
Predicted Reserves at 31/3/09		(609,750)	(837,817)		
Predicted Reserves at 31/3/10				(503,093)	

\* The code provided is the code the budget is allocated to and not the code that should be used for expenditure. The appropriate profiled code should be used.





## Housing and Planning Delivery Grant

### Budget

	£
<b>Income</b>	
Balance at 31 March 2008	(247,586)
Planning Delivery Grant 2008/09	(602,053)
Less expenditure 2008/09	38,670
<b>Projected Balance at 31 March 2009</b>	<u><b>(810,969)</b></u>
 <b>Expenditure</b>	
<u>Planning and Strategy</u>	
Development Control Public Inquiry: Inspectors Fees	70,000
Development of New Broads Plan	30,000
Local Development Framework	80,000 (1)
Climate Change Research	20,000
Allocation of Dredging Disposal Sites	25,000
Additional Enforcement Officer (water borne, to include condition monitoring)	75,000 (2)
Historic Files Planning Assistant (to complete digitisation of all development control files)	35,000 (3)
 <u>Asset Management/Other Non-Recurring Investment</u>	
Implementation of Asset Management Plan	30,000
Document Management System (to roll out system across Authority)	50,000
New Tourism Website	40,000
New Moorings adjacent to Dragonfly House	80,000
Refreshment of Information Centres	45,000 (4)
How Hill Feasibility Study	10,000
Forest Schools	20,000
Replacement of Boiler at Ludham Field Base	5,000
 Total	 <u><b>615,000</b></u>
Balance outstanding	<u>195,969</u>
	<u><b>810,969</b></u>

(1) Provisional sum, over three financial years

(2) £25,000 per annum over three years

(3) £17,500 per annum over two years.

(4) £15,000 per annum over three years



	Actual 2007/08 £000	Original Budget 2008/09 £000	Revised Budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>INCOME</b>					
64881025 Interest Received	(66,182)	(30,000)	(30,000)	(25,000)	ZP
64987225 Hire Craft Tolls	(752,730)	(777,500)	(800,000)	(827,000)	SWPH
64987525 Private Craft Tolls	(1,261,314)	(1,364,200)	(1,349,200)	(1,390,000)	SWPH
64988025 Short Visit Tolls	(34,928)	(37,200)	(37,200)	(39,400)	SWPH
64989020 Mutford Lock	(5,600)	(8,700)	(7,000)	(7,000)	SWPH
64989125 Water Ski Permits	(1,200)	(1,200)	(1,200)	(1,200)	SWPH
<b>TOTAL INCOME</b>	<b>(2,121,954)</b>	<b>(2,218,800)</b>	<b>(2,224,600)</b>	<b>(2,289,600)</b>	
<b>A. CORPORATE SERVICES</b>					
<b>Management and Administrative Support</b>					
44710021 Salaries	17,654	17,800	23,355	26,221	RGH
* 44752621 Stationery/Office Expenses	4,430	4,500	4,500	4,635	JWO
* 44752821 Office Furniture/Equipment	5,452	3,700	3,700	2,250	JWO
* 44753021 Telephones	5,566	6,600	6,600	5,000	JWO
* 44753221 Postages	11,839	14,000	14,000	14,420	JWO
	<b>44,941</b>	<b>46,600</b>	<b>52,155</b>	<b>52,526</b>	
<b>Finance</b>					
44310021 Salaries	31,222	34,600	32,530	32,457	RGH
* 44348021 Insurance	38,173	38,600	38,600	39,758	ZP
* 44348221 Audit Fees	12,820	11,400	11,400	11,742	ZP
* 44348421 Bank Charges/Interest	2,380	2,700	2,700	2,781	ZP
* 44348621 Financial Services	4,515	4,500	4,500	4,635	ZP
	<b>89,110</b>	<b>91,800</b>	<b>89,730</b>	<b>91,373</b>	
<b>Human Resources and Staff Training</b>					
44610021 Salaries	17,516	20,600	29,196	21,277	RGH
* 44651221 Personnel Services	3,202	2,400	2,400	2,472	HDH
44651021 Corporate Training	259	5,700	5,700	5,871	HDH
	<b>20,977</b>	<b>28,700</b>	<b>37,296</b>	<b>29,620</b>	
<b>Communications</b>					
44210021 Salaries	28,311	30,000	28,494	28,405	RGH
	<b>28,311</b>	<b>30,000</b>	<b>28,494</b>	<b>28,405</b>	
<b>Information Technology</b>					
44510021 Salaries	16,073	16,100	16,373	16,796	RGH
Additional IT Support		15,000	-	-	
* 44550121 Computer Services	17,305	18,000	18,000	18,540	SWPH
	<b>33,378</b>	<b>49,100</b>	<b>34,373</b>	<b>35,336</b>	
<b>Legal Services</b>					
11833720 Professional Fees	14,289	8,000	12,000	12,000	KRH
Additional Private Bill Fees	46,923	20,000	60,000	-	KRH
	<b>61,212</b>	<b>28,000</b>	<b>72,000</b>	<b>12,000</b>	
<b>Member Services</b>					
45310021 Salaries	8,594	7,600	7,305	7,382	RGH
44753521 Printing Costs	1,534	1,500	1,500	1,545	JWO
44753621 Member Allowances and Expenses	2,191	2,000	2,000	2,500	JWO
Other Member Services Costs	-	1,600	1,600	-	JWO
	<b>12,319</b>	<b>12,700</b>	<b>12,405</b>	<b>11,427</b>	
<b>Navigation Tolls</b>					
44410021 Salaries	69,511	74,000	73,479	75,052	RGH
* 44414021 Other Employee Costs/Expenses	531	500	500	515	RGH
Tolls Review	-	-	7,000	-	SWPH
44449121 Tolls Stationery	12,250	12,400	12,400	12,772	SWPH

