

## Contents

Appendix A

|            |                              | Page |
|------------|------------------------------|------|
| Section 1  | Executive Summary            | 3    |
| Section 2  | Purpose and Responsibilities | 7    |
| Section 3  | Financial Statement Audit    | 9    |
| Section 4  | Value for Money              | 12   |
| Section 5  | Other Reporting Issues       | 14   |
| Section 5  | Focused on your future       | 17   |
|            |                              |      |
| Appendices |                              |      |

20

Public Sector Audit Appointments Ltd (PSAA) have issued a 'Statement of responsibilities of auditors and audited bodies'. It is available from the Chief Executive of each audited body and via the PSAA website (<a href="www.psaa.co.uk">www.psaa.co.uk</a>).

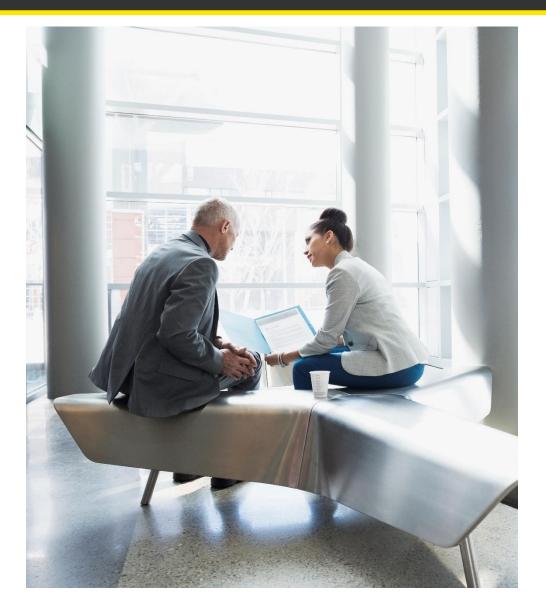
**Audit Fees** 

This Statement of responsibilities serves as the formal terms of engagement between appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The 'Terms of Appointment (updated April 2018)' issued by PSAA sets out additional requirements that auditors must comply with, over and above those set out in the National Audit Office Code of Audit Practice (the Code) and statute, and covers matters of practice and procedure which are of a recurring nature.

This Annual Audit Letter is prepared in the context of the Statement of Responsibilities. It is addressed to the Members of the audited body, and is prepared for their sole use. We, as appointed auditor, take no responsibility to any third party.

Our Complaints Procedure - If at any time you would like to discuss with us how our service to you could be improved, or if you are dissatisfied with the service you are receiving, you may take the issue up with your usual partner or director contact. If you prefer an alternative route, please contact Hywel Ball, our Managing Partner, 1 More London Place, London SE1 2AF. We undertake to look into any complaint carefully and promptly and to do all we can to explain the position to you. Should you remain dissatisfied with any aspect of our service, you may of course take matters up with our professional institute. We can provide further information on how you may contact our professional institute.



Broads Authority 2



# **Executive Summary**

We are required to issue an Annual Audit Letter to the Broads Authority following completion of our audit procedures for the year ended 31 March 2020. Covid-19 had an impact on a number of aspects of our 2019/20 audit. We updated our audit procedures to take account of the following issues:

| Area of impact  | Commentary   |
|---|--|
| Impact on the delivery of the audit                                 |  |
| ► Changes to reporting timescales                                   | As a result of Covid-19, new regulations, the Accounts and Audit (Coronavirus) (Amendment) Regulations 2020 No. 404, were published and came into force on 30 April 2020. This announced a change to the publication date for final, audited accounts from 31 July to 30 November 2020 for all relevant authorities. We worked with the Authority to deliver our audit in line with the revised reporting timescale.   |
| Impact on our risk assessment                                       |  |
| ► Valuation of Property Plant and Equipment and Investment Property | The Royal Institute of Chartered Surveyors (RICS), the body setting the standards for property valuations, issued guidance to valuers highlighting that the uncertain impact of Covid-19 on markets might cause a valuer to conclude that there is a material uncertainty over the valuations in place at the 31 March 2020. Caveats around this material uncertainty were included in the year-end valuation reports produced by the Authority's external valuer. |
| ▶ Disclosures on Going Concern                                      | Financial plans for 2020/21 and medium term financial plans required revision to take account of Covid-19. We considered the unpredictability of the current environment gave rise to a risk that the Authority would not appropriately disclose the key factors relating to going concern, underpinned by Management's assessment with particular reference to Covid-19.  |
| Impact on the scope of our audit                                    |  |
| ► Information Produced by the Entity (IPE)                          | We identified an increased risk around the completeness, accuracy, and appropriateness of information produced by the entity due to the inability of the audit team to verify original documents or re-run reports on-site from the Authority's systems because of remote working protocols. We undertook the following to address this risk:  |
|   | <ul> <li>Used the screen sharing function of Microsoft Teams to evidence re-running of reports used to generate the IPE<br/>we audited; and</li> </ul>   |
|   | ► Agree IPE to scanned documents or other system screenshots.  |
| ► Consultation requirements   | Additional EY consultation requirements were required concerning the impact on auditor reports.  |

