

Risk, Audit and Governance Committee

27 November 2024

Agenda item number 14

Corporate Partnerships Register

Report by Senior Governance Officer

Summary

The Broads Authority maintains a register of its key partnerships with external organisations. The latest Corporate Partnerships Register (Appendix 1) is attached for the Committee's information. It will be presented to the Authority on 29 November.

Recommendation

To note the updated Corporate Partnerships Register (Nov 2024).

1. Corporate partnerships

- 1.1. The Broads Authority works in partnership with a wide range of organisations to meet its statutory purposes and deliver the [strategic objectives](#) for the Broads.
- 1.2. These partnerships add value to the Authority's work by helping us to:
 - coordinate and increase project delivery, access new resources, achieve economies of scale and reduce waste and duplication;
 - tackle complex, cross-sector and Broads-wide issues and share risks;
 - build understanding and relationships between different organisations and sectors, and with our stakeholders and local communities;
 - develop new ideas and ways of working; and
 - hold greater influence together than as individual partners.
- 1.3. A 'partnership' refers to an arrangement involving the Authority and one or more external organisations, from any sector, who share responsibility for agreeing and implementing actions to meet common goals. Within each partnership, partners agree a formal structure or identifiable working process, contribute to objectives, share any risk in proportion to the benefits each receives, and share information.
- 1.4. In this context, a partnership does not include a traditional contractual arrangement where the delivery of a service or project has been awarded to a contractor, or to groups of elected members or officers from local authorities and others who come together to discuss strategy or policy. It also excludes ongoing day-to-day contact

with statutory agencies whose responsibilities impact on or link closely to our work, such as Natural England or the Environment Agency. That said, there are occasions when the relationship with such bodies may constitute a partnership arrangement.

2. Partnerships protocol

2.1. The Authority will only enter into a formal partnership arrangement if it is able to invest the staff time, assets, knowledge, and funding to play a full and constructive role. Before entering into a new arrangement, it will make sure that:

- the partnership's aims and objectives are clear, and it can be shown how they contribute to the Authority's statutory purposes and objectives;
- there are clear terms of reference setting out how the partnership proposes to achieve its objectives;
- the financial responsibilities of the respective parties are clearly established;
- the partnership represents value for money, and the Authority could not achieve the same outcome more cost effectively;
- there is a clear exit strategy should the partnership fail to meet its objectives;
- there is a nominated responsible officer for the Authority; and
- the need for member involvement in any Partnership Board is considered.

2.2. Management Team approval, and full Authority approval in some cases, will be obtained before entering into a new partnership agreement.

3. Corporate Partnerships Register

3.1. The Register gives details for each partnership including purpose, partners and lead Authority officer, perceived benefits, duration, financial arrangements, tasks and an approximation of the amount of officer time involved in each partnership.

3.2. The Management Team reviews the Register on a regular basis and may also commission an evaluation of the internal management and governance arrangements in place for any partnership.

3.3. Having reviewed the Register in early November, the Management Team considers that all live partnerships are meeting their original aims and objectives, internal management and governance arrangements are adequate and appropriate, and the partnerships represent value for money.

3.4. Since it was last published, there have been two additions to the register, and one scheme has been removed as identified in the register.

3.5. A new partnership has been added – Public Sector Co-operation Agreement. Members approved this in [November 2021](#) but it has taken until June 2024 for the

Authority to have the specific practical works example that could kick it off in earnest. The first project was due for commencement on 7 November.

- 3.6. Having reviewed the definition of a partnership, it was agreed to add Whitlingham Charitable Trust (WCT) to the list of live partnerships. The day to day involvement in the management of the Country Park ended in March 2020 but the Authority is still a Member of the Trust and appoints four Trustees.
- 3.7. Officers are reviewing the future status of the River Wensum Strategy Partnership as there has been little, if any, activity since February and no future actions identified. Once confirmation has been received, this partnership will be moved to the list of recently ended partnerships.
- 3.8. In accordance with the protocol, a review was carried out of the Fibreboards partnership, and no areas of concern or requiring remediation were identified.
- 3.9. The updated Register is at Appendix 1 to this report. It will be presented to the Authority meeting on 29 November, together with any comments from this Committee.