	Actual 2007/08 £000	Original Budget 2008/09 £000	Revised Budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Income</b>					
44482021 Miscellaneous Income	(2,257)	(2,000)	(2,000)	(2,000)	SWPH
	<b>80,035</b>	<b>84,900</b>	<b>91,379</b>	<b>86,339</b>	
<b>Premises and Property Matters</b>					
* 44152021 Office Accommodation: Rent, Rates, and Water	19,473	19,000	19,000	50,000	JWO
* 44152221 Office Accommodation: Repairs and Overheads	9,427	7,200	7,200	-	JWO
* 44152421 Car Parking	10,112	10,800	10,800	-	JWO
44754121 Professional Fees	8,644	8,800	8,800	9,064	JWO
	<b>47,656</b>	<b>45,800</b>	<b>45,800</b>	<b>59,064</b>	
<b>Net Expenditure Corporate Services</b>					
	<b>417,939</b>	<b>417,600</b>	<b>463,632</b>	<b>406,090</b>	
<b>D. WATERWAYS</b>					
<b>Management and Administrative Support</b>					
14710020 Salaries	97,363	97,300	98,881	101,524	TW
* 14714020 Other Employee Costs/Expenses	7,563	4,000	6,000	6,500	TW
14751021 Employee Training	1,210	3,500	3,500	3,500	TW
	<b>106,136</b>	<b>104,800</b>	<b>108,381</b>	<b>111,524</b>	
<b>Dredging</b>					
16210020 Salaries	34,739	34,400	34,945	35,289	TW
16214020 Other Employee Costs/Expenses	3,529	1,600	1,600	3,000	TW
22443220 Dredging	311,575	-	-	-	RS
16813420 Landowner Payments	505	80,695	61,200	40,000	RS
16813520 Disposal Survey Expenses	12,534	61,800	61,800	60,000	RS
<b>Income</b>					
22481820 Works Licences and Other Income	(1,852)	(1,500)	(1,500)	(1,500)	RS
	<b>361,030</b>	<b>176,995</b>	<b>158,045</b>	<b>136,789</b>	
<b>Dockyard</b>					
16810020 Staff Salaries	165,243	396,700	361,107	359,973	TW
16814020 Employee Costs	4,385	3,600	5,000	5,000	TW
16822020 Vehicle Leasing Costs	23,671	38,400	33,900	34,917	RR
16812120 Materials	9,645	29,900	20,000	20,000	RR
16812420 Vessels & Equipment (incl Fuel)	67,638	202,900	207,400	135,000	RR
16851020 Training Costs	880	6,100	6,100	6,000	RR
16812320 Uniforms	2,344	1,000	1,000	1,000	RR
16812520 Site Services (incl Rates, IT & telephone)			35,900	36,977	RR
16878020 Insurance	7,460	18,500	18,500	19,055	RR
16852220 Site maintenance	10,360	72,300	30,000	30,000	RR
16812620 Postwick Tip Costs		11,100	9,000	2,200	RR
16812720 PWLB Loan Interest	5,157	16,300	16,300	16,300	ZP
16812820 PWLB Capital Repayment		15,000	15,000	15,000	ZP
16812920 Plant/Equip/Vessel Replacement Fund			-	60,000	RR
16813620 Contingency		31,000	10,000	20,000	RR
<b>Income</b>					
16881820 Dredging and Pilling Income	(13,945)	(20,000)	(10,000)	(20,000)	RR
General Account Income		(40,000)		(20,000)	RR
	<b>282,838</b>	<b>782,800</b>	<b>759,207</b>	<b>721,422</b>	
<b>Moorings and Yacht Stations</b>					
16310020 Salaries	124,366	129,400	124,101	125,871	TW
* 16314020 Other Employee Costs/Expenses	7,182	4,500	7,000	7,000	TW
11833220 Lease of Moorings	22,439	25,000	25,000	26,000	AML
22443320 Piling and Maintenance of Moorings	135	39,865	20,000	20,000	RR
Piling and Maintenance of Moorings (AP)	11,845	40,655	40,655	-	RR
11833020 Norwich Yacht Station	13,464	13,000	13,000	13,868	AV
11833120 Great Yarmouth Yacht Station	15,202	15,000	15,000	15,658	AV

