

Risk, Audit and Governance Committee

Agenda 24 February 2026

10.00am

Yare House, 62-64 Thorpe Road, Norwich, NR1 1RY

John Packman, Chief Executive – Tuesday, 17 February 2026

Under the Openness of Local Government Bodies Regulations (2014), filming, photographing and making an audio recording of public meetings is permitted. These activities however, must not disrupt the meeting. Further details can be found on the [Filming, photography and recording of public meetings](#) page.

Introduction

1. To receive apologies for absence
2. Introduction of members and declarations of interest (see [Appendix 1](#) to the Agenda for guidance on your participation having declared an interest in the relevant agenda item)
3. To note whether any items have been proposed as matters of urgent business
4. **To receive and confirm the minutes of the Risk, Audit and Governance Committee meeting held on 25 November 2025** (Pages 4-12)

Financial direction

5. **Investment Strategy and Performance Report 2025/26 and Draft Capital, Treasury and Investment Strategy 2026/27** (Pages 13-35)
Report by Director of Resources
6. **Consolidated income and expenditure – 1 April to 31 December 2025 actual and 2025/26 forecast outturn** (Pages 36-54)
Report by Senior Accountant
7. **External funding** (Pages 55-61)
Report by Chief Executive

Audit and Governance

8. **Implementation of internal audit recommendations: summary of progress** (Pages 62-71)
Report by Senior Accountant

9. **Corporate Risk Register (Pages 72-86)**
Report by Head of Governance

Other matters

10. Other items of business
Items of business which the chairman decides should be considered as a matter of urgency pursuant to Section 100B (4)(b) of the Local Government Act 1972
11. To answer any formal questions of which due notice has been given
12. **To note the date of the next meeting – Tuesday 21 July 2026 at 10.00am at Yare House, 62/64 Thorpe Road, Norwich**

For further information about this meeting please contact the [Governance team](#)

Appendix 1 – Extract from the Local Government Association Model Councillor Code of Conduct

