

Broads Forum

AGENDA

Thursday 26 April 2018

2.00pm

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1. To receive apologies for absence	
2. To receive and confirm the minutes of the meeting held on 2 November 2017 (herewith)	4 – 11
3. Feedback from the consultation with Broads Forum groups and discussion on the way forward Report (herewith)	12 – 20

All interest groups on the Broads Forum are invited to send a representative to this meeting and take an active part in discussions.

This paper is the only item on the agenda. The aim of the meeting is to discuss the future of the Broads Forum and present a summary of the views expressed to the Broads Authority meeting on 18 May 2018.

Contact officer: Sarah Mullarney, Administrative Officer, email: sarah.mullarney@broads-authority.gov.uk

BROADS FORUM MEMBERSHIP

CHAIRMAN

Keith Bacon

ORGANISATIONS	MEMBER	SUBSTITUTE
<p>Boating/Water Based Recreational Interest Group</p> <ul style="list-style-type: none"> • Royal Yachting Association • Norfolk and Suffolk Boating Association • Inland Waterways Association • East Anglian Waterways Association • Yare Users Association • British Rowing • Canoe England • Oulton Broad Sports Centre • Eastern Region Rowing Council • Sport England • British Water Ski Federation • Eastern Rivers Ski Club 	<p>4 members</p> <p>John Tibbenham</p> <p>Peter Wall</p> <p>Ashley Cato</p> <p>Julian Barnwell</p>	<p>Philip Ollier</p> <p>Paul Gurbutt</p> <p>John Carr</p>
<p>Commercial Interest Group</p> <ul style="list-style-type: none"> • Broads Tourism • Where to go in North Norfolk • Broads Hire Boat Federation • Visit Norfolk • Visit East Anglia • Visit Norwich 	<p>3 members</p> <p>Barbara Greasley</p> <p>Matthew Thwaites</p> <p>Pete Waters</p>	<p>Katie Lawrence</p> <p>Colin Dye</p> <p>Nick Bond</p>
<p>Land Based Recreation Interest Group</p> <ul style="list-style-type: none"> • Ramblers Association • SUSTRANS • Broads Local Access Forum 	<p>3 members</p> <p>Keith Bacon</p> <p>Anthony Wright</p> <p>Peter Mason</p>	<p>Ray Walpole</p>
<p>Fishing/Angling/Shooting Interest Group</p> <ul style="list-style-type: none"> • Broads Angling Strategy Group • British Association for Shooting and Conservation 	<p>2 members</p> <p>Tony Gibbons</p> <p>To be advised</p>	

<p>Wildlife and Conservation Interest Group</p> <ul style="list-style-type: none"> Norfolk Wildlife Trust Suffolk Wildlife Trust RSPB Friends of the Earth The Conservation Volunteers 	<p>3 members</p> <p>John Hiskett</p> <p>Philip Pearson</p> <p>Jennifer Parkhouse</p>	<p>Ian Robinson</p>
<p>Farming/Landowning and Drainage Interest Group</p> <ul style="list-style-type: none"> Country Landowners Association National Farmers Union Broads Reed and Sedge Cutters Association Association of Inland Drainage Authorities 	<p>3 members</p> <p>Andrew Alston</p> <p>Henry Cator</p> <p>Richard Starling</p>	<p>Simon Daniels</p>
<p>Education Interest Group</p> <ul style="list-style-type: none"> How Hill Trust Easton College Norfolk Schools Sailing Association Barton Turf Adventure Centre Horstead Centre Nancy Oldfield Trust Museum of the Broads 	<p>2 members</p> <p>Martyn Davey</p> <p>Simon Partridge</p>	<p>Stephen Bradnock</p>
<p>Cultural Heritage/Landscape Interest Group</p> <ul style="list-style-type: none"> National Trust Norfolk Archaeological Trust Norfolk Windmills Trust Wherry Yacht Charter Charitable Trust Norfolk Wherry Trust Norfolk Heritage Fleet Trust 	<p>2 members</p> <p>Peter Jermy</p> <p>Vacancy</p>	<p>Michael Sparkes</p>
<p>Local Charities Interest Group</p> <p>Broads Society</p> <p>Broads Society</p>	<p>2 members</p> <p>Robin Godber</p> <p>Paul Savage</p>	<p>Peter Horsefield</p>
<p>Local Communities Interest Group</p> <ul style="list-style-type: none"> Northern Broads Norfolk Association of Local Councils Southern Broads Suffolk Association of Local Councils 	<p>5 members</p> <p>Michael Flett (Vice-Chair)</p> <p>John Lurkins</p> <p>Brian Barker</p> <p>Charles Swan</p> <p>Vacancy</p>	