	Actual 2007/08 £000	Original Budget 2008/09 £000	Revised Budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>Income</b>					
11885620 Norwich Yacht Station	(22,935)	(25,000)	(25,000)	(26,500)	AV
11885320 Norwich Yacht Station - NCC Grant Aid		(20,000)	(20,000)	(20,000)	AV
11885520 Great Yarmouth Yacht Station	(44,646)	(52,000)	(52,000)	(52,000)	AV
	<b>127,052</b>	<b>170,420</b>	<b>147,756</b>	<b>109,897</b>	
<b>Navigation Safety and Policy</b>					
11810020 Salaries	81,010	96,800	98,109	101,387	TW
* 11814020 Other Employee Costs/Expenses	5,698	5,000	5,000	6,000	TW
11833520 Boat Safety	1,441	15,000	15,000	10,000	SB
11833420 Oil Spill Preparedness	3,101	4,000	4,000	9,000	AML
11833620 Sustainable Boating	1,790	2,000	2,000	2,500	SB
11834020 Grant Aid	7,730	9,000	9,000	9,000	SB
11833820 Printing, Promotion and Miscellaneous Costs	11,069	7,000	7,000	7,210	SB
<b>Income</b>					
11882020 Miscellaneous Income	(5,037)	(3,000)	(3,000)	(3,000)	SB
	<b>106,802</b>	<b>135,800</b>	<b>137,109</b>	<b>142,097</b>	
<b>Navigation Works and Maintenance</b>					
12410020 Salaries	174,902	168,000	229,269	215,592	TW
12414020 Other Employee Costs/Expenses	5,403	5,500	5,500	5,665	TW
* 12422020 Vehicle Costs	58,020	50,000	50,000	50,000	RGF
22443020 Vessels	14,196	13,000	13,000	13,500	RGF
22443420 Notice Boards and Channel Marking	8,962	47,038	30,000	30,000	RGF
22443520 Weed Clearance	-	2,000	2,000	2,000	RGF
22443620 Breydon Water	8,403	12,000	12,000	12,000	RS
22443820 Mutford Lock	31,991	37,000	37,000	38,000	RS
22443720 Other Maintenance	55,857	45,000	45,000	50,000	RGF
<b>Income</b>					
22482020 Miscellaneous Income	(2,851)	(1,000)	(1,000)	(1,000)	RGF
	<b>354,883</b>	<b>378,538</b>	<b>422,769</b>	<b>415,757</b>	
<b>Patrolling</b>					
12310020 Salaries	399,778	420,400	351,328	347,692	TW
* 12314020 Other Employee Costs/Expenses	35,812	27,500	35,000	36,050	TW
* 12322020 Vehicle Costs	7,958	5,000	5,000	5,500	AV
* 22126020 Accommodation Costs	22,488	12,000	12,000	12,000	AV
Vessel Replacement Fund	-	20,000	-	-	AV
22342220 Launch Running Costs	48,337	44,000	44,000	48,000	RGF
22343120 Launch Supplies	11,147	8,000	8,000	9,000	AV
22342320 Boat Houses	6,727	11,000	15,000	11,000	AV
22342520 Removal of Wrecks	410	2,000	2,000	2,500	AV
22342420 Miscellaneous Supplies and Services	12,594	12,000	12,000	12,360	AV
22342820 Auxiliary Navigation Rangers	2,559	3,000	3,000	3,000	RC
22342720 Auxiliary Navigation Rangers: Training	3,070	2,000	2,000	2,000	RC
<b>Income</b>					
22182120 Employee/Vehicles/Premises	(41,907)	(25,000)	(15,000)	(15,000)	AV
22382020 Miscellaneous Income	(4,157)	(6,000)	(6,000)	(6,000)	AV
	<b>504,816</b>	<b>535,900</b>	<b>468,328</b>	<b>468,102</b>	
<b>Net Expenditure Waterways</b>	<b>1,843,557</b>	<b>2,285,253</b>	<b>2,201,595</b>	<b>2,105,588</b>	
<b>TOTAL NET EXPENDITURE:</b>	<b>2,261,496</b>	<b>2,702,853</b>	<b>2,665,227</b>	<b>2,511,678</b>	

	Actual 2007/08 £000	Original Budget 2008/09 £000	Revised Budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>INCOME LESS NET EXPENDITURE (Surplus)/Deficit</b>	<b>139,542</b>	<b>484,053</b>	<b>440,627</b>	<b>222,078</b>	
Contribution from General Account	(250,000)	(250,000)	(250,000)	(200,000)	
Cost to be capitalised					
<b>(SURPLUS)/DEFICIT BUDGET</b>	<b>(110,458)</b>	<b>234,053</b>	<b>190,627</b>	<b>22,078</b>	
Navigation Account Reserves as at 01/04/08	(506,285)				
Predicted Reserves at 31/3/09		(272,232)	(315,658)		
Predicted Reserves at 31/3/10				(293,580)	

\* The code provided is the code the budget is allocated to and not the code that should be used for expenditure. The appropriate profiled code should be used.