4. Risk implications

- 4.1. Associated risks and mitigation measures are noted in our Corporate Risk Register or operational level Directorate Risk Registers.

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Date of report: 12 November 2024

Appendix 1 – [Corporate Partnerships Register \(Nov. 24\)](#)

Appendix 1

Corporate Partnerships Register

The register at Table 1 shows the Broads Authority's corporate partnership arrangements with external organisations. A 'partnership' in this context refers to an arrangement involving the Authority and one or more external organisations, from any sector, who share responsibility for agreeing and implementing actions to meet common goals.

Within each partnership, partners agree a formal structure or identifiable working process, contribute to objectives, share any risks in proportion to the benefits each receives, and share information and good practice. Any significant identified risks to the Authority associated with these partnerships are noted in our Corporate Risk Register or relevant Directorate Risk Registers.

Table 1

Corporate Partnerships Register (reported to [RAG 27/11/24](#) & [BA 2429/11/2324](#))

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>ASSOCIATION OF INLAND NAVIGATION AUTHORITIES (AINA)</p> <p>Purpose: Represents the collective views of navigation authorities to Government, regulators, other policy makers, funders and stakeholders. Provides information, advice and good practice for managing, operating and developing inland waterways for navigation and wider use.</p>	<p>Gives collective voice greater than sum of constituent members, such as access to senior DEFRA officials and chance to influence policy and regulations.</p>	<p>Ongoing</p>	<p>BA contribution £3,400-710 in 20222023/2324</p>	<p>Represent issues for Broads navigation</p> <p>Officer inputs vary, but mainly reading technical papers or sharing information with AINA members</p> <p>A key organisation</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>Partners: 18 partners including the Canal & River Trust, Environment Agency, BA and National Park Authorities, local government authorities, private canal companies, internal drainage boards, public and charitable trusts.</p> <p>BA lead officer: Director of Operations</p>				for the Authority to be involved in.
<p>BROADLAND CATCHMENT PARTNERSHIP</p> <p>Purpose: Steers a catchment approach to source funding, agree targets and deliver practical projects in collaboration. It is an informally constituted partnership.</p> <p>Partners: BA, Norfolk Rivers Trust, Environment Agency, Natural England, Water Management Alliance, Anglian Water, Essex & Suffolk Water, NFU, RSPB, Country Land & Business Association, Norfolk Farming & Wildlife Advisory Group, NWT, SWT, The Otter Trust, Norfolk County Council, Wensum Farmers, National Trust, WRE, River Waveney Trust, UEA, BAWAG</p> <p>BA lead officer: Catchment and Farming Officer</p> <p>BROADLAND CATCHMENT PARTNERSHIP</p>	Supports catchment-wide project planning and delivery. Partner activities can be co-ordinated to achieve greater impact with collective ability to meet catchment water management challenges.	Ongoing	<p>BA contribution approximately £246k p.a. in officer time</p> <p>£15k income from CaBA in agreement with Norfolk Rivers Trust</p>	<p>Coordinate partnership</p> <p>0.5 FTE</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>Purpose: Steers a catchment approach to source funding, agree targets and deliver practical projects in collaboration. It is an informally constituted partnership.</p> <p>Partners: BA, Norfolk Rivers Trust, Environment Agency, Natural England, Water Management Alliance, Anglian Water, Essex & Suffolk Water, NFU, RSPB, Country Land & Business Association, Norfolk Farming & Wildlife Advisory Group</p> <p>BA lead officer: Catchment and Farming Officer</p>				
<p>BROADLAND FUTURES INITIATIVE</p> <p>Purpose: To develop the future management of flood risk in the Broads area.</p> <p>Partners: BA, Environment Agency, Natural England, NFU, RSPB, Norfolk County Council, Suffolk County Council, Water Management Alliance, Coastal Partnership East</p> <p>BA lead officer: Director of Strategic Services</p> <p>BA members: Matthew Shardlow (Tim Jickells<u>Tony Grayling</u>) as reserve) on Elected Members' Forum</p>	<p>Coordination of partner activities to achieve greater impact, with collective ability to meet flood risk management challenges.</p>	<p>Ongoing</p>	<p>Small financial contribution each year to facilitate meetings.</p>	<p>Chair partnership meetings, provide comms support, review technical information, present at events and provide data and guidance. 50 hours p/a</p>
