

# Risk, Audit and Governance Committee

## Agenda 23 July 2025

10.00am

Yare House, 62-64 Thorpe Road, Norwich, NR1 1RY

John Packman, Chief Executive – Wednesday, 16 July 2025

Under the Openness of Local Government Bodies Regulations (2014), filming, photographing and making an audio recording of public meetings is permitted. These activities however, must not disrupt the meeting. Further details can be found on the [Filming, photography and recording of public meetings](#) page.

### Introduction

1. To receive apologies for absence
2. To receive declaration of interest (see [Appendix 1](#) to the Agenda for guidance on your participation having declared an interest in the relevant agenda item)
3. To note whether any items have been proposed as matters of urgent business
4. **To receive and confirm the minutes of the Risk, Audit and Governance Committee meeting held on 11 February 2025** (Pages 4-11)

### Financial direction

5. **Draft Statement of Accounts 2024/25** (Pages 12-103)  
Report by Senior Accountant
6. **Investment Strategy and Performance Annual Report 2024/25** (Pages 104-106)  
Report by Director of Finance

### Audit and Governance

7. **Internal Audit Annual Report and Opinion 2024/25** (Pages 107-132)  
Report by Head of Internal Audit
8. **Internal Audit Strategic and Annual Plans 2025/26** (Pages 133-159)  
Report by Head of Internal Audit
9. **External Audit** (Pages 160-229)  
Report by Ernst & Young External Auditor

10. **Annual Governance Statement 2024/25 and Code of Corporate Governance 2025**  
(Pages 230-263)  
Report by Head of Governance
11. **Risk Management Policy** (Pages 264-291)  
Report by Head of Governance
12. **Corporate Risk Register** (Pages 292-307)  
Report by Head of Governance
13. **Implementation of internal audit recommendations: summary of progress**  
(Pages 308-321)  
Report by Senior Accountant

## Other matters

14. Other items of business  
Items of business which the chairman decides should be considered as a matter of urgency pursuant to Section 100B (4)(b) of the Local Government Act 1972
15. To answer any formal questions of which due notice has been given
16. **To note the date of the next meeting – Tuesday 25 November 2025 at 10.00am at Yare House, 62-64 Thorpe Road, Norwich**

For further information about this meeting please contact the [Governance team](#)

# Appendix 1 – Extract from the Local Government Association Model Councillor Code of Conduct