**The Broads Authority - CONSOLIDATED BUDGET**

	Actual Expenditure 2007/08 £000	Original Budget 2008/09 £000	Revised budget 2008/09 £000	Budget 2009/10 £000	Budget Manager
<b>INCOME</b>					
National Park Grant	(3,426,763)	(3,604,337)	(3,604,337)	(3,722,706)	ZP
Additional National Park Grant	(500,000)	(500,000)	(500,000)	(400,000)	ZP
Interest Received	(118,068)	(95,000)	(95,000)	(75,000)	ZP
Hire Craft Tolls	(752,730)	(777,500)	(800,000)	(827,000)	SWPH
Private Craft Tolls	(1,261,314)	(1,364,200)	(1,349,200)	(1,390,000)	SWPH
Short Visit Tolls	(34,928)	(37,200)	(37,200)	(39,400)	SWPH
Mutford Lock	(5,600)	(8,700)	(7,000)	(7,000)	SWPH
Water Ski Permits	(1,200)	(1,200)	(1,200)	(1,200)	SWPH
<b>TOTAL INCOME</b>	<b>(6,100,603)</b>	<b>(6,388,137)</b>	<b>(6,393,937)</b>	<b>(6,462,306)</b>	
<b>A. CORPORATE SERVICES</b>					
<b>Management and Administrative Support</b>					
Salaries	179,984	171,700	149,125	161,421	RGH
Agency Staff	5,538	-	19,000	-	RGH
Other Employee Costs/Expenses	5,063	8,500	3,000	3,100	RGH
Employee Training	4,890	3,000	3,000	3,100	RGH
Colegate Dual Fuel Car	1,325	2,000	2,000	5,000	JWO
Stationery/Office Expenses	19,689	20,000	20,000	20,535	JWO
Office Furniture/Equipment	17,952	16,400	13,700	12,550	JWO
Telephones	24,737	29,100	26,600	25,500	JWO
Mobile Phone Upgrade Fund	2,547	8,200	-	-	
Postages	23,678	28,000	29,000	29,820	JWO
Best Value	2,700	3,000	-	-	
ANPA/LGA/EERA	28,737	29,000	33,000	33,800	JWO
Conference/Workshop Fees	-	-	5,000	5,100	JWO
Miscellaneous Expenses	13,469	14,000	12,500	12,800	JWO
<b>Income</b>					
Whitlingham Service Recharge	(5,000)	(5,000)	(5,000)	(5,000)	JWO
Receptionist Recharge	-	-	-	(8,500)	JWO
Mobile Phone Refund	(115)	-	-	-	
	<b>325,196</b>	<b>327,900</b>	<b>310,925</b>	<b>299,226</b>	
<b>Finance</b>					
Salaries	100,009	118,000	111,820	101,157	RGH
Agency Staff	4,914	5,900	25,000	-	ZP
Other Employee Costs/Expenses	5,224	3,000	5,000	4,000	RGH
Insurance	97,872	101,600	108,600	114,758	ZP
Audit Fees	42,733	38,200	38,200	39,242	ZP
Bank Charges/Interest	10,579	11,500	11,500	11,781	ZP
Financial Services	20,065	21,000	21,000	21,535	ZP
	<b>281,397</b>	<b>299,200</b>	<b>321,120</b>	<b>292,473</b>	
<b>Human Resources and Staff Training</b>					
Salaries	58,144	68,700	90,776	82,077	RGH
Other Employee Costs/Expenses	2,121	2,000	2,000	2,100	RGH
Personnel Services	14,230	10,700	21,900	19,972	HDH
Volunteers	2,362	2,500	2,500	2,600	HDH
Corporate Training	21,681	30,700	30,700	31,471	HDH
Health and Safety at Work	5,163	7,500	7,500	7,700	HDH
Bowser	2,376	-	-	-	
<b>Income</b>					
Miscellaneous Income	(1,085)	-	-	-	
	<b>104,990</b>	<b>122,100</b>	<b>155,376</b>	<b>145,920</b>	



**Communications**

Salaries	165,095	173,100	175,954	224,105	RGH
Other Employee Costs/Expenses	4,069	3,000	2,500	2,600	RGH
Publications/Information	27,840	27,600	27,600	28,300	KAS
Other Information and Interpretation Services	12,432	29,000	29,000	29,700	KAS
Website Support	-	30,000	-	-	
Public Affairs Support	-	-	10,000	-	KAS

**Income**

Miscellaneous Income	(108)	-	-	-	
	<b>209,329</b>	<b>262,700</b>	<b>245,054</b>	<b>284,705</b>	

**Information Technology**

Salaries	126,027	131,200	127,843	157,596	RGH
Transfer to Tolls Computer and Website	(26,843)	-	-	-	
Salary funded from Navigation account	-	-	-	-	
Other Employee Costs/Expenses	1,129	1,800	1,500	1,500	RGH
Computer Services	76,912	80,000	84,000	86,240	SWPH
Tolls Computer and Website (AGF)	29,343	15,000	657	-	SWPH
GIS/OS Maps and Licences	11,999	12,000	12,000	12,300	SWPH

**Income**

Miscellaneous Income	-	(1,000)	(1,000)	(1,000)	SWPH
	<b>218,567</b>	<b>239,000</b>	<b>225,000</b>	<b>256,636</b>	

**Legal Services**

Salaries	32,763	30,000	30,520	7,700	RGH
Other Employee Costs/Expenses	2,109	2,800	1,000	-	RGH
Professional Fees	64,167	43,000	57,000	87,000	KRH
Private Bill	146,923	60,000	180,000	-	KRH
	<b>245,962</b>	<b>135,800</b>	<b>268,520</b>	<b>94,700</b>	

**Member Services**

Salaries	90,119	95,100	88,105	101,682	RGH
Other Employee Costs/Expenses	450	500	7,500	500	RGH
Printing/Room Hire	21,124	20,000	19,000	17,045	JWO
Member Allowances and Expenses	40,366	47,000	47,000	52,500	JWO
Local Access Forum	785	1,500	1,500	1,500	JWO
Other Member Services Costs	-	1,600	1,600	-	JWO

**Income**

Miscellaneous Income	(3,671)	(500)	(500)	(500)	JWO
	<b>149,172</b>	<b>165,200</b>	<b>164,205</b>	<b>172,727</b>	

**Navigation Tolls**

Salaries	69,511	74,000	73,479	75,052	RGH
Other Employee Costs/Expenses	531	500	500	515	RGH
Tolls Review	0	0	7,000	0	SWPH
Tolls Stationery	12,250	12,400	12,400	12,772	SWPH

**Income**

Miscellaneous Income	(2,257)	(2,000)	(2,000)	(2,000)	SWPH
	<b>80,035</b>	<b>84,900</b>	<b>91,379</b>	<b>86,339</b>	

**Premises and Property Management**

Office Accommodation: Rent, Rates, and Water	83,173	84,400	72,000	372,500	JWO
Office Accommodation: Repairs and Overheads	31,927	32,000	32,000	5,000	JWO
Transfer to New Office Accommodation Reserve Account	150,000	150,000	150,000	-	JWO
Car Parking	43,112	43,800	33,800	-	JWO
Professional Fees	23,345	23,800	21,300	24,514	JWO

**Income**

Car Parking Income	-	-	-	(5,000)	JWO
	<b>331,557</b>	<b>334,000</b>	<b>309,100</b>	<b>397,014</b>	

