

**Consolidated Income and Expenditure:
1 April to 31 December 2016 Actual and 2016/17 Forecast Outturn**
Report by Head of Finance

Summary: This report provides the Committee with details of the actual income and expenditure for the nine month period to 31 December 2016, and provides a forecast of the projected expenditure at the end of the financial year (31 March 2017). The second part of the report provides the draft valuation results from the triennial valuation.

Recommendation: That the report be noted.

1 Introduction

- 1.1 This financial monitoring report summarises details of the forecast outturn and actual expenditure for both National Park and Navigation.

2 Overview of Actual Income and Expenditure

Table 1 – Actual Consolidated I&E by Directorate to 31 December 2016

	Profiled Latest Available Budget	Actual Income and Expenditure	Actual Variance
Income	(5,539,684)	(5,511,287)	- 28,397
Operations	2,676,562	2,503,358	+ 173,204
Planning and Resources	2,196,513	2,012,081	+184,433
Chief Executive	343,040	349,888	- 6,848
Projects, Corporate Items and Contributions from Earmarked Reserves	(219,030)	(178,599)	- 40,432
Net (Surplus) / Deficit	(542,598)	(824,558)	+ 281,960

- 2.1 Core navigation income is behind of the profiled budget at the end of month nine. The overall position as at 31 December 2016 is a favourable variance of £281,960 or 51.96% difference from the profiled LAB. This is principally due to:

- An overall adverse variance of £30,817 within toll income:
 - Hire Craft Tolls £25,158 below the profiled budget.

- Private Craft Tolls £3,314 above the profiled budget.
- A favourable variance within Operations budgets relating to:
 - Water Management is under profiled budget by £23,654 due to timing differences on the Hickling project.
 - Practical Maintenance is under the profiled budget by £99,816 due to timing differences on the Cockshoot re-piling.
 - Safety is under profiled budget by £10,320 due to delays in a vehicle replacement.
 - Asset Management is under profiled budget by £14,077 due to additional income being received.
 - Premises is under profiled budget by £14,081 due to timing differences.
- A favourable variance within Planning and Resources budgets relating to:
 - Strategy and Projects is under profiled budget by £90,388 due to timing differences on the Local Plan and the Landscape Architect. Additional income has also been received from the Catchment Partnership and Tesco has also been received. It is proposed to set up an earmarked reserve at year end for any unspent funds instead of applying for carry forwards. This income is ring fenced and cannot be spent on other areas.
 - Project Funding is under profiled budget by £44,756 due to the difficulties of profiling the project pot budget because of the uncertain nature of when projects will be submitted and spent.
 - Heritage Lottery Fund (Landscape Partnership) is above profiled budget by £10,161 due to income being slightly behind profile. This has been offset by lower expenditure.
 - Communications is behind profiled budget by £17,820 due to additional income being received from the Tesco bags of help and a contribution to the website. There is also small timing difference on the website work.
 - ICT is behind profiled budget by £16,424 due to savings on the photocopier lease and timing differences.
 - Planning and Resources Management and Administration is under profiled budget by £14,470 due to the new franking machine contract which has come in cheaper and other small scale savings. Additional income has also been received.

2.2 The charts at Appendix 1 provide a visual overview of actual income and expenditure compared with both the original budget and the LAB.

3 Latest Available Budget

3.1 The Authority's income and expenditure is being monitored against a latest available budget (LAB) in 2016/17. The LAB is based on the original budget for the year, with adjustments for known and approved budget changes such as carry-forwards and budget virements. Details of the movements from the original budget are set out in Appendix 2.

Table 2 – Adjustments to Consolidated LAB

	Ref	£
Original budget 2016/17 – deficit	Item 12 18/03/16 (BA)	10,347
Approved budget carry-forwards	Item 13 13/05/16 (BA)	26,031
LAB at 31 December 2016 – deficit		36,378

3.2 Taking account of the budget adjustments, the LAB therefore provides for a consolidated deficit of £36,378 in 2016/17 as at 31 December 2016.

4 Overview of Forecast Outturn 2016/17

4.1 Budget holders have been asked to comment on the expected expenditure at the end of the financial year in respect of all the budget lines for which they are responsible. These forecast outturn figures should be seen as estimates and they will be refined and clarified through the financial year.

4.2 As at the end of December 2016, the forecast outturn indicates:

- The total forecast income is £6,346,106, or £27,535 behind the LAB
- Total expenditure is forecast to be £6,335,984
- The resulting surplus for the year is forecast to be £10,122

4.3 The forecast outturn expenditure takes account of adjustments to the LAB and in addition reflects the changes shown in Table 3. The forecast surplus represents a favourable variance of £46,500 against the LAB.

Table 3 – Adjustments to Forecast Outturn

Item	£
Forecast outturn deficit per LAB	36,378
Previously reported adjustments 27 September 2016	(24,283)
Increase to Hire Craft Income	(3,582)
Decrease to Private Craft Income	6,120
Increase to Vessel and Equipment Income	(500)
Increase to Practical Maintenance Expenditure for Dingy Park works	2,200
Increase to Asset Management Income	(7,100)
Increase in Operations Management Income for staff recharges	(2,000)
Decrease to Project Pot Expenditure	(5,500)
Increase to Insurance Expenditure for additions to policy in year for the new launch, wherry and change in rates of Insurance Premium Tax	9,000

Decrease to Collection of Toll Expenditure following refund for faulty toll plaques	(4,000)
Decrease to Yare House Expenditure for rent initiative	(12,855)
Increase to Planning and Resources Income for staff recharges	(13,500)
Decrease in Planning and Resources Expenditure	(8,000)
Increase to Legal Expenditure	17,500
Forecast outturn surplus as at 31 December 2016	(10,122)

- 4.4 The main reason for the difference between the forecast outturn and the LAB is the change in predictions for navigation toll income and interest. There is also additional income predicted for planning and operations and a number of smaller savings within other budgets.

5 Reserves

Table 4 – Consolidated Earmarked Reserves

	Balance at 1 April 2016	In-year movements	Current reserve balance
	£	£	£
Property	(360,603)	(77,500)	(438,103)
Plant, Vessels and Equipment	(302,225)	10,187	(292,038)
Premises	(201,675)	(9,249)	(210,924)
Planning Delivery Grant	(290,865)	118,051	(172,814)
Upper Thurne Enhancement	(56,552)	(20,787)	(77,338)
Section 106	(76,469)	(31,972)	(108,440)
Heritage Lottery Fund	(55,956)	869	(55,087)
Total	(1,344,343)	(10,401)	(1,354,744)

- 5.1 £691,441 of the current reserve balance relates to navigation reserves.

6 Summary

- 6.1 The current forecast outturn position for the year suggests a surplus of £24,924 for the national park side and a deficit of £14,802 on navigation resulting in an overall surplus of £10,122 within the consolidated budget, which would indicate a general fund reserve balance of approximately £1,069,000 and a navigation reserve balance of approximately £318,000 at the end of 2016/17 before any transfers for interest. This will mean that the navigation reserve will be slightly above the recommended level of 10% of net expenditure during 2016/17.