Broads Forum Committee

Minutes of the meeting held on 02 November 2017

Present:

Keith Bacon (Chairman)

Andrew Alston
Brian Barker
Julian Barnwell
Michael Flett
Tony Gibbons

Peter Jermy
John Lurkins
Jennifer Parkhouse
Simon Partridge
Paul Savage

Richard Starling
Charles Swan
John Tibbenham
Peter Wall

In Attendance:

Mrs M Conti – Strategy and Projects Officer
Miss S Mullarney – Administrative Officer (Governance)
Dr J Packman – Chief Executive
Mr R Rogers – Director of Operations
Ms M-P Tighe – Director of Strategy and Sustainable Communities

Also In Attendance:

Prof J Burgess – Chair of the Broads Authority

1/1 To receive apologies for absence

Apologies were received from, Henry Cator, Robin Godber, Barbara Greasley, John Hiskett, Peter Mason, Philip Pearson, and Anthony Wright.

1/2 Appointment of Chair

The Chief Executive invited nominations for the appointment of Chairman to the Forum.

Nominations for both Keith Bacon and Paul Savage were proposed and seconded.

Members were asked to vote and it was

RESOLVED by 8 votes to 4

that Keith Bacon be appointed as Chairman of the Broads Forum.

Keith Bacon in the Chair.

1/3 Appointment of Vice Chair

The Chairman invited nominations for the appointment of Vice-Chairman to the Forum.

Simon Partridge nominated, seconded by Peter Wall, that Mike Flett be appointed as Vice-Chairman. No other nominations were forthcoming.

RESOLVED

that Mike Flett be appointed as Vice-Chairman of the Broads Forum.

1/4 To receive and confirm the minutes of the meeting held on 27 July 2017

The minutes of the meeting held on 27 July 2017 were confirmed as a correct record and signed by the Chairman subject to the following amendments:

Minute 4/3 Public Question Time, Para 3, 'Broads Authority' should read 'Broads Society'

Minute 4/5 Upper Thurne Working Group/Update on Hickling, Para 9, 'RS stressed that boats breaking down in that area were very isolated' should read 'RS stressed that boats were breaking down owing to weed growth in an area which was very isolated'

Minute 4/7 Publication Version Local Plan, Para 2, 'RS questioned the limited responses from parish councils and stated it was due to the length of the plan' should be amended to include 'and suggested the meeting not be held in Norwich but in the Broads, with one in the Southern parishes and one in the Northern parishes.'

Minute 4/9 Parish Issues, Para 6 delete 'Ludham Bridge'

1/5 Summary of Progress/Actions/Response taken following discussions at previous meetings

Members of the Forum received a report summarising the progress of current issues and were informed there were no further updates.

Michael Flett informed Members that Ludham Parish Council had signed a lease with the Environment Agency for the waste site at Ludham Bridge to continue, at a cost of £1 per annum.

In regards to the ownership of Ludham Staithe, the Chief Executive said that there had been a change in the way the Environment Agency property was managed and that the Authority was still trying to progress the purchase of the site.

Peter Jermy (PJ) added that Norfolk County Council owns the concrete abutments under Ludham Bridge and stressed concerns of the planned work to renew the timber at the site and how this would impede the navigation, making it narrower. The Director of Operations said that the Authority was aware of this and that they were speaking with the Council regarding the planned work.

In regards to the Staithe report the Chief Executive told the forum that there was no firm date for the publication of the report. John Tibbenham (JT) asked if

comments received to date would be included in the report. JT suggested that the report be issued as presented by Prof Williamson with any amendments issued as an addendum otherwise the procedure could go on for some time as further comments arise. It was confirmed that the report would be amended as necessary before publication. Richard Starling (RS) further asked if commenters would be notified of responses to their comments. The Chairman said that the Authority was due to meet with Prof Williamson.

As the Chairman was unable to attend the last Broads Authority meeting, Paul Savage (PS) asked that his comments in the 27 July 2017 minutes (4/12 Matters for Chairman to raise at next Broads Authority meeting) be taken to the next Broads Authority meeting. RS commented that if the Chairman of the Broads Forum was unable to attend Broads Authority Members' meetings then the Vice Chairman be informed and requested to attend.

Members noted the report.

1/6 Chief Executive Update

The Chief Executive provided Members with a verbal update summarising the current position in respect of a number of important projects and events.