<b>Sustainable Development Fund</b>					
Transfer to Sustainable Development Reserve A/C	200,000	200,000	200,000	200,000	RGH
<b>Income</b>					
Defra Sustainable Development Fund Grant	(200,000)	(200,000)	(200,000)	(200,000)	RGH
	-	-	-	-	
<b>Net Expenditure Corporate Services</b>	<b>1,946,205</b>	<b>1,970,800</b>	<b>2,090,679</b>	<b>2,029,740</b>	
<b>B. CONSERVATION &amp; COUNTRYSIDE MANAGEMENT</b>					
<b>Management and Administrative Support</b>					
Salaries	96,760	119,400	119,250	122,900	SKH
Other Employee Costs/Expenses	8,391	7,500	7,500	7,700	SKH
Employee Training	4,476	6,500	6,500	6,700	SKH
<b>Income</b>					
Whitlingham Service Recharge	(12,500)	(12,500)	(12,500)	(12,500)	SKH
Volunteers Income	(377)	-	-	-	
	<b>96,751</b>	<b>120,900</b>	<b>120,750</b>	<b>124,800</b>	
CONSERVATION					
<b>Fen and Grazing Marshes</b>					
Salaries	220,787	244,200	237,720	256,600	SKH
Other Employee Costs/Expenses	17,960	16,500	16,500	16,900	SKH
Vehicle Costs	23,593	25,700	25,700	26,300	AK
<u>Estate Management</u>					
Accommodation Costs: Horning	4,678	13,500	13,500	13,500	RA
Marsh Cutting at How Hill	5,958	6,500	6,500	6,500	RA
How Hill Management	16,520	15,000	15,000	15,000	RA
<u>Fen Management</u>					
Fen Management	58,460	25,000	25,000	95,000	RA
Fen Grazing	10,296	10,200	11,750	11,750	SS
Fen Mowing	4,225	5,000	5,000	5,000	SS
Fen Strategy	6,207	6,000	7,000	7,000	SS
<u>Research &amp; Monitoring</u>					
Fen and Drained Marshes: Research and Monitoring	18,060	17,000	17,000	17,000	SS
Biodiversity	-	3,500	13,000	13,000	AK
Mink Management	20,052	-	-	-	
Ant Valley Project	5,221	-	-	-	
Fen Ecological Survey	67,377	70,500	71,100	84,600	SS
Bittern II EU Life Project	1,148	-	-	-	
Water Framework Directive - Climate Change (AGF)	-	45,000	45,000	30,000	SKH
Wetland Connectivity Project (AGF)	-	17,000	15,200	61,800	AK
Upper Thurne Research & Development	21,666	5,000	5,000	5,100	AK
<b>Income</b>					
Bittern II EU Life Project	(963)	-	-	-	
Buttles Marsh Rent	(3,444)	(3,400)	(3,400)	(3,500)	RA
Miscellaneous	(47,163)	(8,500)	(8,500)	(8,700)	RA
Mink Management Income	(3,400)	-	-	-	
Fen Management Income	-	-	(35,000)	(35,000)	RA
Biodiversity Income	-	-	(13,700)	-	AK
Fen Ecological Survey Income	(58,350)	(50,500)	(50,500)	(62,400)	AK
Fen Grazing Income	-	(1,400)	(1,400)	(1,400)	RA
Wetland Connectivity Project (AGF) Income	-	(17,000)	(17,000)	-	AK
Upper Thurne Research and Management	(10,767)	-	-	-	
	<b>378,122</b>	<b>444,800</b>	<b>400,470</b>	<b>554,050</b>	
LAND BASED RECREATION					
<b>Events</b>					
Salaries	55,439	52,700	63,870	65,600	SKH
Other Employee Costs/Expenses	2,980	2,800	2,800	2,900	SKH
Vehicle Costs	8,956	11,300	11,300	11,600	BH
Events	10,586	10,000	10,000	10,300	BH
Events - 60th Anniversary	-	-	-	25,000	BH

**Income**

Events	(2,314)	(2,500)	(2,500)	(2,600)	BH
Defra Additional Grant - Events			(25,000)		BH
	<b>75,646</b>	<b>74,300</b>	<b>60,470</b>	<b>112,800</b>	

**Visitor Facilities**

Salaries	125,379	143,000	141,110	142,100	SKH
Other Employee Costs/Expenses	5,218	4,500	4,500	4,600	SKH
Vehicle Costs	21,448	25,700	25,700	26,300	NS
Accommodation Costs: Oby	26,371	28,000	28,000	28,700	IW
Accommodation Costs: Beccles	9,882	10,000	10,000	10,300	IW
Visitor Management Facilities	43,864	45,000	45,000	46,100	NS
Asset Management/Access (AGF)	24,215	11,000	15,785	-	NS
	<b>256,376</b>	<b>267,200</b>	<b>270,095</b>	<b>258,100</b>	

**Public Rights of Way**

Salaries	72,408	91,800	78,320	79,900	SKH
Other Employee Costs/Expenses	2,399	5,000	5,000	5,100	SKH
Vehicle Costs	17,731	19,600	19,600	20,100	NS
PRoW/Access	6,200	10,000	10,000	10,300	NS
PRoW/Access Improvements	2,961	-	-	-	
CRoW Act Implementation	-	2,000	2,000	2,100	NS
Countryside Ranger Running Costs	3,544	5,000	5,000	5,100	NS

**Income**

Miscellaneous Income	(2,990)	(1,000)	(1,000)	(1,000)	NS
	<b>102,254</b>	<b>132,400</b>	<b>118,920</b>	<b>121,600</b>	