7 Draft Pension Triennial Valuation Results 2016

- 7.1 The Authority participates in the Norfolk Pension Fund which is part of the Local Government Pension Scheme (LGPS). The Fund is subject to a triennial valuation regime, with the last valuation having been conducted in 2013. The purpose of the valuation is to:
- calculate the funding position of individual employers within the fund; and
 - determine the contributions to be paid by employers from 1 April 2017 to 31 March 2020.
- 7.2 Members should note that the valuation figures are draft at this stage and final figures will be published by 31 March 2017. However, the Fund does not currently anticipate any changes from the draft figures.
- 7.3 Details of the actuary's valuation process, definitions and assumptions are set out in appendix 3. The draft results for the Broads Authority are set out in appendix 4.
- 7.4 In particular, section 3 of appendix 4 sets out the valuation results for the Authority including a reconciliation of the movement in the Authority's deficit in the Fund. This has decreased from £2,862k in the 2013 valuation to £2,115k at 31 March 2016. This in turn has meant that the level of funding has increased from 85% to 91%, and the Authority remains above average in terms of the funding levels compared against the whole fund (80%).
- 7.5 Based on the draft 2016 valuation, the proposed employer contribution rates for 2017/18 to 2019/20 are 18.4% (this represents an increase of 3.4% from the 2013 valuation of 15%). The lump-sum deficit contributions have decreased and are set out below.

Table 5 – Annual lump-sum pension deficit contribution

Year	Lump-sum payment £
2016/17	137,000
2017/18	60,000
2018/19	76,000
2019/20	93,000

- 7.6 The fund experience between the valuations has been mainly been positive due to a number of factors which include: lower than expected pay growth, fewer ill health retirements and a lower take up of the 50:50 scheme. The increase to staff contributions and the annual lump-sum payment are broadly in line with previous estimates and have been taken account of in the Authority's budget and financial strategy. The "target" annual lump-sum payment is designed to eliminate the Authority's deficit over a 20 year time frame and is calculated by the actuary. The Authority is considered as a low risk member of the Fund, which means that the deficit is recovered over a

longer period and a stabilisation mechanism applied to limit the employer contribution rate variations to a maximum annual movement of +/- 0.5% of pay, so there is no risk of an increase to the full annual contribution in the short term.

- 7.7 The Fund is also required to produce a Funding Strategy Statement (FSS) which is a summary of the Fund's approach to funding its liabilities. The FSS is currently undergoing its final legal review prior to publication and is due to be published the week commencing 30 January 2017. The FSS relates to all employers in the Fund and will be subject to consultation. Copies will be provided at the meeting for members to comment.