<p>BROADS BEAT</p>	<p>Operational benefits to BA Rangers through practical</p>	<p>Ongoing</p>	<p>Primarily financed by Norfolk Constabulary.</p>	<p>Mainly an information and intelligence sharing</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>Purpose: Dedicated Police presence for the Broads alongside BA patrols to ensure safety and security on the Broads.</p> <p>Partners: Norfolk Constabulary (lead partner), BA, Environment Agency</p> <p>BA lead officer: Head of Ranger Services</p>	<p>day-to-day liaison with local Police.</p>		<p>Additional funding discretionary for all other sponsors. BA contribution £2,500 p.a. (2023/24/25) plus officer time to assist Broads Beat patrols.</p>	<p>partnership. Another key organisation to be linked into.</p>
<p>BROADS BIODIVERSITY PARTNERSHIP</p> <p>Purpose: To steer nature recovery to source funding, agree targets and deliver practical projects in collaboration. It is an informally constituted partnership. biodiversity delivery to source funding, agree targets and deliver practical projects in collaboration. It is an informally constituted partnership.</p> <p>Partners: Anglian Water, Buglife, British Dragonfly Society, Broads Authority, Broads Society, Butterfly Conservation, Environment Agency, Essex & Suffolk Water, Freshwater Habitats Trust, Natural England, National Farmers Union, National Trust, Non-Native Species Initiative, Norfolk Biodiversity</p>	<p>Monitors and consults on the Broads Nature Recovery Strategy (BNRS) and its Delivery Plan.</p> <p>-</p> <p>Supports nature recovery project planning and delivery. Partner activities can be co-ordinated to achieve greater impact, with collective ability to meet nature recovery challenges</p> <p>Supports nature recovery project planning and</p>	<p>Ongoing</p>	<p>Small financial contribution each year to facilitate meetings. Officer time (chairing meeting, updating BBW Strategy and Action Plan)</p>	<p>Review annual action plan.</p> <p>Hold partnership meetings every 3-4 months.</p> <p>45 hours p/a</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>Information Service, Norfolk County Council, Norfolk Flora Group, Norfolk Wildlife Trust, Norfolk and Norwich Naturalists' Society, Plantlife, RSPB, Suffolk County Council, Suffolk Wildlife Trust, University of East Anglia, Water Management Alliance, BA, Norfolk Rivers Trust, Environment Agency, Natural England, Water Management Alliance, Anglian Water, Essex & Suffolk Water, RSPB, Norfolk Farming & Wildlife Advisory Group, Norfolk Coast AONB, Norfolk Wildlife Trust, Suffolk Wildlife Trust, Butterfly Conservation, Dragonfly Society, Norfolk Flora Group</p> <p>BA lead officer: Environment Policy Adviser</p>	<p>delivery. Partner activities can be co-ordinated to achieve greater impact, with collective ability to meet nature recovery challenges. Joint ownership and updating of Broads Biodiversity and Water Strategy and Action Plan.</p>			
<p>BROADS LANDSCAPE PARTNERSHIP</p> <p>Purpose: To deliver the Water, Mills and Marshes Landscape Partnership Scheme.</p> <p>Partners: BA, Broads Society, Broads Tourism, City College Norwich, Easton and Otley College, Farm Conservation Limited, Great Yarmouth Preservation Trust, New Anglia LEP, Natural England, Norfolk County Council, Norfolk</p>	<p>In return for proportionately small BA contribution, the area receives significant funding to make a real impact. The multi-partner, multi-project programme benefits local communities and area's local natural, cultural and social heritage.</p>	<p>To 31 Dec 2023</p>	<p>Total budget of £2.6m funded by National Heritage Lottery Fund, with additional income of £525k to be funded by third parties.</p>	<p>Administer partnership through Project Manager.</p> <p>Full time until 1 November 2023, 0.5 FTE after 1 November 2023</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>Windmills Trust, RSPB, Voluntary Norfolk, WLMA, Workers' Educational Association</p> <p>BA lead officer: Director of Operations</p>			<p>BA contribution is £300k from 2015/16-2020/21.</p>	