**Landscape and Projects**

Salaries	222,148	231,600	228,560	239,300	SKH
Other Employee Costs/Expenses	20,084	17,000	17,000	17,400	SKH
Vehicle Costs	35,045	35,000	35,000	35,900	LM
Accommodation Costs: Ludham	21,040	31,300	31,300	32,100	IW
Town, Village and Staithe Enhancement	5,987	20,000	15,000	-	LM
Landscape Design	4,000	-	-	-	
Upper Thurne Enhancement Schemes	27,611	18,000	-	36,500	LM
Project Team Tools and Equipment	7,963	8,000	8,000	8,200	LM
Transfer to Asset Management Reserve Account	-	-	33,400	-	TW

**Income**

Environment Agency: Potter Heigham Chalets	(18,000)	(18,000)	(18,000)	(18,500)	LM
Mud Pumping Salary Recharge	(4,020)	-	(33,400)	-	LM
	<b>321,857</b>	<b>342,900</b>	<b>316,860</b>	<b>350,900</b>	

**Projects**

Project Expenditure	-	-	-	80,000	SKH
	-	-	-	<b>80,000</b>	

**TOURISM****Tourism Development**

Salaries	38,965	39,500	40,190	40,600	SKH
Other Employee Costs/Expenses	3,990	4,300	4,300	4,400	SKH
Tourism Promotion and Corporate Events	30,435	25,600	25,600	35,000	BH
Branding	-	8,800	8,800	9,000	SKH

**Income**

Sustainable Tourism: Leader +	(1,874)	-	-	-	
	<b>71,516</b>	<b>78,200</b>	<b>78,890</b>	<b>89,000</b>	

**Visitor Services**

Salaries	146,362	170,200	146,730	157,900	SKH
Other Employee Costs/Expenses	5,604	4,800	4,800	4,900	SKH
Vehicle Costs	4,009	4,100	4,100	4,200	SB
Visitor Centres	52,070	76,000	76,000	62,830	SB
How Hill Grant Aid	30,701	21,000	21,000	21,500	JWO

**Income**

Visitor Centre Sales	(79,782)	(75,000)	(75,000)	(76,900)	SB
	<b>158,964</b>	<b>201,100</b>	<b>177,630</b>	<b>174,430</b>	

## PARTNERSHIPS

**Whitlingham Country Park**

Salaries	78,949	78,800	82,020	73,900	SKH
Other Employee Costs/Expenses	786	800	800	800	SKH
Accommodation Costs	50,591	45,000	45,000	46,100	LH
Vehicle Costs	11,507	14,400	14,400	14,800	LH
Site Management Costs	5,732	13,500	13,500	13,800	LH

**Income**

Whitlingham Charitable Trust Recharge	(96,973)	(107,500)	(107,500)	(110,200)	LH
Flint Barn Rent	(14,257)	-	-	-	
Catering Franchise	(70)	(3,000)	(3,000)	(3,100)	LH
Flint barn rent misc income	(2,000)	(15,000)	(15,000)	(15,400)	LH
	<b>34,264</b>	<b>27,000</b>	<b>30,220</b>	<b>20,700</b>	

**Trinity Broads Conservation**

Salaries	31,222	30,200	32,670	34,000	SKH
Site Management Costs	81,752	40,100	17,100	59,500	HG
Survey Costs	-	11,000	1,800	20,500	HG
Filby Project	-	-	-	-	

**Income**

Essex and Suffolk Water Recharge	(70,492)	(55,900)	(55,900)	(75,400)	HG
Natural England: Trinity Broads	-	(5,000)	(5,000)	-	HG
Environment Agency: Trinity Broad	-	-	-	-	
	<b>42,482</b>	<b>20,400</b>	<b>(9,330)</b>	<b>38,600</b>	

**Lound Lake Conservation**

Salaries	29,837	47,500	46,070	47,900	SKH
Site Management Costs	16,227	14,100	12,100	17,200	HG

**Income**

Lound Essex and Suffolk Water Recharge	(54,198)	(57,200)	(57,200)	(64,900)	HG
	<b>(8,134)</b>	<b>4,400</b>	<b>970</b>	<b>200</b>	

**Trinity & Lound Catchment****Income**

Trinity & Lound Catchment Income (AGF)	-	-	(8,700)	(5,000)	RHolland
	-	-	<b>(8,700)</b>	<b>(5,000)</b>	

**Heritage Lottery Scheme**

Salaries	47,221	49,300	50,190	-	SKH
Other Employee Costs/Expenses	3,071	3,100	3,100	-	SKH
Bursary Scheme Recharge	(50,292)	-	-	-	GB
Bursary Scheme	205,627	197,600	197,600	-	GB

**Income**

Bursary Scheme	(207,283)	(250,000)	(250,000)	-	GB
	<b>(1,656)</b>	-	<b>890</b>	-	

**Net Expenditure Countryside Management**

	<b>1,528,443</b>	<b>1,713,600</b>	<b>1,558,135</b>	<b>1,920,180</b>	
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**C. PLANNING AND STRATEGY****Management and Administrative Support**

Salaries	91,655	110,100	105,180	122,100	AL
Recharge to New Office Accommodation Reserve A/c	(2,429)	(16,400)	(16,400)	-	AL
Other Employee Costs/Expenses	23,975	23,500	23,500	24,100	AL
Employee Training	914	2,000	2,000	2,100	AL
	<b>114,115</b>	<b>119,200</b>	<b>114,280</b>	<b>148,300</b>	

**Broads Plan**

Salaries	31,278	33,100	31,440	31,900	AL
External Funding Officer	9,408	13,500	13,500	13,800	AL
Other Employee Costs/Expenses	382	500	500	500	AL
Broads Plan	88	200	-	-	
	<b>41,156</b>	<b>47,300</b>	<b>45,440</b>	<b>46,200</b>	