Background papers: None

Author: Emma Krelle
Date of report: 27 January 2017

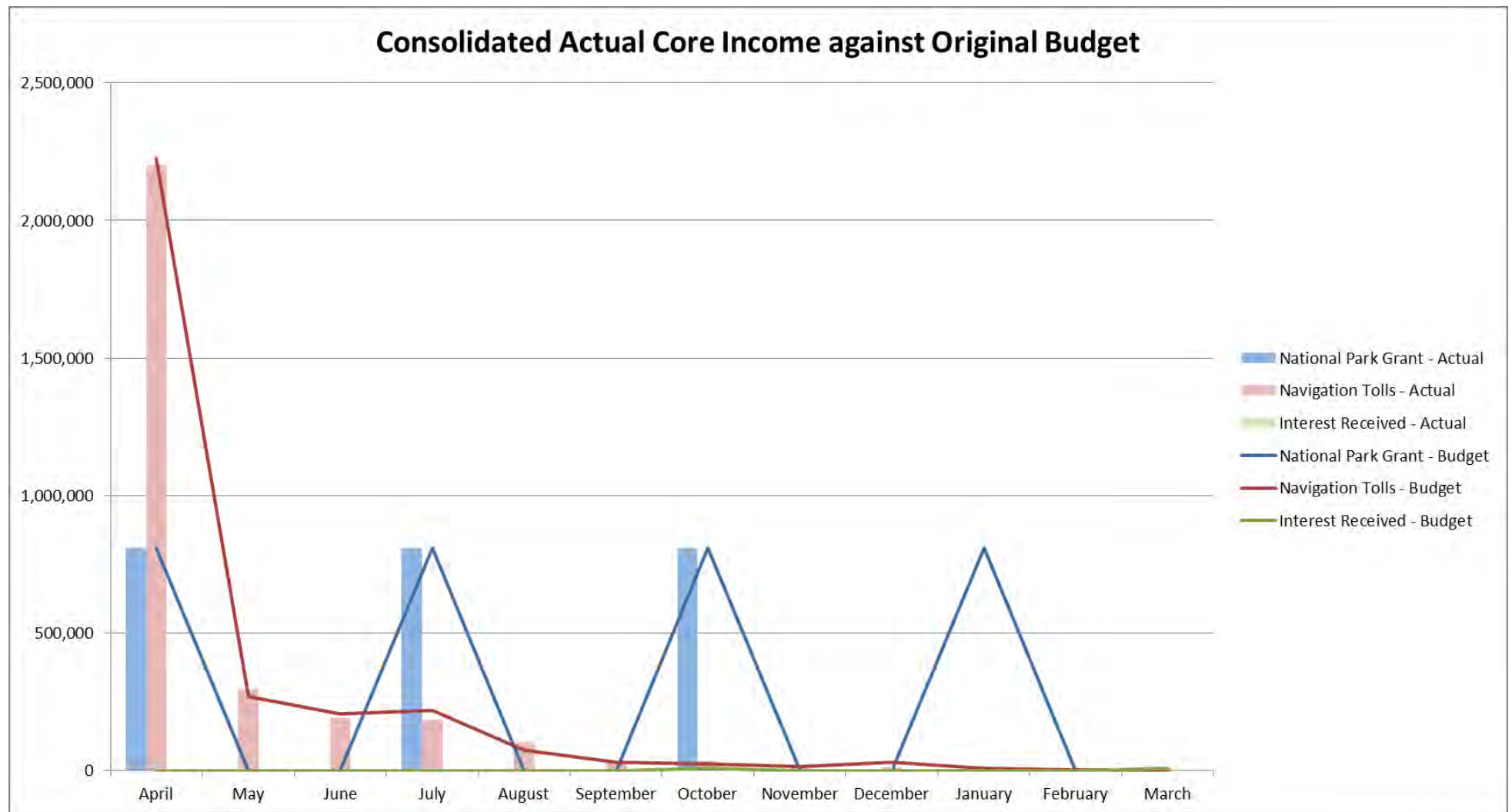
Broads Plan Objectives: None

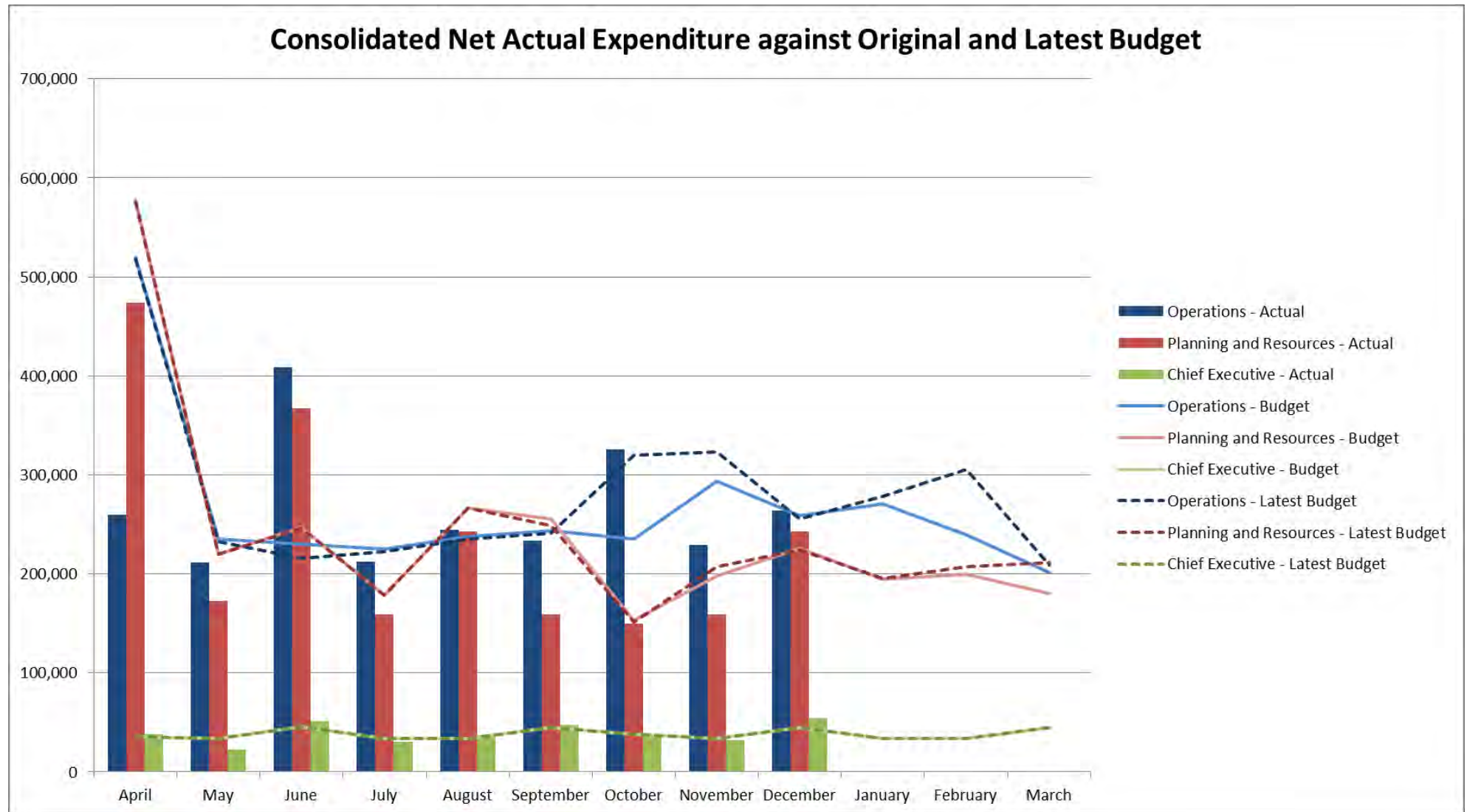
Appendices: APPENDIX 1 – Consolidated Actual Income and Expenditure Charts to 31 December 2016

APPENDIX 2: Financial Monitor: Consolidated Income and Expenditure 2016/17

APPENDIX 3 – Draft Norfolk Pension Fund Employer Results Report

APPENDIX 4 – Draft Valuation Results – Broads Authority





To 31 December 2016

Budget Holder

(All)

Row Labels	Values				
	Original Budget (Consolidated)	Budget Adjustments (Consolidated)	Latest Available Budget (Consolidated)	Forecast Outturn (Consolidated)	Forecast Outturn Variance (Consolidated)
Income	(6,373,641)		(6,373,641)	(6,346,106)	-27,535
National Park Grant	(3,243,802)		(3,243,802)	(3,243,802)	0
Income	(3,243,802)		(3,243,802)	(3,243,802)	0
Hire Craft Tolls	(1,079,000)		(1,079,000)	(1,053,842)	-25,158
Income	(1,079,000)		(1,079,000)	(1,053,842)	-25,158
Private Craft Tolls	(1,972,000)		(1,972,000)	(1,974,623)	2,623
Income	(1,972,000)		(1,972,000)	(1,974,623)	2,623
Short Visit Tolls	(40,089)		(40,089)	(40,089)	0
Income	(40,089)		(40,089)	(40,089)	0
Other Toll Income	(18,750)		(18,750)	(18,750)	0
Income	(18,750)		(18,750)	(18,750)	0
Interest	(20,000)		(20,000)	(15,000)	-5,000
Income	(20,000)		(20,000)	(15,000)	-5,000
Operations	3,347,498	163,430	3,510,928	3,476,453	34,475
Construction and Maintenance Salaries	1,122,050	0	1,122,050	1,122,050	0
Salaries	1,122,050	0	1,122,050	1,122,050	0
Expenditure			0		0
Equipment, Vehicles & Vessels	419,833	166,000	585,833	564,588	21,245
Income	0		0	(500)	500
Expenditure	419,833	166,000	585,833	565,088	20,745
Water Management	147,500		147,500	141,000	6,500
Income	0		0	(16,500)	16,500
Expenditure	147,500		147,500	157,500	-10,000
Land Management	(38,000)		(38,000)	(38,000)	0
Income	(95,000)		(95,000)	(95,000)	0
Expenditure	57,000		57,000	57,000	0