<p>BROADS TOURISM (Visit the Broads)</p> <p>Purpose: To develop and promote a high quality and environmentally-friendly tourism industry in the Broads, fulfilling the BA's second statutory purpose and the duty to foster the economic and social well-being of those who live and work in the Broads.</p> <p>Partners: Local tourism businesses and promoters, BA</p> <p>BA lead officer: Head of Communications</p>	<p>Supports coordinated approach to working with tourism businesses and promoters to encourage and manage common messages and sustainable tourism in the Broads.</p>	<p>Ongoing</p>	<p>BA provides in-kind administrative support to Broads Tourism board, as well as occasionally producing publications and attending shows or other promotional events.</p> <p>Direct financial support of £6,5003,40860 for VtB marketing activity <u>which promotes the area.</u></p> <p>Indirect financial support of £3,000 for additional advertorial pages in Broadcaster.</p>	<p>Provide admin support for meetings and comms support.</p> <p>Attend Board meetings in advisory capacity, manage website and Broads National Park social media accounts, work with DMOs, provide support to promote area to visitors.</p> <p>Estimated 650 hrs per year of officer time</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>FARMING IN PROTECTED LANDSCAPES</p> <p>Purpose: The programme, developed by Defra, and delivered locally through the Broads Authority and Norfolk Coast AONB, supports farmers and land managers in carrying out projects that support the natural environment, mitigate the impacts of climate change, provide public access opportunities or support nature-friendly, sustainable farm businesses.</p> <p>Partners: Norfolk Coast AONB.</p> <p>The Local Assessment Panel includes representatives of the farming and land-owning community, environmental NGOs, the Broads Authority, the Norfolk Coast Partnership and Natural England.</p> <p>BA lead officer: Catchment and Farming Officer</p>	<p>The funding will pay for projects, on one landholding or across a number of holdings, which provide direct benefits to the Broads.</p>	<p>Until March 2025.</p> <p>Funding for FiPL Officer until March 2027</p>	<p>Overall allocation for the Broads varies each year. Land Management Board will act as FiPL grant decision making board with specific Terms of Reference</p>	<p>Comply with the National Framework. Hold regular Local Assessment Panels. Report monthly to DEFRA. 1.2x FTE p/a</p>
<p>Fibreboards</p> <p>Purpose: Unlock paludiculture (meaning "the profitable production of wetland crops") as a new opportunity for farmers in the Broads and Norfolk. By targeting peatland farmers and assessing where change is possible, testing novel propagation, wetland crop systems, and developing a business network around the most</p>	<p>Project is funded by Defra as a priority within the Environment Plan, with strong links to Net Zero and Peatland Action Plan.</p> <p>Funding makes significant difference to BA's ability to work with farmers and</p>	<p>From June 2023 to March 2025</p>	<p>Overall value is £495,000</p>	<p>Comply with the conditions of the grant. Employ Project Officer. Coordinate the partnership, reporting and multiple contracts.</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>viable products, we will help farming systems adapt to climate change and sea level rise.</p> <p>Partners: BA (lead), Environment Agency, Natural England, Broads Internal Drainage Board, Norfolk Farming & Wildlife Advisory Group, New Energy Farms, Palladium, Norwich University of the Arts (NUA), Hudson Architects, Wetland Products Foundation, Norfolk County Council</p> <p>BA lead officer: Environment Policy Adviser</p>	<p>land managers to unlock the multiple barriers with our partners around land and water management.</p>			<p>1.2x FTE p/a</p>
<p>NATIONAL PARKS PARTNERSHIP</p> <p>Purpose: Limited Liability Partnership (LLP) set up to pursue engagement of the UK National Parks family with the corporate sector.</p> <p>Partners: UK National Park Authorities and BA</p> <p>BA lead officer: Chief Executive</p>	<p>Brings in additional funding, corporate support and a raised profile to the Broads as a member of the National Parks family.</p>	<p>Ongoing</p>	<p>BA contribution is £10120,000 in 2023<u>2024/2425</u></p>	<p>None</p>