**Cultural Heritage**

Salaries	32,346	33,600	32,490	32,800	AL
Consultancy Fees	41,780	45,000	45,000	46,100	BH
Other Employee Costs/Expenses	2,746	2,800	2,800	2,900	BH
Landscape and Cultural Strategy	4,707	15,400	15,400	15,800	BH
Cultural Heritage	9,485	10,000	10,000	10,300	BH
	<b>91,064</b>	<b>106,800</b>	<b>105,690</b>	<b>107,900</b>	

**Development Control**

Salaries	141,423	157,400	140,280	147,600	AL
Other Employee Costs/Expenses	12,738	6,500	6,500	6,700	AL
Transfer to PDG Reserve Account (FP)	108,677	-	602,053	-	AL
Bringing Planning Service In-House	-	-	-	-	
Fees/Miscellaneous Costs	12,053	32,000	32,000	32,800	CS

**Income**

Salary Recharge to Bringing Planning Service In-House	-	-	-	-	
DCLG Planning Delivery Grant	(122,510)	-	(602,053)	-	AL
Miscellaneous Income	(490)	(400)	(400)	(400)	AL
Planning Fees	(61,823)	(80,000)	(125,000)	(150,000)	AL
	<b>90,068</b>	<b>115,500</b>	<b>53,380</b>	<b>36,700</b>	

**Forward Planning**

Salaries	44,556	37,100	28,610	53,400	AL
Salary Costs Recharged to PDG Reserve Account	(7,782)	-	-	-	
Other Employee Costs/Expenses	1,827	1,900	1,900	1,900	AL
Local Development Framework	35,003	35,000	-	-	
Transfer to Planning Delivery Grant Reserve Account	52,923	-	-	-	

**Income**

DCLG Planning Delivery Grant	(54,069)	(10,000)	(10,000)	-	AL
Other Income	(2,857)	-	-	-	
	<b>69,602</b>	<b>64,000</b>	<b>20,510</b>	<b>55,300</b>	

**Net Expenditure Planning**

	<b>406,004</b>	<b>452,800</b>	<b>339,300</b>	<b>394,400</b>	
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**D. WATERWAYS****Management and Administrative Support**

Salaries	113,584	113,700	115,641	129,924	TW
Other Employee Costs/Expenses	8,862	5,300	7,300	7,800	TW
Employee Training	3,208	4,500	4,500	4,500	TW
	<b>125,654</b>	<b>123,500</b>	<b>127,441</b>	<b>142,224</b>	

**Broadland Flood Alleviation Project**

Salaries	31,122	32,500	33,060	34,400	TW
Other Employee Costs/Expenses	3,202	3,900	3,900	4,000	TW
Broadland Flood Alleviation Strategy	8,101	17,500	12,500	27,000	AC
Broadland Flood Alleviation Strategy (AGF)	5,624	20,500	500	-	AC

**Income**

Environment Agency Contribution	(43,752)	(40,000)	(40,000)	(40,000)	AC
	<b>4,298</b>	<b>34,400</b>	<b>9,960</b>	<b>25,400</b>	

<b>Conservation of Water Bodies</b>				
Salaries	55,125	57,400	42,710	55,200 TW
Salary Recharge to PSA Targets	(24,306)	(25,500)	(25,500)	- DH
Other Employee Costs/Expenses	4,471	6,300	6,300	6,500 TW
Restoration and Management	19,131	21,600	19,900	24,000 DH
Research and Monitoring	27,075	29,300	25,700	22,000 DH
PSA Targets/Water Framework Directive (AGF)	72,506	56,000	84,194	- DH
<b>Restoration of Ecosystems (AGF)</b>				15,200 DH
Implementation of the sediment man strat	-	135,000	92,500	94,200 DH
Lake Restoration - Habitats and Species (AGF)	-	55,000	33,100	45,200 DH
Lake Restoration - Nutrient Control (AGF)	-	-	19,400	15,400 DH
<b>Income</b>				
Lake Restoration Income	(390)	-	-	(38,000) DH
	<b>153,611</b>	<b>335,100</b>	<b>298,304</b>	<b>239,700</b>
<b>Dredging</b>				
Salaries	34,739	34,400	34,945	35,289 TW
Other Employee Costs/Expenses	3,529	1,600	1,600	3,000 TW
Dredging	-	-	7,500	7,500 RS
Dredging (AGF)	250,000	250,000	250,000	200,000 RR
Landowner Payments	505	80,695	61,200	40,000 RS
Disposal Survey Expenses	12,534	61,800	61,800	60,000 RS
Mutford Lock (AGF)	-	-	-	-
<b>Income</b>				
Works Licences and Other Income	(1,852)	(1,500)	(1,500)	(1,500) RS
	<b>299,455</b>	<b>426,995</b>	<b>415,545</b>	<b>344,289</b>
<b>Dockyard</b>				
Staff Salaries	165,243	396,700	361,107	359,973 TW
Employee Costs	4,385	3,600	5,000	5,000 TW
Vehicle Leasing Costs	23,671	38,400	33,900	34,917 RR
Materials	9,645	29,900	20,000	20,000 RR
Vessels & Equipment (incl Fuel)	67,638	202,900	207,400	135,000 RR
Training Costs	880	6,100	6,100	6,000 RR
Uniforms	2,344	1,000	1,000	1,000 RR
Site Services (incl Rates, IT & telephone)	-	-	35,900	36,977 RR
Insurance	7,460	18,500	18,500	19,055 RR
Site maintenance	10,360	72,300	30,000	30,000 RR
Postwick Tip Costs	-	11,100	9,000	2,200 RR
PWLB Loan Interest	5,157	16,300	16,300	16,300 ZP
PWLB Capital Repayment	-	15,000	15,000	15,000 ZP
Plant/Equip/Vessel Replacement Fund	-	-	-	60,000 RR
Contingency	-	31,000	10,000	20,000 RR
<b>Income</b>				
Dredging and Pilling Income	(13,945)	(20,000)	(10,000)	(20,000) RR
General Account Income	-	(40,000)	-	(20,000) RR
	<b>282,838</b>	<b>782,800</b>	<b>759,207</b>	<b>721,422</b>
<b>Moorings and Yacht Stations</b>				
Salaries	124,366	129,400	124,101	125,871 TW
Other Employee Costs/Expenses	7,182	4,500	7,000	7,000 TW
Lease of Moorings	22,439	25,000	25,000	26,000 AML
Piling and Maintenance of Moorings	135	39,865	20,000	20,000 RR
Piling and Maintenance of Moorings (AP)	11,845	40,655	40,655	- RR
Norwich Yacht Station	13,464	13,000	13,000	13,868 AV
Great Yarmouth Yacht Station	15,202	15,000	15,000	15,658 AV
Mooring Interpretation	6,572	-	-	-
New Moorings	15,283	-	-	-
<b>Income</b>				
Norwich Yacht Station	(22,935)	(25,000)	(25,000)	(26,500) AV
Norwich Yacht Station - NCC Grant Aid	-	(20,000)	(20,000)	(20,000) AV
Great Yarmouth Yacht Station	(44,646)	(52,000)	(52,000)	(52,000) AV
	<b>148,906</b>	<b>170,420</b>	<b>147,756</b>	<b>109,897</b>