Row Labels	Original Budget (Consolidated)	Budget Adjustments (Consolidated)	Latest Available Budget (Consolidated)	Forecast Outturn (Consolidated)	Forecast Outturn Variance (Consolidated)
Practical Maintenance	419,200		419,200	419,900	-700
Income	(9,000)		(9,000)	(10,500)	1,500
Expenditure	428,200		428,200	430,400	-2,200
Ranger Services	721,315		721,315	721,315	0
Income	(47,000)		(47,000)	(47,000)	0
Salaries	596,860		596,860	596,860	0
Expenditure	171,455		171,455	171,455	0
Pension Payments			0		0
Safety	125,600		125,600	123,650	1,950
Income	(9,000)		(9,000)	(1,000)	-8,000
Salaries	59,600		59,600	62,000	-2,400
Expenditure	75,000		75,000	62,650	12,350
Asset Management	151,280	2,880	154,160	150,680	3,480
Income	(1,000)		(1,000)	(8,100)	7,100
Salaries	41,530	2,880	44,410	48,030	-3,620
Expenditure	110,750		110,750	110,750	0
Premises	152,170		152,170	152,170	0
Income	(20,000)		(20,000)	(20,000)	0
Expenditure	172,170		172,170	172,170	0
Operations Management and Administration	126,550	(5,450)	121,100	119,100	2,000
Income	0		0	(2,000)	2,000
Salaries	114,050	(5,450)	108,600	108,600	0
Expenditure	12,500		12,500	12,500	0
Planning and Resources	2,738,835	38,159	2,776,995	2,745,540	31,455
Development Management	249,550	6,710	256,260	259,610	-3,350
Income	(60,000)		(60,000)	(80,000)	20,000
Salaries	284,550	6,710	291,260	291,260	0
Expenditure	25,000		25,000	48,350	-23,350
Pension Payments			0		0
Strategy and Projects Salaries	286,990	(4,140)	282,850	282,850	0
Income	(3,500)		(3,500)	(3,500)	0

Row Labels	Original Budget (Consolidated)	Budget Adjustments (Consolidated)	Latest Available Budget (Consolidated)	Forecast Outturn (Consolidated)	Forecast Outturn Variance (Consolidated)
Salaries	202,490	(4,140)	198,350	198,350	0
Expenditure	88,000		88,000	88,000	0
Biodiversity Strategy	10,000	600	10,600	10,600	0
Income			0		0
Expenditure	10,000	600	10,600	10,600	0
Strategy and Projects	113,030	24,989	138,019	138,019	0
Income			0		0
Salaries	76,530		76,530	76,530	0
Expenditure	36,500	24,989	61,489	61,489	0
Waterways and Recreation Strategy	144,460		144,460	144,460	0
Salaries	69,960		69,960	69,960	0
Expenditure	74,500		74,500	74,500	0
Project Funding	105,500		105,500	100,000	5,500
Income	(19,000)		(19,000)	(19,000)	0
Expenditure	124,500		124,500	119,000	5,500
Pension Payments			0		0
Partnerships / HLF	50,000		50,000	50,000	0
Income	(231,846)		(231,846)	(231,846)	0
Salaries	48,960		48,960	48,960	0
Expenditure	232,886		232,886	232,886	0
Volunteers	66,620		66,620	66,620	0
Income	(1,000)		(1,000)	(1,000)	0
Salaries	47,620		47,620	47,620	0
Expenditure	20,000		20,000	20,000	0
Finance and Insurance	337,750		337,750	348,500	-10,750
Income			0		0
Salaries	137,750		137,750	139,500	-1,750
Expenditure	200,000		200,000	209,000	-9,000
Communications	268,250	23,700	291,950	291,950	0
Income			0		0
Salaries	188,750		188,750	188,750	0

Row Labels	Original Budget (Consolidated)	Budget Adjustments (Consolidated)	Latest Available Budget (Consolidated)	Forecast Outturn (Consolidated)	Forecast Outturn Variance (Consolidated)
Expenditure	79,500	23,700	103,200	103,200	0
Visitor Centres and Yacht Stations	214,930		214,930	214,930	0
Income	(232,500)		(232,500)	(232,500)	0
Salaries	315,430		315,430	315,430	0
Expenditure	132,000		132,000	132,000	0
Collection of Tolls	122,230		122,230	118,230	4,000
Salaries	109,530		109,530	109,530	0
Expenditure	12,700		12,700	8,700	4,000
ICT	300,117	(13,700)	286,417	278,217	8,200
Salaries	143,730		143,730	143,730	0
Expenditure	156,387	(13,700)	142,687	134,487	8,200
Premises - Head Office	254,548		254,548	241,693	12,855
Expenditure	254,548		254,548	241,693	12,855
Planning and Resources Management and Administration	214,860		214,860	199,860	15,000
Income	0		0	(7,000)	7,000
Salaries	133,660		133,660	133,660	0
Expenditure	81,200		81,200	73,200	8,000
Chief Executive	454,630	442	455,072	458,572	-3,500
Human Resources	117,730	442	118,172	119,542	-1,370
Income			0		0
Salaries	58,230		58,230	59,600	-1,370
Expenditure	59,500	442	59,942	59,942	0
Legal	109,970		109,970	114,400	-4,430
Income	0		0	(2,500)	2,500
Salaries	49,970		49,970	36,900	13,070
Expenditure	60,000		60,000	80,000	-20,000
Governance	123,290		123,290	120,990	2,300
Salaries	69,090		69,090	69,090	0
Expenditure	54,200		54,200	51,900	2,300
Chief Executive	103,640		103,640	103,640	0
Salaries	103,640		103,640	103,640	0

Row Labels	Original Budget (Consolidated)	Budget Adjustments (Consolidated)	Latest Available Budget (Consolidated)	Forecast Outturn (Consolidated)	Forecast Outturn Variance (Consolidated)
Expenditure			0		0
Projects and Corporate Items	137,000		137,000	137,000	0
Corporate Items	137,000		137,000	137,000	0
Pension Payments	137,000		137,000	137,000	0
Contributions from Earmarked Reserves	(293,975)	(176,000)	(469,975)	(481,580)	11,605
Earmarked Reserves	(293,975)	(176,000)	(469,975)	(481,580)	11,605
Expenditure	(293,975)	(176,000)	(469,975)	(481,580)	11,605
Grand Total	10,347	26,031	36,378	(10,122)	46,500

Norfolk Pension Fund

Employer Results Report:
Valuation as at 31 March 2016



Gemma Sefton FFA



Robert Bilton FFA

Fellows of the Institute and Faculty of Actuaries

For and on behalf of Hymans Robertson LLP

21 November 2016

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1 Introduction

A formal valuation of the Norfolk Pension Fund (“the Fund”) is currently underway. This report is addressed to Norfolk County Council as Administering Authority to the Fund to communicate the results of the 2016 valuation at an individual employer level.

Many employers participate in the Fund which is one part of the Local Government Pension Scheme (LGPS).

This report has been prepared to accompany the Results Schedules for each individual employer in the Fund. The Results Schedule sets out each employer’s valuation results.

Given the purpose of this report and the accompanying Results Schedules we are content that both elements can be shared with the employer to which they apply for information purposes only. Neither the schedule nor report should be shared with any further third party without our prior written consent.

Also, as the purpose is to provide employer information and explanation, “you” and “your” relate to each individual employer in the Fund throughout the report.

This is a component report of the final aggregate valuation report.

The following Technical Actuarial Standards¹ are applicable in relation to this report and have been complied with where material:

- TAS R – Reporting;
- TAS D – Data;
- TAS M – Modelling; and
- Pensions TAS.