Parish Forum

The Chief Executive reported that the Parish Forum meeting on 20 September 2017 was well received with attendants receiving a briefing on the Broads Plan and the Broads Local Plan. Similar events had been scheduled for 21 March 2018 and 19 September 2018.

RS queried the attendance levels of the parish forum and stated that they should be held in the parishes, suggesting a survey be completed to determine where parish councils wanted the forum hosted. He further added that public notes should be made available for those unable to attend. RS received an email from the Chief Executive's PA confirming the Parish Councils in attendance. RS told the forum that 13 out of 91 Parish Forums were represented, which is a turnout of 14%.

The Chief Executive responded that the September meeting had a higher than expected turn out. He said that Officers made notes which were fed back to the Authority but confirmed that no official minutes were taken. He said that the Authority intends to host the parish forums in Norwich as it makes the most sense logistically for all of the parish councils. Recent experience suggested that forum meetings held out in the Broads would be very poorly attended which was not a good use of resources.

Hickling

The Director of Operations gave the forum an update on the Hickling vision and the on-going dredging work and the reuse of sediment which had been successful this year. He added that the on-going work including the reed restoration was in the planning stage as the CANAPE funding had been agreed.

The Chief Executive introduced Marie-Pierre Tighe, the newly appointed Director of Strategy and Sustainable Communities who was attending her first Broads Forum meeting. Members were made aware that Marie-Pierre would be guiding the CANAPE project which had a focus on peat with work to take place in Hickling.

Members were told that Natural England had consented for a trial to be done to cut the stoneworts. This trial cut area has been monitored for 3 months but would need more monitoring over a prolonged period of time in order to ascertain the longer term effects before any conclusion from the trial could be made.

Brian Barker referred to the cutting of the water plants to benefit the channel area; he questioned whether this would just affect the channel area, because outside this had been an issue for the Hickling sailing club to navigate. The Director of Operations responded that during the winter there would inevitably be a period of die back. He added that Natural England had agreed for cutting to take place outside of the channel up to a rate of 10% and this cutting had been carried out.

Andrew Alston (AA) commented on the increased geese population and how this could be controlled. The Director of Operations said that it was the responsibility of the land-owner to monitor the geese.

Water, Mills and Marshes

The Chief Executive updated the forum on the 5 year project. He said that there was a strong emphasis on engaging with young people and developing their understanding of the Broads.

Acle Bridge

Forum Members were updated on the purchase of Acle Bridge moorings. The Chief Executive said that initial work would be focused on making the moorings safe but discussed the opportunities available at the site and welcomed ideas for what Members would like to see there. JT asked when facilities other than the moorings might be available; the Chief Executive said that not a lot is going to change in the next 12 months.

Anti-Social Behaviour

Members were updated on the working group that met on 4 October; the group consisted of the Broads Authority, NSBA, Hire Boat Federation, and Broads Beat. The Group agreed collective actions to tackle anti-social behaviour consisting of evening patrols, safety days, combating speeding issues, and collecting information more systematically in order to share intelligence.

PS referred to the public question that was posed at the previous Broads Forum meeting, and asked if there had been any clarity on the differing information issued by the boat yards on the number of same sex parties. The Chief Executive confirmed that this information had been double checked and the original figures of 20/30 single sex parties at any one time were accurate. It was added that boat yards had an agreed code of conduct in respect of managing these groups.

Members also commented on issues with anti-social behaviour on day boats and problems with speeding. The benefits of GPS speedometers for hirers was discussed.

Tolls

The Chief Executive gave Members of the forum an update on the proposed navigation charges for the next year. The Navigation committee's recommendation of a 3% increase would go to the full Authority meeting on 24 November. One of the recommendations for the use of the additional income was for the purchase of tree shears; this would enable the Authority to mechanise the management of bankside vegetation and trees overhanging the waterways.

1/7 Value and Effectiveness of the Broads Forum

Prof J Burgess invited Members of the forum to discuss the value and effectiveness of the Broads Forum.

Members were given a hand out highlighting the key areas identified in the last review of the forum in 2012. The Strategy and Projects Officer stated that it was an opportunity for Members to discuss how things had changed since that review and to review how the Broads Authority engages with local communities and stakeholders.