<p>NATIONAL PARKS UK COMMUNICATIONS TEAM</p> <p><u>(Under review as at 6 Dec 2024)</u></p> <p>Purpose: National promotion and branding of UK National Parks and BA</p> <p>Partners: UK National Park Authorities, National Park Partnerships, <u>National Parks England</u> and BA</p>	<p>Raises the profile of National Parks with the public through a jointly funded Communications Team, hosted and employed by the Broads Authority<u>Peak District NPA</u></p>	<p>Until 20243/<u>254</u></p>	<p>Funding from 15 UK National Parks and National Parks Partnerships.</p> <p>BA contribution in 2023/24 is £8,000<u>2,213</u>. This</p>	<p><u>Participate in ongoing joint communications and marketing activity as required.</u></p> <p><u>Attend twice yearly Heads of Comms</u></p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>BA lead officers: Chief Executive (Lead CEO for Communications) and Head of Communications</p>			<p>replaces NPUK subscription;</p> <p>BA hosts the team on behalf of all 15 National Parks employing 2 FTE— This agreement transfers to the Peak District NPA on 8 January 2024 as new hosts of the unit.</p>	<p>meetings (1 in-person/1 online)</p> <p>Keep Chairs and Chief Executives informed of progress; host and line manage team; lead on strategic planning for team activity through Heads of Comms Steering Group. (to 8 January 2024)</p> <p>From 8 January 2024, the BA commitment of officer time will reduce to providing strategic input and collaborative team activity</p> <p>300 hrs P/A dropping to 100</p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
				100hrs PA from January 2024
<p>NORFOLK AND SUFFOLK BROADS CHARITABLE TRUST ('The Broads Trust')</p> <p>Purpose: Fundraising charity to stimulate and support sustainable and high qualities projects in the Broads with clear public and community benefits.</p> <p>Partners: Trustees</p> <p>BA lead officer: Director of Strategic Services <u>Partnership & External Funding Manager</u></p> <p>BA members: Paul Hayden & Martyn Hooton</p>	<p>The Trust manages the 'Love the Broads' visitor giving scheme and promotes sustainable improvements to benefit the Broads.</p>	<p>Ongoing</p>	<p>Fundraising charity; in kind support from BA officers</p>	<p>Provide officer support, particularly in respect of bidding for external funding. 40 hours p/a</p>
<p><u>PUBLIC SECTOR CO-OPERATION AGREEMENT (PSCA)</u></p> <p><u>Purpose:</u> <u>To support collaborative procurement and facilitate co-operation on shared objectives related to flood risk management, maintenance,</u></p>	<p><u>To facilitate joint working on dredging re-use, food defence asset maintenance and other activities, where the standard procurement route through</u></p>	<p><u>Start: June 2024</u></p> <p><u>Ends: June 2029 (subject to review)</u></p>	<p><u>Invoices raised for individual tasks. Rates updated annually.</u></p>	<p><u>Annual rates for Authority plant, equipment and staff time are provided to the EA. Agreement programme of work is set annually.</u></p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p><u>and related activities in which the Broads Authority serves as the delivery partner.</u></p> <p><u>Partners: Broads Authority, Environment Agency</u></p> <p><u>BA lead officer: Head of Construction, Maintenance & Ecology</u></p>	<p><u>Environment Agency frameworks would be a barrier to effective local working with the Authority.</u></p> <p><u>The Authority is able to invoice for certain works that would otherwise be solely funded from revenue budgets.</u></p>			<p><u>Approx. 5 hours p.a on PSCA. Additional staff time on individual tasks is variable but this time is all integrated into operational work programme priorities.</u></p>
<p>RIVER WENSUM STRATEGY PARTNERSHIP</p> <p>Purpose: To promote the regeneration and management of the River Wensum in Norwich</p> <p>Partners: Norwich City Council, Norfolk County Council, Environment Agency, Norwich HEART, Norwich Society, BA</p> <p>BA lead officer: Director of Strategic Services. Delivery Board attended by Waterways & Recreation Officer.</p>	<p>Coordinated management of River Wensum. Opens up opportunities for funding and supports partnership working on cross-party issues such as access/mooring improvements and dealing with anti-social behaviour and abandoned vessels.</p>	<p>Strategy adopted by BA in July 2018; <u>all actions assigned to BA completed by 2024.</u> action plan to end 2024.</p>	<p>Project delivery underway; further funding needed for future activity. Anticipated that significant part of any project cost will be raised from external funding applications or CIL. <u>No further action agreed at meeting. No CIL applications submitted in 2024.</u></p>	<p><u>No further actions associated to BA officer.</u> Support delivery of action plan. <u>20 hours p/a</u></p>