A glossary is contained as Appendix A: please refer to this if you are unfamiliar with any of the terms used in this covering report or the Results Schedule.

¹ Technical Actuarial Standards (TASs) are issued by the Financial Reporting Council (FRC) and set standards for certain items of actuarial work, including the information and advice contained in this report.

What is a formal valuation?

A formal valuation has two main purposes:

- To calculate the value of the total liabilities you have within the Fund in relation to the assets you hold. This is your funding position.
- To determine the contributions you will pay to the Fund from 1 April 2017 to 31 March 2020.

This report is intended to help you, as an employer within the Fund, to understand what your funding position means, how it can change and how this will impact on the contributions you pay to the Fund.

2 Your funding position

What is your funding position?

The 'Employer valuation results' (or 'Pool valuation results') table in Section 3 of the Results Schedule sets out your funding position as at 31 March 2016. Your funding position as at 31 March 2013 (or the date you joined the Fund, if you are a new employer since 31 March 2013) has also been included for comparative purposes.

- **Past service liabilities:** this is the value that has been placed on the benefits **built up to date** for your employees and ex-employees. The value of these liabilities is dependent on the financial and demographic assumptions used to calculate these liabilities. For details of the specific assumptions used please refer to Section 2 in your Results Schedule.
- **Asset share:** this is the market value of the share of the Fund's assets that have been allocated to you. The Fund Actuary uses a cashflow approach to apportion assets to individual employers by allowing for employer specific cash flows and investment returns achieved by the Fund since the previous formal valuation (or date of joining if later).
- **Surplus/deficit:** this is the difference between the assets you have and the past service liabilities you are responsible for. If you have more assets than liabilities you have a surplus. If you have fewer assets than liabilities then you have a deficit.

The Fund Actuary also provides some information on the changes in your surplus/deficit in the analysis of surplus table using the valuation data provided. The items that can be tracked using this analysis of surplus approach are set out in Appendix C. Note there are significant limitations and approximations made in this reconciliation and, as such, it is provided as a guide only.

- **Funding level:** this is the ratio of your share of the Fund's assets to your past service liabilities. The contributions determined by the Fund Actuary will aim to result in a 100% funding level over an agreed period (the "time horizon").

What will affect your funding position?

Data

A summary of the membership data as supplied to the Fund Actuary is summarised in Section 1 of the Results Schedule. This includes various membership statistics, membership movements since the previous formal valuation (or date of joining) and the key cashflows used to calculate your assets. It is your responsibility to ensure the Fund holds correct data in respect of your current and ex-employees. Incorrect data may impact on your formal valuation results and subsequently the contributions you pay to the Fund.

Actuarial assumptions

To enable the Fund Actuary to calculate the value of your assets and liabilities, a number of financial and demographic assumptions are made. These assumptions are agreed between the Fund Actuary and the Administering Authority and are set out in the Fund's Funding Strategy Statement ("FSS").

The main assumptions are set out in Section 2 of the Results Schedule.

Further detail on the assumptions is set out in Appendix B.

Experience since the last formal valuation

Your funding position will be affected by the experience of the Fund and your membership over the last 3 years (or date of joining if more recent). This is set out in Section 3 of the Results Schedule in the table titled 'Reconciliation of surplus/deficit'. This is explained in Appendix C.

What can you do in the future to improve your funding position?

There are some elements of membership experience that employers can control. These are:

- The contributions you pay to the Fund: any contributions you make to the Fund (above the cost of the benefits that are being earned by your employees) will decrease any deficit you have. You will also receive investment returns on any contributions you make.
- Salary increases: the pensionable salary increases awarded to your employees affect the pension received by them in retirement. If you

intend to award higher salary increases than have been allowed for in the 2016 valuation assumptions, you should inform the Administering Authority as soon as possible.

You will find it helpful to speak with the Administering Authority regularly if you are concerned about your funding position or future pension costs. It may be possible to provide an indication of your funding position between formal valuation dates to allow you to monitor how your pension's obligations are changing.

3 The contributions employers pay to the Fund

How are employer valuation contributions calculated?

Employer contributions are calculated using a three step process:

1. Identifying what the employer's funding target should be e.g. achieving a funding level of 100% on an ongoing or cessation basis.
2. Deciding how long it should take for an employer to reach this funding target (the "time horizon").
3. The likelihood that the contribution rate will result in the employer reaching the funding target within the time horizon (the 'likelihood of success'). E.g. 66%, 75% etc. The likelihood has been agreed with the Administering Authority and is dependent on each employer's own circumstances.

Employer contributions are normally made up of two elements:

- a) the estimated cost of future benefits being built up from year to year, referred to as the "*primary rate*". This was previously referred to as Future Service Rate; plus
- b) the contributions required to repair an employer's deficit (surplus), referred to as the "*secondary rate*". This was previously referred to as Deficit Recovery Contributions.

The primary rate will depend on a variety of different factors, including the profile of your membership. For example, the rate is higher for older members as there is less time to earn investment returns before the member's pension comes into payment.

The methodology for calculating the primary rate relates to the basis of your participation within the Fund. For example, whether you are open or closed to

new entrants. A closed employer will have a higher rate as we must allow for the consequent gradual ageing of the workforce.

There is no guarantee that the amount you pay for the primary rate will be sufficient to meet the cost of the benefits that accrue. Similarly, there is no guarantee that the secondary rate will return you to being fully funded at the end of your time horizon. This is because the actual cost of benefits to be paid to members now and in the future is uncertain and will not be known until the last payment is made to the last member.

The Fund Actuary makes assumptions about the future (e.g. investment returns, inflation) in order to assess an appropriate contribution rate but these assumptions are unlikely to be borne out in practice each and every year in the future. Therefore there is an element of risk in any contribution rate set. The lower the likelihood of success, the higher the risk that the contribution rate is insufficient due to the future being worse than expected (e.g. poor investment returns, high inflation).

The likelihood of success is displayed in Section 4 of your Results Schedule.

The contributions you are being asked to pay are set out in Section 4 of the Results Schedule. These may be different from the valuation contributions described as above. The reasons for any differences are discussed below.

What contributions do employers have to pay?

The method used to set the actual contribution rate for you will depend on what type of organisation you are and the nature of your participation in the Fund. Details of how employers are categorised are set out in the Funding Strategy Statement. One of the methods detailed below will apply to you.

1. Stabilisation: also referred to as a 'stabilisation overlay', is a mechanism that allows contribution rate changes to be limited and may apply to some employers in the Fund. Please refer to the Funding Strategy Statement for further details on the employers that the Administering Authority have permitted to adopt a "stabilised" contribution strategy

2. Risk based contributions: for employers who are not permitted to stabilise, the rate payable will depend on the three step process as detailed above.

Additionally, the Fund may permit changes in contributions to be phased in over a number of years.