# Executive Summary (cont'd)

The tables below set out the results and conclusions on the significant areas of the audit process.

| Area of Work  | Conclusion   |
|---|--|
| Opinion on the Authority's:   |  |
| ► Financial statements  | Unqualified – the financial statements give a true and fair view of the financial position of the Authority as at 31 March 2020 and of its expenditure and income for the year then ended. |
| ► Consistency of other information published with the financial statements            | Other information published within the Statement of Accounts was consistent with the financial statements.   |
| ► Concluding on the s arrangements for securing economy, efficiency and effectiveness | We concluded that the Authority had put in place proper arrangements to secure value for money in its use of resources.  |

| Area of Work  | Conclusion   |
|---|--|
| Reports by exception:   |  |
| ► Consistency of Governance Statement   | The Governance Statement was consistent with our understanding of the Authority. |
| ► Public interest report  | We had no matters to report in the public interest.                              |
| Written recommendations to the Authority, which<br>should be copied to the Secretary of State               | We had no matters to report.   |
| ▶ Other actions taken in relation to our responsibilities under the Local Audit and Accountability Act 2014 | We had no matters to report  |

| Area of Work   | Conclusion                   |
|--|------------------------------|
| Reporting to the National Audit Office (NAO) on our review of the Authority's Whole of Government Accounts return (WGA). | We had no matters to report. |

# Executive Summary (cont'd)

As a result of the above we have also:

| Area of Work  | Conclusion  |
|---|---|
| Issued a report to those charged with governance of<br>the Authority communicating significant findings<br>resulting from our audit.  | Our Audit Results Report was issued on 4 November 2020. |
| Issued a certificate that we have completed the audit in accordance with the requirements of the Local Audit and Accountability Act 2014 and the National Audit Office's 2015 Code of Audit Practice. | Our certificate was issued on 23 November 2020.         |

We would like to take this opportunity to thank the Authority's staff for their assistance during the course of our work and, in particular given the challenging priorities they faced as a result of their work in responding to the Covid-19 pandemic, their collaborative approach which enabled us to complete the 2019/20 audit by working remotely.

Mark Hodgson Associate Partner For and on behalf of Ernst & Young LLP



# Purpose and Responsibilities

## The Purpose of this Letter

The purpose of this Annual Audit Letter is to communicate to the Authority and external stakeholders, including members of the public, the key issues arising from our work, which we consider should be brought to the attention of the Authority.

We have already reported the detailed findings from our audit work in our 2019/20 Audit Results Report to the Audit & Risk Committee, representing those charged with governance. We do not repeat those detailed findings in this letter. The matters reported here are the most significant for the Authority.

#### Responsibilities of the Appointed Auditor

Our 2019/20 audit work has been undertaken in accordance with the Audit Plan that we issued on 7 February 2020 and is conducted in accordance with the National Audit Office's 2015 Code of Audit Practice, International Standards on Auditing (UK), and other guidance issued by the National Audit Office.

As auditors we are responsible for:

- ► Expressing an opinion:
  - ▶ On the 2019/20 financial statements; and
  - ▶ On the consistency of other information published with the financial statements.
- ▶ Forming a conclusion on the arrangements the Authority has to secure economy, efficiency and effectiveness in its use of resources.
- Reporting by exception:
  - ▶ If the Annual Governance Statement is misleading or not consistent with our understanding of the Authority;
  - Any significant matters that are in the public interest;
  - ▶ Any written recommendations to the Authority, which should be copied to the Secretary of State; and
  - ▶ If we have discharged our duties and responsibilities as established by the Local Audit and Accountability Act 2014 and Code of Audit Practice.

Alongside our work on the financial statements, we also review and report to the National Audit Office (NAO) on your Whole of Government Accounts return. The Authority is below the specified audit threshold of £500 million. Therefore, we did not perform any audit procedures on the return.