**Navigation Safety and Policy**

Salaries	81,010	96,800	98,109	101,387	TW
Other Employee Costs/Expenses	5,698	5,000	5,000	6,000	TW
Boat Safety	1,441	15,000	15,000	10,000	SB
Oil Spill Preparedness	3,101	4,000	4,000	9,000	AML
Sustainable Boating	1,790	2,000	2,000	2,500	SB
Grant Aid	7,730	9,000	9,000	9,000	SB
Printing, Promotion and Miscellaneous Costs	11,069	7,000	7,000	7,210	SB
Port Marine Safety Code (AGF)	30,273	-	9,727	-	SB

**Income**

Miscellaneous Income	(5,037)	(3,000)	(3,000)	(3,000)	SB
	<b>137,075</b>	<b>135,800</b>	<b>146,836</b>	<b>142,097</b>	

**Navigation Works and Maintenance**

Salaries	174,902	168,000	229,269	215,592	TW
Salaries (AP)	-	-	-	-	
Other Employee Costs/Expenses	5,403	5,500	5,500	5,665	TW
Vehicle Costs	58,020	50,000	50,000	50,000	RGF
Vessels	14,196	13,000	13,000	13,500	RGF
Notice Boards and Channel Marking	8,962	47,038	30,000	30,000	RGF
Weed Clearance	-	2,000	2,000	2,000	RGF
Breydon Water	8,403	12,000	12,000	12,000	RS
Mutford Lock	31,991	37,000	37,000	38,000	RS
Other Maintenance	55,857	45,000	45,000	50,000	RGF
Other Maintenance (AP)	-	-	-	-	

**Income**

Miscellaneous Income	(2,851)	(1,000)	(1,000)	(1,000)	RGF
	<b>354,883</b>	<b>378,538</b>	<b>422,769</b>	<b>415,757</b>	

**Patrolling**

Salaries	399,778	420,400	351,328	347,692	TW
Other Employee Costs/Expenses	35,812	27,500	35,000	36,050	TW
Vehicle Costs	7,958	5,000	5,000	5,500	AV
Accommodation Costs	22,488	12,000	12,000	12,000	AV
Vessel Replacement Fund	-	20,000	-	-	AV
Launch Running Costs	48,337	44,000	44,000	48,000	RGF
Launch Supplies	11,147	8,000	8,000	9,000	AV
Boat Houses	6,727	11,000	15,000	11,000	AV
Removal of Wrecks	410	2,000	2,000	2,500	AV
Miscellaneous Supplies and Services	12,594	12,000	12,000	12,360	AV
Auxiliary Navigation Rangers	2,559	3,000	3,000	3,000	RC
Auxiliary Navigation Rangers: Training	3,070	2,000	2,000	2,000	RC
Boat Trips: Salaries	39,258	45,200	55,900	59,200	AV
Boat Trips: Employee Expenses	1,328	1,200	1,200	1,200	AV
Boat Trips	12,459	16,400	16,400	16,800	RGF

**Income**

Employee/Vehicles/Premises	(41,907)	(25,000)	(15,000)	(15,000)	AV
Miscellaneous Income	(4,157)	(6,000)	(6,000)	(6,000)	AV
Boat Trips	(9,458)	(11,000)	(11,000)	(11,300)	RGF
	<b>548,403</b>	<b>587,700</b>	<b>530,828</b>	<b>534,002</b>	

**Net Expenditure Waterways**

<b>2,055,123</b>	<b>2,975,253</b>	<b>2,858,646</b>	<b>2,674,788</b>
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**TOTAL NET EXPENDITURE**

<b>5,935,775</b>	<b>7,112,453</b>	<b>6,846,760</b>	<b>7,019,108</b>
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**Contribution from General account**

<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(200,000)</b>
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**INCOME LESS NET EXPENDITURE (Surplus)/Deficit**

<b>(414,828)</b>	<b>474,316</b>	<b>202,823</b>	<b>356,802</b>
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General &amp; Navigation Account Reserves as at 1/4/08

(1,356,298)

Predicted Reserves at 31/3/09

(881,982) (1,153,475)

Predicted Reserves at 31/3/10

(796,673)