The contributions you are asked for and as set out in the Fund's Rates and Adjustment Certificate are a minimum. Any additional contributions you pay to the Fund will have a positive impact on your funding position. The Rates and Adjustments Certificate must be published by 31 March 2017 and applies for the period 1 April 2017 until 31 March 2020.

Further details regarding the calculation of risk based contribution rates and the projection of future market conditions are available on request.

How long do employers have to reach their funding target?

Contribution rates are determined which aim to restore each employer to a 100% funded position at the end of an appropriate time horizon. This is set out in the Fund's Funding Strategy Statement and varies depending on your circumstances.

The "Valuation contribution rate results" shown in Section 4 of the Results Schedule will show the time horizon which applies to you.

What if the employer is part of a pool?

If you participate within a pool, all employers in the pool will be asked to pay the same contributions. These contributions may be more or less than you would have paid if you were an individual employer in the Fund.

What if an employer is planning to leave the Fund?

If you leave the Fund, a "cessation valuation" will be carried out at the date of leaving. It will determine whether you have a surplus or deficit, where any deficit will have to be repaid to the Fund. The cessation payment can be a significant figure and we strongly recommend that you contact the Fund if you believe your participation in the Fund may end in future for any reason. Where the Fund has forward notice of a planned exit, the Fund is able to target the repayment of the cessation deficit over time and minimise the risk of the Fund

requiring, and you have to make, a single large payment. Please refer to the Funding Strategy Statement for details on how a cessation valuation would be carried out.

If you are planning to leave the Fund soon, you may wish to ask the Fund for an indication of any cessation payment you will be asked to make.

Appendix A – Glossary

Actuarial assumptions / basis	The combined set of assumptions made by the actuary, regarding the future, to calculate the value of liabilities . The main assumptions will relate to the financial assumptions such as discount rate , salary growth, pension increases and demographic assumptions such as longevity. More prudent assumptions will give a higher liability value, whereas more optimistic assumptions will give a lower value.		
Administering Authority	The council with statutory responsibility for running the Fund, in effect the Fund's "trustees".	Employer	An individual participating body in the Fund, which employs (or used to employ) members of the Fund. Normally the assets and liabilities values for each employer are individually tracked, together with its primary rate at each valuation .
Deficit	The shortfall between the assets value and the liabilities value. This relates to assets and liabilities built up to date, and ignores the future build-up of pension (which in effect is assumed to be met by future contributions).	Financial assumptions	The main financial assumptions are the discount rate (assumed investment return), the salary increase assumption and the pension increase assumption.
Demographic assumptions	These assumptions determine when a benefit is paid. The main demographic assumption is the mortality assumption, which determines how long benefits are paid for. The baseline mortality assumption is the current estimate of mortality rates based on observed data (likelihood of death each year). Other examples of demographic assumptions are the number of employees that leave the Fund and the number of employees that retire with ill-health benefits	Funding level/position	The ratio of assets value to liabilities value. The ideal position is 100%. If it is less than 100% then you have a deficit; if it is more than 100% then you have a surplus.
Discount rate	The annual rate at which future assumed cashflows (in and out of the Fund) are discounted to the present day. This is necessary to provide a liabilities value which is consistent with the present day value of the assets, to calculate the deficit . A lower discount rate gives a higher	Liabilities	The actuarially calculated present value of all pension entitlements of all members of the Fund, built up to date. This is compared with the present market value of Fund assets to derive the deficit . It is calculated on a chosen set of actuarial assumptions .
		LGPS	The Local Government Pension Scheme, a public sector pension arrangement put in place via Government Regulations, for workers in local government. These Regulations also dictate eligibility (particularly for Scheduled Bodies), members' contribution rates, benefit calculations and certain governance requirements. The LGPS is divided into 101 Funds which map the UK. Each LGPS Fund is autonomous to the extent not dictated by Regulations, e.g. regarding investment strategy, employer contributions and choice of advisers.

Members	The individuals who have built up (and may still be building up) entitlement in the Fund. They are divided into actives (current employee members), deferreds (ex-employees who have not yet retired) and pensioners (ex-employees who have now retired, and dependants of deceased ex-employees).	Stabilisation	Any method used to smooth out changes in employer contributions from one year to the next. This is very broadly required by the LGPS Regulations, but in practice is particularly employed for large stable employers in the Fund. Different methods may involve: risk-based modelling of future market movements; longer deficit recovery periods; higher discount rates; phasing of changes in rates or some combination of these.
Pooling	Employers may be grouped together for the purpose of calculating contribution rates, so that their combined membership and asset shares are used to calculate a single contribution rate applicable to all employers in the pool. A pool may still require each individual employer to ultimately pay for its own share of deficit , or (if formally agreed) it may allow deficits to be passed from one employer to another.	2016 valuation rate	The employer's contribution rate, including both primary rate and secondary rate .
Primary rate	The actuarially calculated cost of each year's build-up of pension by the current active members , excluding members' contributions but including Fund administrative expenses. This is calculated using actuarial assumptions .	Valuation	An actuarial investigation to calculate the liabilities for a Fund and its individual employers, and to assess primary and secondary contribution rates for the Fund's employers. This is normally carried out in full every three years (last done as at 31 March 2016), but can be approximately updated at other times. The assets value is based on market values at the valuation date, and the liabilities value is based on long term bond market yields at that date also.
Profile	The profile of an employer's membership or liability reflects various measurements of that employer's members , i.e. current and former employees. This includes: the proportions which are active, deferred or pensioner; the average ages of each category; the varying salary or pension levels; the lengths of service of active members vs. their salary levels, etc. A membership (or liability) profile might be measured for its maturity also.	Duration of liabilities	The weighted average time until the liabilities are due to be paid.
Secondary rate	The part of the employer's annual contribution which relates to past service deficit repair or surplus refund.		

Appendix B – Demographic assumptions

Males

Age	Salary Scale	Incidence per 1000 active members per annum							
		Death Before Retirement	Withdrawals		III Health Tier 1		III Health Tier 2		
			FT & PT	FT	PT	FT	PT	FT	PT
20	105	0.21	219.73	439.47	0.00	0.00	0.00	0.00	
25	117	0.21	145.14	290.28	0.00	0.00	0.00	0.00	
30	131	0.26	102.98	205.93	0.00	0.00	0.00	0.00	
35	144	0.30	80.46	160.88	0.12	0.09	0.10	0.07	
40	150	0.51	64.78	129.48	0.20	0.15	0.16	0.12	
45	157	0.85	60.85	121.60	0.44	0.33	0.35	0.27	
50	162	1.36	50.16	100.12	1.13	0.85	1.14	0.85	
55	162	2.13	39.50	78.88	4.42	3.32	2.56	1.92	
60	162	3.83	35.20	70.28	7.78	5.84	2.20	1.65	
65	162	6.38	0.00	0.00	14.78	11.09	0.00	0.00	

Please note that the withdrawal figures include tier 3 ill health.