The following points were raised in the discussion:

About the Broads Forum:

- The Broads Forum was set up in 2002 by the Broads Authority and some of its Members are not clear about its terms of reference.
- Forum Members don't feel their views are properly heard by Broads Authority Members or that they are an influential part of the decision making process. A lack of feedback is one reason for this perception, as Members don't get enough feedback on how the Authority is responding to their views.
- The Forum minutes are on the Broads Authority agenda, but it would be more useful to have a standing item on the Authority agenda to allow the Forum chair to bring key points and questions from the Forum meeting and have them discussed at the meeting. A regular Chair's report on the Forum agenda could then report back the feedback from the Authority meeting.
- Forum discussions have been instrumental to Broads Authority decisions in the past (e.g. trolling, water skiing), but Members feel this is happening less often.
- Presentations to the Broads Forum (often made at the suggestion of Forum Members and sometimes given by them) have been interesting and useful, and some have later been presented at Authority meetings.
- Forum Members are primarily responsible for raising items for the agenda (rather than Broads Authority officers), but there is often a lack of agenda items.
- It was suggested that each meeting could focus on 2/3 interest groups (e.g. education, boating, access) to promote more understanding about these interests and share views. However, some Members said they are less likely

- to attend meetings if the agenda does not contain an area of interest to them, or they feel there is not something they can have an informed debate on.
- Meeting attendance by Members is high for some represented interest groups and low for others. Substitutes are appointed but not always asked to stand in when necessary. Low attendance may be because of work commitments, transport issues, timing of meetings, locations, etc.
 - The Member appointment process has become informal and there is no defined length of membership service. Members do not represent a diverse demographic, in particular women and young people.
 - The list of c.50 interest groups has changed little since the Forum was set up.
 - Some Members make regular contact with their represented interest groups. Others do not, meaning those groups do not have a voice at the Forum.

About communication methods:

- Although attendance of the Annual Open Day is low, a Broads Authority presence at public events is successful, e.g. Royal Norfolk Show, Great Yarmouth Maritime Festival, Norwich Science Festival.
- Communication through social media has expanded considerably in recent years, and the Authority has recently appointed a Digital and Media Officer. However it is recognised that not everyone uses electronic media, and other methods are still of value.
- Face-to-face working groups or public meetings can be useful in discussing particular topics in depth, or for timed consultations (e.g. Broads Plan review).
- However the Broads Forum face-to-face committee style of engagement may no longer be effective in reaching all stakeholder interests to exchange information and debate current issues.
- The Authority has different ways of communicating with and engaging its various partners and stakeholders, and wants to continue improving these. It would be useful to assess them to see what works best for different interests, to make sure everyone's views are heard, responded to, and taken into account in decision making.

It was suggested that the Authority could contact the current list of interest groups to seek their views on the most effective means of engagement with them. Officers undertook to report the discussion points raised in the meeting to the next Broads Authority meeting and they could be discussed at the Broads Authority Member away day.

1/8 Broads Authority – Peer Review Process: Public participation and accountability of the process – Richard Starling

The Chief Executive explained to the forum the process behind the peer review and what initiated it. He said that the peer review was requested by Broads Authority Members to look specifically at the governance arrangements of the Broads Authority and the relationship with local authorities.

Initial feedback received from the review was that the Authority might consider reviewing its committee structure. The next step is for the panel to provide a report to Broads Authority Members of their findings; this is expected at the end of November/early December. This report will be considered by Broads Authority

Members at a planned away day at the end of January. The Chief Executive emphasised that the report was for Members but that it would be made public.

1/9 Current and Parish Issues

Charles Swan informed the forum that Oulton Parish council was in dispute with Waveney District about issues covered by the neighbourhood plan. He added that the Suffolk Association of Local Councils had put a motion forward about the matter at their AGM.

John Lurkins asked whether the Heritage Lottery Fund incorporated on-going costs for maintaining the mills identified as part of the Water, Mills and Marshes project. The Chief Executive explained that there were 12 mills covered by the scheme and that the repair plans had been discussed with the owners. They had been selected based on their viability to generate an income. An apprentice scheme was being used to work on the mills to develop a more creative way of sustainability.

Tony Gibbons asked if the mills would be available for the public to visit. The Chairman responded that the potential for public access was one of the factors used in the selection of the mills.

It was confirmed that the maintenance of rights of way including the Wherryman's Way was a statutory duty of the County Council.

1/10 Matters for Chairman to raise at next Broads Authority Meeting

The Chairman would report to the Broads Authority meeting on the discussion on the value and effectiveness of the Forum.

1/11 Matters to be discussed at the next meeting

AA suggested the Environment Agency and Natural England could be invited to talk to the Forum about connecting floodplains to rivers.