## Responsibilities of the Authority

The Authority is responsible for preparing and publishing its statement of accounts accompanied by an Annual Governance Statement (AGS). In the AGS, the Authority reports publicly each year on how far it complies with its own code of governance, including how it has monitored and evaluated the effectiveness of its governance arrangements in year, and any changes planned in the coming period.

The Authority is also responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.



## Financial Statement Audit

## **Key Issues**

The Authority's Statement of Accounts is an important tool for the Authority to show how it has used public money and how it can demonstrate its financial management and financial health. We audited the Authority's Statement of Accounts in line with the National Audit Office's 2015 Code of Audit Practice, International Standards on Auditing (UK), and other guidance issued by the National Audit Office and issued an unqualified audit report on the 23 November 2020.

Our detailed findings were reported to the 17 November 2020 Audit & Risk Committee. The key issues identified as part of our audit were as follows:

| Conclusion  |  |  |
|---|--|--|
| We did not identify any matters to report to the Authority.   |  |  |
| We did not identify any matters to report to the Authority.   |  |  |
| We did not identify and misstatements to report to the Authority.   |  |  |
| The Authority appropriately disclosed a material valuation uncertainty paragraph included by its valuer in their valuation report.  |  |  |
| Following the publication of the HM Treasury consultation on the remedy for the McCloud judgement in July 2020, together with updated assumptions for investment returns within the Norfolk Pension Fund, the Authority obtained a revised actuarial reports from the Pension Fund Actuary. This showed an increase in the Authority's pension fund liability of £12,000, for which the financial statements were adjusted. |  |  |
| The Authority assessed the impact of Covid-19 on its income, expenditure, cash and reserves position into 2020/21 and 2021/22 and made an appropriate disclosure in the statements.   |  |  |
|   |  |  |

Ref: EY-000092651-01

## Financial Statement Audit (cont'd)

#### Our application of materiality

When establishing our overall audit strategy, we determined a magnitude of uncorrected misstatements that we judged would be material for the financial statements as a whole.

| Item                 | Thresholds applied   |
|----------------------|--|
| Planning materiality | We determined planning materiality to be £0.186 million (2018/19: £0.176 million), which is 2% of gross expenditure on the provision of services reported in the accounts of £9.2 million. |
|                      | We consider gross expenditure on the provision of services to be one of the principal considerations for stakeholders in assessing the financial performance of the Authority.             |
| Reporting threshold  | We agreed with the Audit & Risk Committee that we would report to the Committee all audit differences in excess of £9,307 (2018/19: £8,800)  |

We also identified the following areas where misstatement at a level lower than our overall materiality level might influence the reader. For these areas we developed an audit strategy specific to these areas. The areas identified and audit strategy applied include:

- ► Remuneration disclosures including any severance payments, exit packages and termination benefits: We agreed all disclosures back to source data and approved amounts applying a reduced materiality level of £5,000 in line with bandings disclosed in the financial statements.
- ► Related party transactions: We tested the completeness of related party disclosures and the accuracy of all disclosures by checking back to supporting evidence applying a reduced materiality level equal to the reporting threshold.

We evaluate any uncorrected misstatements against both the quantitative measures of materiality discussed above and in light of other relevant qualitative considerations.

Section 4 **Value for Money** 

# Value for Money

We are required to consider whether the Authority has put in place 'proper arrangements' to secure economy, efficiency and effectiveness in its use of resources. This is known as our value for money conclusion.

Proper arrangements are defined by statutory guidance issued by the National Audit Office. They comprise your arrangements to:

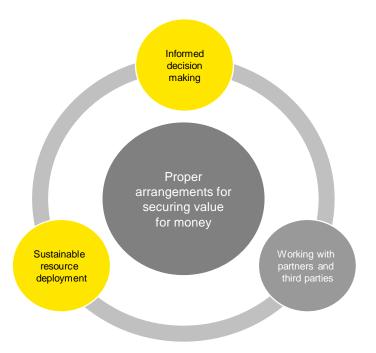
- ► Take informed decisions;
- ▶ Deploy resources in a sustainable manner; and
- Work with partners and other third parties.

On 16 April 2020 the National Audit Office published an update to auditor guidance in relation to the 2019/20 Value for Money assessment in the light of Covid-19. This clarified that in undertaking the 2019/20 Value for Money assessment auditors should consider Local Authorities' response to Covid-19 only as far as it relates to the 2019/20 financial year; only where clear evidence comes to the auditor's attention of a significant failure in arrangements as a result of Covid-19 during the financial year, would it be appropriate to recognise a significant risk in relation to the 2019/20 VFM arrangements conclusion.