Name, purpose, partners and BA representatives	Benefits of partnership to the BA	Duration and type of partnership	Financial arrangements	BA tasks & officer time commitment (approx.)
<p>UK NATIONAL PARKS CHARITY FOUNDATION</p> <p>Purpose: To provide a vehicle for charitable giving by the corporate sector.</p> <p>Partners: UK National Park Authorities and BA, though not all have yet committed to membership.</p> <p>BA lead officer: Chief Executive</p>	<p>National charity established in response to experience of National Park Partnerships in engaging with the corporate sector, which showed that some companies would like to contribute to National Parks but can only do so to a registered charity.</p>	<p>Ongoing</p>	<p>No assets as yet</p>	<p>None.</p>
<p><u>WHITLINGHAM CHARITABLE TRUST</u></p> <p><u>Purpose: To secure the effective management of Whitlingham Country Park including the development of policies and provision of visitor services on site.</u></p> <p><u>Partners: Arminghall Settlement and Broads Authority</u></p> <p><u>BA lead officer: The Broads Authority is a member of the WCT, represented by the Chief Executive. The Authority appoints four Trustees to the Board of Trustees.</u></p>	<p><u>Whitlingham Country Park is a gateway to the Broads and helps raise the profile of the Broads with the public, particularly people living in Norwich</u></p>	<p><u>Ongoing</u></p>	<p><u>There are four members of the Trust which is limited by guarantee. In the event of the Trust being wound up each member agrees to contribute £1.</u></p>	<p><u>BA staff administer the appointment of Trustees.</u></p> <p><u>Chief Executive attends the AGM representing the Authority</u></p>

Recently ended partnerships

Details of partnership agreement	Benefits to the BA	Details of partnership closure
<p><u>BROADS LANDSCAPE PARTNERSHIP</u></p> <p><u>Purpose: To deliver the Water, Mills and Marshes Landscape Partnership Scheme.</u></p> <p><u>Partners: BA, Broads Society, Broads Tourism, City College Norwich, Easton and Otley College, Farm Conservation Limited, Great Yarmouth Preservation Trust, New Anglia LEP, Natural England, Norfolk County Council, Norfolk Windmills Trust, RSPB, Voluntary Norfolk, WLMA, Workers' Educational Association</u></p> <p><u>BA lead officer: Director of Operations</u></p>	<p><u>In return for proportionately small BA contribution, the area received significant funding to make a real impact. The multi-partner, multi-project programme benefited local communities and area's local natural, cultural and social heritage.</u></p>	<p><u>Final Partnership event held on September 17th, 2024</u></p> <p><u>Final Claim submitted to National Lottery Heritage Fund on October 19th, 2024</u></p>

Register updated: ~~0812/11/2324~~

Next update due: ~~March-February 20242025~~

Presented to ~~RAG 27/11/24 & BA 2429/11/2324~~

Contact officer: Senior Governance Officer