PJ requested an update on the dredging schedule.

Simon Partridge asked for an item on life-long learning and the link to the volunteer strategy. AA added that there was a Norfolk County Council Local Investment in Future Talent (LIFT) project which focuses on funding people to be retrained and getting back into work.

RS referred to Phillip Pearson's (RSPB) comment at the previous meeting that wildlife was doing well in the Broads. Whilst agreeing that some wildlife was doing well, RS considered that some was not and perhaps Natural England should be requested to give a presentation on the state of wildlife in the Broads.

1/12 To note the date of the next meeting

The next meeting of the Forum would be held on Thursday 1 February 2018 at Yare House, 62-64 Thorpe Road, Norwich commencing at 2pm.

The meeting concluded at 4.55pm

Chairman

**Feedback from the consultation with Broads Forum groups
for discussion on the way forward**

This meeting of the Broads Forum will take place at 2pm on 26 April 2018 at the Broads Authority's head offices, Yare House, 62-64 Thorpe Road, Norwich NR1 1RY.

All interest groups on the Broads Forum are invited to send a representative to this meeting and take an active part in discussions.

This paper is the only item on the agenda. The aim of the meeting is to discuss the future of the Broads Forum and present a summary of the views expressed to the Broads Authority meeting on 18 May 2018.

Contact officer: Sarah Mullarney, Administrative Officer
email: sarah.mullarney@broads-authority.gov.uk, tel: 01603 610734

1. Introduction

- 1.1. A wide range of groups and individuals are stakeholders in the Broads, including the user and amenity groups on the Broads Forum. They have varied and sometimes opposing interests and involvement, often depending on how much they are affected by specific issues or able to influence what happens. The Broads Authority is also a stakeholder with direct and indirect roles including lead accountability, delivery partner and advocate.
- 1.2. Between us all is a wealth of knowledge and insight and we need positive ways to promote understanding, debate and action. This report highlights the findings from the consultation carried out in February-March 2018 with Broads Forum members and nominating interest groups and with Broads Authority officers, and offers a suggestion on improving our engagement processes.

2. Consultation with Broads Forum groups

- 2.1. The Broads Forum was set up by the Broads Authority in 2002 as a way for around 50 interest groups, through a smaller number of nominated representatives, to offer views and advice on how the Broads is managed and used. The Forum is good in theory and has in the past benefited the Authority's decision making. However, in recent years it has not worked well in practice, despite being reviewed and refreshed, and problems are highlighted by the Forum's interest groups and nominated members and by Authority officers.
- 2.2. At the Broads Authority meeting in November 2017, it was agreed to review the list of interest groups and organisations on the Forum, and others with an active interest in the Broads, and survey the Forum's groups about the effectiveness of the Forum and other engagement methods.

- 2.3. The consultation with Forum groups was through phone calls, face-to-face meetings and emails. The Authority also spoke to its own officers who regularly attend Forum meetings.
- 2.4. We used the following questions as a prompt, but encouraged people to speak freely:
- What do you know about the Broads Forum and its role?
 - What is your group's engagement with the Broads Forum and how useful is the Forum to you? (Do you know who your Forum rep is, do you regularly see Forum agendas and minutes, are you asked to put forward items for agendas and have you done so, how often are agenda items of interest to your group, do you get feedback from your Forum rep after meetings)
 - Do you have any ideas on making sure all Forum groups can play an active part?
 - How does your group find out about Broads Authority/Broads issues and talk to the Authority about matters relevant to you?

Summary of feedback

A listing of points made by those we spoke to are in Appendix A. The summary from these discussions are that:

- The membership does not represent the diversity of Broads' communities.
- Many groups have little or no connection with their nominated members and consequently with Forum meeting agendas, meetings or minutes. *Meeting attendance data for the past 5 years show that 67% of representatives or their deputies have attended fewer than 64% of meetings, indicating that some areas of interest are seldom represented in Forum debates.*
- As well as problems in reporting down to nominating groups, the upwards reporting and feedback loop between the Forum and the Authority does not work well. Members feel the Forum has an increasingly limited impact on the Authority's decision making.
- It has proven difficult to find agenda items and some items are of interest only to a narrow range of stakeholders. Some matters raised are not within the Authority's remit or strategic objectives, and/or the bodies accountable are not in the room to discuss them.
- Meetings can be dominated by a few individuals or subject matters, and some members seem to express their personal opinions rather than those of their nominating groups. There is a lack of courtesy at meetings that creates a tense atmosphere and does not help constructive discussion.