We did not identify any significant risks in relation to these criteria.

We have performed the procedures outlined in our Audit Plan. We did not identify any significant weaknesses in the Authority's arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people.

We therefore issued an unqualified value for money conclusion on 23 November 2020.





# Other Reporting Issues

#### Whole of Government Accounts

We are required to perform the procedures specified by the National Audit Office on the accuracy of the consolidation pack prepared by the Authority for Whole of Government Accounts purposes. The Authority is below the specified audit threshold of £500 million.

Therefore, we were not required to perform any audit procedures on the consolidation pack.

#### **Annual Governance Statement**

We are required to consider the completeness of disclosures in the Authority's Annual Governance Statement, identify any inconsistencies with the other information of which we are aware from our work, and consider whether it is misleading.

We completed this work and did not identify any matters to report.

#### Report in the Public Interest

We have a duty under the Local Audit and Accountability Act 2014 to consider whether, in the public interest, to report on any matter that comes to our attention in the course of the audit in order for it to be considered by the Authority or brought to the attention of the public.

We did not identify any issues which required us to issue a report in the public interest.

#### Written Recommendations

We have a duty under the Local Audit and Accountability Act 2014 to designate any audit recommendation as one that requires the Authority to consider it at a public meeting and to decide what action to take in response.

We did not identify any issues which required us to issue a written recommendation.

### **Objections Received**

We did not receive any objections to the 2019/20 financial statements from members of the public.

#### Other Powers and Duties

We did not identify any issues during our audit that required us to use our additional powers under the Local Audit and Accountability Act 2014.

# Other Reporting Issues (cont'd)

### Independence

We communicated our assessment of independence in our Audit Results Report to the Audit & Risk Committee on 17 November 2020. In our professional judgement the firm is independent and the objectivity of the audit engagement partner and audit staff has not been compromised within the meaning regulatory and professional requirements.

#### **Control Themes and Observations**

As part of our work, we obtained an understanding of internal control sufficient to plan our audit and determine the nature, timing and extent of testing performed. Although our audit was not designed to express an opinion on the effectiveness of internal control, we are required to communicate to you significant deficiencies in internal control identified during our audit.

We have adopted a fully substantive audit approach and have therefore not tested the operation of controls.

Our audit did not identify any controls issues to bring to the attention of the Authority or the Audit & Risk Committee.



# Focused on your future

The NAO has a new Code of Audit Practice for 2020/21. The impact on the Authority is summarised in the table below.

## Authority responsibilities for value for money

The Authority is required to maintain an effective system of internal control that supports the achievement of its policies, aims and objectives while safeguarding and securing value for money from the public funds and other resources at its disposal.

As part of the material published with the financial statements, the Authority is required to bring together commentary on the governance framework and how this has operated during the period in a governance statement. In preparing the governance statement, the Authority tailors the content to reflect its own individual circumstances, consistent with the requirements of the relevant accounting and reporting framework and having regard to any guidance issued in support of that framework. This includes a requirement to provide commentary on arrangements for securing value for money from the use of resources.

## Auditor responsibilities under the new Code

Under the 2020 Code we are still required to consider whether the Authority has put in place 'proper arrangements' to secure economy, efficiency and effectiveness on its use of resources. However, there is no longer overall evaluation criterion which we need to conclude on. Instead the 2020 Code requires the auditor to design their work to provide them with sufficient assurance to enable them to report to the Authority a commentary against specified reporting criteria (see below) on the arrangements the Authority has in place to secure value for money through economic, efficient and effective use of its resources for the relevant period.

The specified reporting criteria are:

- Financial sustainability How the Authority plans and manages its resources to ensure it can continue to deliver its services.
- Governance How the Authority ensures that it makes informed decisions and properly manages its risks.
- Improving economy, efficiency and effectiveness How the Authority uses information about its costs and performance to improve the way it manages and delivers its services.

Continued

# Focused on your future

## Reporting on VFM

In addition to the commentary on arrangements, where we are not satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources the 2020 Code has the same requirement as the 2015 Code in that we should refer to this by exception in the audit report on the financial statements.

However, a new requirement under the 2020 Code is for us to include the commentary on arrangements in a new Auditor's Annual Report. The 2020 Code states that the commentary should be clear, readily understandable and highlight any issues we wish to draw to the Authority's attention or the wider public. This should include details of any recommendations arising from the audit and follow-up of recommendations issued previously, along with our view as to whether they have been implemented satisfactorily.