Females

Age	Salary Scale	Incidence per 1000 active members per annum						
		Death Before Retirement	Withdrawals		Ill Health Tier 1		Ill Health Tier 2	
		FT & PT	FT	PT	FT	PT	FT	PT
20	105	0.12	151.58	252.63	0.00	0.00	0.00	0.00
25	117	0.12	101.99	169.97	0.12	0.09	0.10	0.07
30	131	0.18	85.50	142.46	0.16	0.12	0.13	0.10
35	144	0.30	73.79	122.91	0.32	0.24	0.26	0.19
40	150	0.48	61.42	102.26	0.48	0.36	0.39	0.29
45	157	0.77	57.31	95.41	0.65	0.48	0.51	0.39
50	162	1.13	48.32	80.35	1.21	0.91	1.22	0.92
55	162	1.49	36.05	60.02	4.48	3.36	2.60	1.95
60	162	1.90	29.06	48.31	9.51	7.14	2.69	2.01
65	162	2.44	0.00	0.00	17.09	12.82	0.00	0.00

Please note that the withdrawal figures include tier 3 ill health.

Longevity

We have used bespoke baseline mortality assumptions that have been tailored to fit the membership profile of the fund.

We have also allowed for future improvements in mortality based on the assumption that improvements have peaked, with long term improvements of 1.25% p.a., and declining mortality for over 90s.

The resulting average life expectancies across the whole Fund are as follows:

	Male	Female
Current pensioners	22.1 years	24.4 years
Future pensioners	24.1 years	26.4 years

Future pensioners are assumed to be aged 45 as at 31 March 2016

Commutation assumptions and take-up of the 50:50 scheme

These assumptions are set out in Section 2 of the Results Schedule.

Retirement age pattern & Dependants pensions

We have adopted the retirement age pattern assumption as specified by the Scheme Advisory Board for preparing Key Performance Indicators. We have allowed for an age-based proportion of members giving rise to dependants' pensions on their death. Further details about both these assumptions are available on request.

Appendix C – Reconciliation of Surplus/Deficit

Interest on the surplus/deficit	A surplus or deficit in the Fund will grow in line with the Fund Actuary's expectation of future investment performance (the discount rate).
Investment returns greater/less than expected	The Fund Actuary makes an assumption about the Fund's investment return each year (the discount rate). Where the Fund's actual returns have been greater than this, this will have a positive effect on the funding position. If the Fund's actual return each year is less than the discount rate, this will have a negative effect.
Contributions greater/less than the cost of accrual	Any contributions you pay to the Fund in excess of the assessed cost of the accruing benefits that have been earned by your employees will have a positive effect on the funding position.
Salary increases more/less than expected	<p>The Fund Actuary makes an assumption about the level of future salary increases. If you have awarded salary increases that are higher over the last three years, this will have a negative effect on your funding position. If you have awarded lower salary increases, this will have a positive effect on your funding position.</p> <p>You should be aware of the level of salary increases that the Fund Actuary has assumed in their calculations and consider the pension costs if you intend to award higher salary increases to your employees.</p>

Pension increases more/less than expected	The Fund Actuary makes an assumption for the expected levels of the Consumer Price Index. This is the expected level of future pension increases for deferred and pensioner members. Over the period from 2013 to 2016, actual pension increases have been slightly lower than assumed. This has a small positive impact on the funding position.
Ill-health retirement strain / contributions paid	<p>The Fund Actuary makes an allowance for people to retire early with ill-health benefits. Ill-health early retirements cost more than normal retirements. If fewer members than expected have retired on ill-health grounds, this will have a positive impact on your funding position. If more members than expected have retired on ill-health then this will have a negative impact on your valuation results.</p> <p>You may have been asked to make a payment towards the cost of such early retirements or you may have had insurance. Any payments you have made to the Fund will have a positive effect on your funding position.</p>
Redundancy/ efficiency early retirement strain/ contributions paid/ payable	<p>The Fund Actuary is supplied with data for all other early retirements. The cost of each early retirement is calculated and will have a negative impact on the funding position. However, any early retirement contributions you have made to the Fund will have a positive effect on your funding position.</p> <p>Due to differences in the way these calculations are carried out, the payment you have made to the Fund may be more or less than the actuarially assessed strain cost.</p>

Early leavers more/fewer than expected	At the 2013 valuation, an assumption was made about the number of members who would withdraw from the Fund. Early leavers' benefits usually cost less than normal retirements. The Fund Actuary compares the actual number of leavers to the expected number of leavers for the last three years. Where this is more than expected, this will have a positive impact on the funding position. Where this is less than expected, this will have a negative impact on the funding position.
Pensioner deaths more/less than expected	At the 2013 valuation, an assumption was made about how long members would live for. Where pensioners have lived for longer than expected, this will have a negative impact on your funding position. Where more pensioners have died than expected, this would have a positive impact on your funding position.
Commutation higher/lower than expected	An assumption was made at the 2013 valuation for the amount of pension that a retiring member would choose to commute to receive an additional lump sum. Usually a lump sum costs less than the valuation assessment of the pension commuted. Where members commute a higher amount of pension than expected, this will have a positive impact on the funding position, and vice versa.
Change in demographic assumptions	At each valuation the Fund Actuary performs an experience analysis to compare all demographic assumptions with those assumed at the previous valuation. The demographic assumptions are then altered for the following valuation to more closely reflect what has happened. The impact of the change in these assumptions will depend on the profile of your own membership data.

Change in mortality assumptions	Similarly to the demographic assumptions, the mortality (i.e. life expectancy) assumption is altered at each valuation to reflect more up to date experience. The impact of the change in these assumptions will depend on the profile of your own membership data, and the assumption adopted at the last formal valuation.
Change in financial assumptions	Financial assumptions are derived with reference to current market conditions at each valuation date. The net discount rate (the difference between the discount rate and the salary or pension increase assumption) has an impact on the value placed on the benefits earned to date ("the liabilities"). A smaller net discount rate leads to a higher liability value.
Impact of bulk transfers	<p>If you have been involved in any bulk transfers, there may be a profit or a loss if the value of assets you received (or paid) is different from the value of liabilities you assumed (or transferred).</p> <p>This applies to both transfers between Funds and transfers to/from employers within the Fund.</p> <p>Any transfers that occur on a "fully funded" basis have no impact on the funding position of an employer.</p>
LGPS 2014 50/50 take up experience	At the 2013 valuation the Fund Actuary made an assumption on the number of members they expected to take up the 50/50 option in the LGPS 2014 scheme. Where more members than expected have joined the 50/50 scheme, this will have a positive impact on the funding position, and vice versa.