3. Other engagement methods

- 3.1. We also asked Forum groups how (apart from the Forum) they hear about the Authority's plans and activities and like to engage with us. Some groups are regularly involved while others are happy with occasional contact. Commonly used communication methods include:

- Direct contact with BA officers (at head office, or with front line staff) or BA Members
- Attend meetings (BA committees, partnership working groups/workshops, etc.)
- Attend drop in events (e.g. parish forums)
- Invite BA officer or Member to your group meetings or events
- Contact BA through 3rd party (e.g. parish or district councillor, community rep, interest group)
- Respond in writing to formal consultations
- Attend public events with BA/Broads presence (e.g. Royal Norfolk Show, Broads Outdoor Festival) Take part in BA environmental education events (e.g. schools outreach)
- Work as a BA volunteer
- Use digital and social media (BA/Enjoy the Broads websites, BA Twitter and Facebook feeds)
- Read BA newsletters and other publications (e.g. Broadcaster, Broadsheet, Chief Executive's newsletter, partnership newsletters)

4. Option for change

- 4.1. The survey responses and the Forum's performance in recent years indicates that the Forum's role as a consultative and advisory body to the Authority is limited and the current format is not a constructive use of time or resources, either for the interest groups and their nominated members or for Broads Authority staff.
- 4.2. Based on this evidence we suggest the following proposal that we hope is positive for all concerned, and we welcome your views.

Focused debate

- 4.3. We suggest that the Broads Forum committee meetings are replaced with **open 'conference' style events** for all Forum groups to meet and discuss issues of strategic importance for the Broads.
- 4.4. We can hold two Broads Forum conferences a year open to all Forum groups. Each event will focus on a strategically important topic linked to Broads Plan objectives – for example, the implications of climate change and sea-level rise, the future of agriculture post-Brexit, or ways to inspire the next generation of Broads users. Topics will be set one year in advance and guest speakers (such as accountable or influential organisations, specialists, key local stakeholders) will be invited to present information and answer questions. Broads Authority officers and Members will also attend.

Ad hoc discussion

- 4.5. As well as these conferences, we can have **ad hoc special meetings** of the Broads Forum to discuss urgent or important matters. These meetings can be held at short notice and as agreed by the Authority and Forum Chair.

Chair and reporting processes

- 4.6. The Forum can have an independent Chair, selected through an open process, to chair conference events and special meetings.
- 4.7. The current list of Forum interest groups will be updated and expanded, and all groups will be invited to conference events. Groups can send anyone to represent them, and this can vary depending on the topics being discussed. Targeted interest groups would be invited to ad hoc special meetings as agreed by the Authority and Forum Chair.
- 4.8. Outputs from conference events and ad hoc special meetings will be reported to the Broads Authority and/or relevant organisations to take action and ongoing progress will be reported back to all Forum groups.

Regular contact for individual groups

- 4.9. Interest groups can contact the Authority at any time and can also make use of existing consultative partnerships. In our survey, Forum groups were positive about using the following methods.
- Make use of topic/area based consultative partnerships in the Broads, particularly where accountable or influencing bodies are in attendance. Lobby partnerships, ask to attend their meetings or invite them to your own meetings. The BA can support stakeholders in this process. Examples of partnerships: Broadland Catchment Partnership, Broads Tourism, Upper Thurne Working Group, Broads Environmental Education Network and Broads Biodiversity Partnership.
 - Invite officers or Members from the BA, other accountable or influencing bodies, consultants or specialists to your own group meetings or events to present information and answer questions.
 - Promote direct contact between interest groups or individuals and named BA officers. If the BA is not the relevant body to speak to, it can help put you in touch with the appropriate sources.
 - Sign up to BA and partnership newsletters and social media (Twitter/Facebook) feeds
 - Liaise with the BA through parish councils or other community representatives (the BA hosts regular Parish Forum events for parish council representatives).

- Respond to formal and informal consultations.
- Attend or take part in public events with a BA/Broads presence (e.g. Broads Outdoors Festival, Broads Village at the Royal Norfolk Show, environmental education days).

5. Summary

5.1. The interest groups that make up the Broads Forum have a wide-ranging depth of knowledge and insight to bring to the Broads Authority on important issues for the Broads. However, the current structure of the Broads Forum does not encourage this, creating frustrations for all involved, and new ways of working are therefore suggested. All Forum groups have been invited to this meeting and your ideas are welcomed.