The Code of Practice on Local Authority Accounting in the United Kingdom introduces the application of new accounting standards in future years. The impact on the Authority is summarised in the table below.

| Standard          | Issue   | Impact   |
|-------------------|---|--|
| IFRS 16<br>Leases | It was proposed that IFRS 16 (Leases) would be applicable for Local Authority accounts from the 2021/22 financial year, deferred a year due to the impact of Covid-19.  Whilst the definition of a lease remains similar to the current leasing standard; IAS 17, for Local Authorities who lease a large number of assets the new standard will have a significant impact, with nearly all current leases being included on the balance sheet.  However in response to the ongoing pandemic and its pressures on Authority finance teams, the CIPFA LASAAC Local Authority Accounting Code Board has announced that the implementation of IFRS 16 in the Code of Practice on Local Authority Accounting in the UK (the Code) will be deferred until the 2022-23 financial year. This decision brings the Code in line with the decision by the Government's Financial Reporting Advisory Board to put back the effective date for the implementation of the standard to 1 April 2022.  CIPFA LASAAC has indicated that the deferral is limited to one year only and that | There are transitional arrangements within the standard and It is assumed this will be reflected in the 2021/22 Accounting Code of Practice for Local Authorities when published. CIPFA have issued some limited provisional information which begins to clarify what the impact on local authority accounting will be. Whether any accounting statutory overrides will be introduced to mitigate any impact remains an outstanding issue.  However, what is clear is that the Authority will need to undertake a detailed exercise to identify all of its leases and capture the relevant information for them. The Authority must therefore ensure that all lease arrangements are fully documented. |
|                   | there is no intention to grant any further extensions based on a lack of preparedness.  The announcement is available on CIPFA's website.   | 19   |



## **Audit Fees**

In the Audit Results Report we indicated that we had carried out additional work as a result of the impact of Covid-19 that necessitated an additional audit fee. We have now quantified this fee. We have discussed the proposed additional fee with the Chief Finance Officer. We will now seek formal approval from PSAA.

|   | Final Fee 2019/20 | Planned Fee<br>2019/20 | Scale Fee<br>2019/20 | Final Fee<br>2018/19 |
|---|-------------------|------------------------|----------------------|----------------------|
| Description   | £'s               | £'s                    | £'s                  | £'s                  |
| Total Audit Fee - Code work   | 10,736            | 10,736                 | 10,736               | 10,736               |
| Changes in work required to address professional and regulatory requirements and scope associated with risk   | 33,963            | 33,963                 |                      | N/A                  |
| Revised Proposed Scale Fee (see Note 1)   | 44,699            | 44,699                 | 10,736               | 10,736               |
| Additional work:  |                   |                        |                      |                      |
| <ul> <li>Assessment of Going Concern in light of Covid-19 including consultation<br/>process and documentation and the reassessment of materiality and<br/>identification of any further audit risks (including in relation to VFM)</li> </ul>                                    | 3,820             |                        |                      | N/A                  |
| <ul> <li>Increased Property, Plant and Equipment and Investment Property<br/>procedures to consider, challenge and respond to the basis of the<br/>valuation, including the RICS material uncertainty clause, including the<br/>use of specialists from EY Real Estate</li> </ul> | 1,172             |                        |                      | N/A                  |
| <ul> <li>Increased IAS 19 procedures to assess the impact of McCloud/Goodwin<br/>and revised asset valuations on the IAS 19 liability</li> </ul>  | 1,596             |                        |                      |                      |
| Total Audit Fee   | 51,287            |                        |                      | 10,736               |

Note 1 - For 2019/20, we have proposed an increase to the scale fee to reflect the increased level of audit work required which has been impacted by a range of factors, as detailed in our Audit Plan. Our proposed increase has been discussed with management and is with PSAA for determination.

## EY | Assurance | Tax | Transactions | Advisory

#### About EY

EY is a global leader in assurance, tax, transaction and advisory services. The insights and quality services we deliver help build trust and confidence in the capital markets and in economies the world over. We develop outstanding leaders who team to deliver on our promises to all of our stakeholders. In so doing, we play a critical role in building a better working world for our people, for our clients and for our communities.

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. For more information about our organization, please visit ey.com.

© 2018 EYGM Limited. All Rights Reserved.

ED None

EY-000070901-01 (UK) 07/18. CSG London.



This material has been prepared for general informational purposes only and is not intended to be relied upon as accounting, tax, or other professional advice. Please refer to your advisors for specific advice.

ey.com