Other experience items	<p>Based on the data available to the Fund Actuary, it is not possible to analyse the impact of all experience that will affect your funding position.</p> <p>As the Fund has a single pot of assets, the Fund Actuary must allocate these assets to each employer.</p> <p>Any difference between the sum of the employers' assets and the whole Fund assets is allocated between employers (pro-rated based on the employers liabilities).</p>

31 March 2016 Formal Valuation - Draft Results

ATTENTION

The results in this Schedule should be read in conjunction with the Employer Results Report and the Formal Valuation Report (to be issued in March 2017). The method, assumptions, reliances and limitations are described in those documents. The restrictions set out in those reports on the disclosure to any third party apply equally to this Results Schedule.

Fund	Norfolk Pension Fund
Administering Authority	Norfolk County Council
Employer	Pool results
Pool	Broads Pool
Employer Code	Not applicable
Open/Closed	Open
Employer Type	Scheduled Body



Gemma Sefton FFA
For and on behalf of Hymans Robertson LLP



Robert Bilton FFA

21 November 2016

Section 1 - Pool Data

Pool membership statistics

	Number		Average Age		Duration
	31 Mar 2013	31 Mar 2016	31 Mar 2013	31 Mar 2016	31 Mar 2016
Actives Members	119	132	52.5	53.4	21.7
Deferred Pensioners	88	130	50.4	51.3	23.4
Pensioners	69	82	65.6	67.0	12.0

Average age is weighted by liability

The average duration of liabilities based on the valuation assumption is 19 years.

	Actual Pay / Pension p.a. (£000)		Average Pay / Pension (£)		CARE Pot (£000)
	31 Mar 2013	31 Mar 2016	31 Mar 2013	31 Mar 2016	31 Mar 2016
Active Members	2,677	2,742	22,500	20,776	107
Deferred Pensioners	215	309	2,449	2,374	-
Pensioners	338	436	4,906	5,317	-

The CARE pot for deferred and pensioner members is included in the pension figures.

	FTE Pay (£000)	Average Service (Yrs)		Average Service (Yrs)	
	31 Mar 2016	80ths 31 Mar 2013	60ths 31 Mar 2013	80ths 31 Mar 2016	60ths 31 Mar 2016
Active Males	1,470	11.0	2.0	12.9	5.0
Active Females	819	8.0	2.0	9.4	4.5
Total	2,289	9.0	2.0	11.7	4.8

Average service is weighted by salary. The FTE pay figures relate to those members who joined prior to the CARE scheme date.

Pool membership movements since last valuation

Lives	Actual	Expected	Difference
Early Leavers	38	41	(8%)
Ill Health Retirements	2	2	2%
Early Retirements	1	0	100%
£000s	Actual	Expected	Difference
Amounts of Pension Ceasing	19	31	(40%)

Cashflow data

	Employer £000s contributions	Employee contributions	Benefits paid	Net cashflow
1 April 2013 - 31 March 2014	331	133	377	87
1 April 2014 - 31 March 2015	542	204	446	301
1 April 2015 - 31 March 2016	556	256	614	197

Investment returns

	Actual	Expected
From 1 April 2013 to 31 March 2016	21.1%	14.4%

Section 2 - Assumptions

Financial assumptions

	31 Mar 2013 % p.a.	31 Mar 2016 % p.a.
Pre-retirement Discount rate	4.6%	3.8%
Post-retirement Discount rate	4.6%	3.8%
Salary increases	3.3%	2.5%
Pension increases / CARE revaluation	2.5%	2.2%

Demographic assumptions

We have used bespoke baseline mortality assumptions that have been tailored to fit the membership profile of the fund.

We have also allowed for future improvements in mortality based on the assumption that improvements have peaked, with long term improvements of 1.25% p.a., and declining mortality for over 90s.

For future retirements, we make an assumption that a proportion of the annual pension is exchanged for a one-off tax-free lump sum payment at the date of retirement. For service up to 31 March 2008, we assume members exchange 50% of the regulatory limit for cash, and 75% for service thereafter.

We have assumed that 5 in 100 members will opt to join the 50:50 scheme.

Full details of the assumptions used are detailed in the Employer Results Report

Section 3 - Pool Valuation Results

Pool valuation results

	31 Mar 2013 £(000)	31 Mar 2016 £(000)
Past service liabilities		
Active members (Final salary)	9,623	8,063
Active members (CARE)	-	1,523
Deferred pensioners	3,849	5,662
Pensioners	5,586	7,366
Total	19,058	22,615
Asset share	16,196	20,499
Surplus / (deficit)	(2,862)	(2,115)
Funding level	85%	91%

The results at 31 March 2013 differ from those disclosed at the last valuation because there has been a change to employers in the pool
Due to rounding, some of the numbers above may not sum exactly

Analysis of surplus / (deficit)

		£(000)	£(000)
Surplus / (deficit) at last valuation			(2,862)
Interest on deficit		(412)	
Expected investment returns	14.4%		
Actual investment returns	21.1%		
Investment returns greater than expected		1,076	
Contributions less than cost of accrual		(182)	
Expected Salary increases p.a.	4.0%		
Actual Salary increases p.a.	2.2%		
Salary increases less than expected		509	
Expected Pension increases (p.a.)	2.5%		
Actual Pension increases (p.a.)	1.3%		
Pension increases less than expected		437	
Ill-health retirement experience		195	
Ill-health contributions paid		-	
Redundancy / efficiency early retirement experience		(72)	
Early retirement contributions paid / payable		13	
Early leavers more than expected		21	
Pensioner deaths fewer than expected		(144)	
Commutation lower than expected		(55)	
Change in demographic assumptions		64	
Change in mortality assumptions		135	
Change in financial assumptions		(1,420)	
Impact of Bulk transfers		-	
Other experience items		584	
Surplus / (deficit) at this valuation			(2,115)

Due to rounding, some of the numbers above may not sum exactly

The above figures are approximate in nature and shown for the purpose of providing information on the surplus/deficit movement

Section 4 - Pool Contribution Rates

The cost of providing LGPS pension benefits is dependent on many uncertain factors including the investment performance of the Fund's assets. To reflect the uncertainty, employer contribution rates have been set by modelling the contributions required to fund the benefits under 5000 different economic scenarios.

Valuation contribution rate results

	Primary Rate Cost of New Benefits Accruing % of payroll		Secondary Rate Deficit/(Surplus) Repayment % of payroll
Valuation Contribution Rate as at 31 March 2016	18.4%	plus	10.1%

The Primary Rate includes an allowance of 0.5% for administration expenses.

Contribution rates exclude employee contributions. The average employee contribution rate is 6.4%.

Contributions in payment

	% of payroll		£(000) p.a.
Contributions in payment 2016/2017	15.0%	plus	137

The current contribution rate in payment for 2016/17 is equivalent to 20.0% of pay

Proposed Contribution rates for the next three years

	% of payroll		£(000) p.a.
Proposed certified rates for the year ending			
31 March 2018	18.4%	plus	60
31 March 2019	18.4%	plus	76
31 March 2020	18.4%	plus	93

The proposed contribution rates shown allow for a stabilisation overlay. Further details of how this overlay are included in the Funding Strategy Statement.