5.2. Your feedback will be reported to the Broads Authority on 18 May.

Attachment: Appendix A

Contacting the Broads Authority

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email broads@broad-authority.gov.uk

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Information centres: Hoveton, Whitlingham Country Park, How Hill

Comments/suggestions from Broads Forum groups

About the Broads Forum

Membership representing interests and diversity of the Broads

- Never been terribly keen on the idea of one representative at the Forum representing a number of organisations, and would rather that each interested body had its own representative, albeit we accept that could risk larger unwieldy meeting.
- Don't have strong links with other organisations in interest group – but uses BEEN (Broads Environmental Education Network) to connect with other educational bodies.
- General lack of understanding of farming issues/stresses. Specific issues mainly around Thurne/ Ant, elsewhere ok. Farmers don't get fair hearing/press.

Level of connection with nominated member

- Know about the Forum - however have remained largely ignorant of it until quite recently, probably because of the low value of outputs from it in terms of debate, leadership and direction.
- Have no contact with the Forum, who is the rep?
- Other conservation interest groups don't send representatives. Feel like a lone voice.
- Not sure Broads Forum is relevant to my organisation.

Agenda items

- Breadth of consideration must not get narrow, vital to draw on all interests/wider interests that impact on environment including interests on natural, built, social, and economic matters.
- The current agendas are not dynamic enough.
- Organisation has limited time so is unlikely to attend Broads Forum meetings.
- Theory of the Broads Forum is a good idea but in practice it is unlikely to become high enough up the agenda to make attendance likely.
- Has contact with the Broads Authority through BEEN and happy with this. Would attend Broads Forum meetings if there were items of interest on the agenda.
- The Forum is a good method but it currently has a fixed agenda. This makes it difficult to engage in discussion.
- Recognise that not all elements are best tackled through the Broads Forum with the example of current consideration of agri-environment schemes changes being better tackled by small group discussions with farmers.
- The content of the Forum is wrong. A concentrated basis is needed so Members can engage in discussions.

The Forum's impact on the Authority's decision making

- There is no link between the Broads Forum and the Broads Authority, information is not getting to the full Authority. Broads Forum Members don't receive responses to their questions.
- Broads Authority Members should be more involved and give more direction to Broads Forum Members – Broads Forum Members should have a stronger role to play.
- Feel issues decided before they reach Broads Forum. Think Broads Forum should continue.

Open and constructive discussion

- Broads Forum can be dominated by a few individuals, restricting others.
- Recently discussions at meetings have tended to be dominated by a few and concerns were not always within the responsibilities of the Broads Authority and the chair had not been so adept at controlling the members and getting helpful outcomes.
- Groundhog Day – same individuals bring up same issues time and time again. Members should have a set time to put their case so not dominated by a few individuals.
- No commonality of view between representatives on what Broads Forum is trying to achieve.
- There is not a lot of commonality between the Broads Forum interest groups.
- Success of the Broads Forum is dependent on all Members taking an interest and active role.
- Would like to see clarity of purpose and that purpose embraced by Broads Forum Members.
- Broads Forum meetings not always a constructive use of time: more likely to attend if there is something specific of interest on the agenda
- Organisation personally has a good rapport with Officers, however has perceived that the current format of the Broads Forum creates friction between Officers and Members of the Broads Forum.

Other general feedback

- The Broads Forum has a vital role in communicating between the Broads Authority and the general public
- Broads Forum is very helpful and would be sad to see it go; it is useful to air views and hear views of others.
- Find Broads Forum meetings helpful, and have used them to voice some issues.
- There is a place for the Broads Forum but don't feel it is working in its present form.
- The Broads Forum format is more presentations than dialogue between Members/groups.
- Several groups commented that they found presentations at the Forum useful and interesting and would like to see more of them.
- Broads Forum is an opportunity for people to have an input to the Broads.
- Agenda items are of interest to those working in the Broads.
- Broads Forum content doesn't cover the Norfolk Broads enough.
- Very supportive getting a range of views coming together. Understood that Broads Forum was working well.
- Locality of meetings not ideal, but moving away from Norwich may present other difficulties.
- Would like better engagement with the Broads Authority and to know more about what's going on. Broads Forum could be a way to do this if had a better understanding of the Forum's functions.
- Concept of Broads Forum good but worked better in past.
- Topics covered by the Forum have been really good over the years.
- Not clear what the function of the Broads Forum is in its current state. Suggest a change in format.
- The format of the Forum needs refreshing.

- Noted the wider reputation of the Broads Authority (disgruntled people using internet forums to voice views), suggested utilising the Forum to counter this and to promote the Broads Authority more positively.

About options for change

Focused debate

- Focused meetings: agenda items should come from Broads Forum and Broads Authority Members
- Suggested Broads Forum meet before Broads Authority meetings so that Broads Forum members can comment on the Broads Authority agenda.
- More priority needs to be given to environmental issues (climate change). The Forum is typically concerned with boating/mooring issues. Suggested a focussed meeting on environmental issues.
- Regular face to face update once a year might be helpful.
- Hold meeting in Broads once a year.
- Suggests central themed meetings - recreation/ access/ sailing/Anglian.
- Allow for more flexible meetings to min 2 per annum if no pressing matters. Broads Authority should inform Broads Forum of activities that need scrutiny or advice.
- Can see a place for a Forum type approach but more likely to be coming together of people on a specific project where there is definite items to talk about.
- Helpful to have health/ disability/ access issues considered in all Broads Forum discussions.
- 4 meetings a year may be too much but annual meeting may be helpful.
- Suggests members should be requested to submit agenda items under set headings, e.g. Agriculture, Tourism. Officers also to contribute.
- Have slimmed down themed agendas. Create task and finish groups where needed. Webinar/conference calls/e-mail correspondence are all options.
- Broads Forum could focus more on Broads Plan objectives.

Ad hoc discussion

- Create opt-in email to send updates about agendas/minutes to all organisations.
- Not just physical meetings - there are other ways to communicate remotely.
- Area meetings in response to requests for local networking.
- Annual get together to learn things and network might be worthwhile.

Chair and reporting processes

- Good chairing important.
- Use 'guests' to chair meetings with specific themes.
- Recognised the value of having an independent chair perhaps recruited through a formal targeted process drawing in people with skills from relevant backgrounds.
- Introduce rotating Chair.
- Consider a different representative? Current rep been on Broads Forum a long time.
- Suggests agenda to include 'open time' for members to give updates to each other.
- Use wide range of interest groups to pull out a series of individuals (15-20?)
- Keep minutes short and focused on actions.
- Ask Member organisations to change their rep if input not received.

- Suggests a brief report be presented at Broads Authority meetings by the Broads Forum Chair summarising Broad Forum discussion. Opportunity for questions.
- Suggested including additional groups in the membership e.g. Campaign to Protect Rural England.
- Invite comments from organisations that have not been represented at all least one meeting of the last three and review if their continued participation is still relevant. At the same time review if there are other additional organisations who are not currently represented.
- Suggested refreshing Broads Forum terms of reference.

Regular contact for individual groups

- Regular email would be useful to keep up to speed. (CEO briefing is news matters and not necessarily topics Broads Forum should cover)
- Regular newsletter (electronic) would be valuable to be kept in the picture.
- Recommend replacing Forum with an arrangement that gives stakeholders the opportunity to feel involved, and suggest a) increasing use of digital media to share information, b) From time to time, "Town-Hall meetings", perhaps annually, perhaps one for Navigation interests and involving Navigation Committee members, and one for NP/Tourism interests involving Authority members. These sound similar to the last several parish meetings, but they work best in a regular annual slot at the same time of year each year.

About other engagement methods

- Broads Forum not always the best method to discuss some issues – would go directly to officers. Some group's issues are not necessarily relevant to the other bigger organisations in the Forum.
- Tend to go direct to the Broads Authority with issues rather than via the Broads Forum.
- Broadland Catchment Partnership or arranged meetings with key players (NFU/farmers, EA, NE and NGOs) may be more appropriate than Broads Forum. Themed discussions good where there are problems – but difficult to get key players round table.
- Organisation uses variety of ways to communicate with the Broads Authority, overall communication very good. The organisation passes on information (such as consultations on the Broads Plan) in different ways and makes their members aware through their regional newsletters.
- Confident in contacting BA with issues assume that would be reciprocal. Links through Water, Mills and Marshes project also good and welcome. Digital and social media important way to raise awareness and help people buy into things.
- Suggested an annual senior leadership meeting to establish a joined up approach to engagement.
- In the past have had direct contact with Broads Authority Members: Organisation has made presentations to the committees.
- Social media is powerful. However not everyone has the time/inclination to use it in their personal time.
- Use the Broads Authority website a lot, it's very useful as well as very necessary and critical to a sustainable paperless Authority.
- Find monthly CEO briefing useful.
- Supportive of idea of using Broads Authority Members to attend parish meetings.